RONALD A. STROMAN
DEPUTY POSTMASTER GENERAL

UNITED STATES POSTAL SERVICE

September 15, 2011

The Honorable Rick Berg
House of Representatives
Washington, DC 20515-3401

Dear Congressman Berg:

I am writing to inform you that in the coming weeks, the United States Postal Service will begin a comprehensive review of its mail processing network.

The Postal Service is facing a net loss of up to $10 billion this year, driven by a reduction in mail volume and the changing use of the mail by the American public. Since 2006, First-Class Mail volume has fallen by approximately 26 percent. This has created significant excess capacity in the Postal Service's mail processing network. The Postal Service has reduced its number of processing facilities over the past six years—from 675 to 508. However, any meaningful additional reductions are currently foreclosed by the Postal Service's current service standards for First-Class Mail, which today range from overnight to three days.

To explore modifying the Postal Service's First-Class Mail overnight service standard, the Postal Service anticipates that it will be publishing a notice of rulemaking in the *Federal Register* in October, laying out this proposal in some detail and asking for comments from any interested party. Before doing so, we will solicit guidance from stakeholders through an advance notice of proposed rulemaking in the *Federal Register* this month.

In addition, in accordance with 39 U.S.C. § 3661, the Postal Service will be requesting a non-binding advisory opinion from the Postal Regulatory Commission (Commission) regarding any proposed service standard changes. The Commission's review process will provide interested parties an opportunity for a hearing on the record.

In preparation for this potential change, the Postal Service is embarking on an examination of its network of roughly 500 processing facilities to determine whether functions at those facilities could be effectively consolidated if the Postal Service modifies its current overnight service standard for First-Class Mail and implements other related changes. The processing facilities in your state/district that will be reviewed through an Area Mail Processing (AMP) study are enclosed.

To provide additional information for your staff about this process, including opportunities for public and community input; the Postal Service will be hosting a webinar on September 19 at 2 p.m. Information about the webinar, including the access link, will be provided to your Washington (District of Columbia) staff very soon. A Government Relations Representative responsible for liaison activities for your state/district will provide details on the webinar.

475 L'ENFANT PLAZA SW
WASHINGTON DC 20260-0050
www.usps.com

Our preliminary overview of this concept shows that it can generate significant savings. While it is clear that we need Congressional action to resolve our liquidity issues, we are committed to aggressively managing our costs and eliminating excess capacity in our networks. If we determine that such a course should be followed, it will be one more step toward regaining financial stability.

Sincerely,

Ronald A. Stroman

Enclosure

AREA MAIL PROCESSING (AMP) FEASIBILITY STUDY
Devils Lake ND CSMPC to Fargo ND P&DF

September 15, 2011

Area mail processing (AMP) is the consolidation of all originating and/or destinating distribution operations from one or more Post Offices™/facilities into other automated processing facilities for the purpose of improving operational efficiency and/or service.

The Postal Service is conducting an AMP feasibility study to determine if efficiency could be increased by consolidating mail processing operations currently performed at the Devils Lake ND Customer Service Mail Processing Center with those performed at the Fargo ND Processing and Distribution Facility.

If the feasibility study supports the business case for consolidation, we will hold a public meeting to allow members of the community to ask questions and provide feedback. We will address these questions or concerns at the public meeting. The public's input will be considered in any final determination.

Comments may be sent to:

Manager of Consumer and Industry Contact
P O Box 7570
Sioux Falls, SD 57117-7570

AREA MAIL PROCESSING (AMP) FEASIBILITY STUDY
Grand Forks ND CSMPC to Fargo ND P&DF

September 15, 2011

Area mail processing (AMP) is the consolidation of all originating and/or destinating distribution operations from one or more Post Offices™/facilities into other automated processing facilities for the purpose of improving operational efficiency and/or service.

The Postal Service is conducting an AMP feasibility study to determine if efficiency could be increased by consolidating mail processing operations currently performed at the Grand Forks ND Customer Service Mail Processing Center with those performed at the Fargo ND Processing and Distribution Facility.

If the feasibility study supports the business case for consolidation, we will hold a public meeting to allow members of the community to ask questions and provide feedback. We will address these questions or concerns at the public meeting. The public's input will be considered in any final determination.

Comments may be sent to:

Manager of Consumer and Industry Contact
P O Box 7570
Sioux Falls, SD 57117-7570

AREA MAIL PROCESSING (AMP) FEASIBILITY STUDY
Minot ND CSMPC to Bismarck ND P&DF

September 15, 2011

Area mail processing (AMP) is the consolidation of all originating and/or destinating distribution operations from one or more Post Offices™/facilities into other automated processing facilities for the purpose of improving operational efficiency and/or service.

The Postal Service is conducting an AMP feasibility study to determine if efficiency could be increased by consolidating mail processing operations currently performed at the Minot ND Customer Service Mail Processing Center with those performed at the Bismarck ND Processing and Distribution Facility.

If the feasibility study supports the business case for consolidation, we will hold a public meeting to allow members of the community to ask questions and provide feedback. We will address these questions or concerns at the public meeting. The public's input will be considered in any final determination.

Comments may be sent to:

Manager of Consumer and Industry Contact
P O Box 7570
Sioux Falls, SD 57117-7570

RONALD A. STROMAN
DEPUTY POSTMASTER GENERAL

UNITED STATES POSTAL SERVICE

September 15, 2011

The Honorable Kay Bailey Hutchison
United States Senate
Washington, DC 20510-4304

Dear Senator Hutchison:

I am writing to inform you that in the coming weeks, the United States Postal Service will begin a comprehensive review of its mail processing network.

The Postal Service is facing a net loss of up to $10 billion this year, driven by a reduction in mail volume and the changing use of the mail by the American public. Since 2006, First-Class Mail volume has fallen by approximately 26 percent. This has created significant excess capacity in the Postal Service's mail processing network. The Postal Service has reduced its number of processing facilities over the past six years—from 675 to 508. However, any meaningful additional reductions are currently foreclosed by the Postal Service's current service standards for First-Class Mail, which today range from overnight to three days.

To explore modifying the Postal Service's First-Class Mail overnight service standard, the Postal Service anticipates that it will be publishing a notice of rulemaking in the *Federal Register* in October, laying out this proposal in some detail and asking for comments from any interested party. Before doing so, we will solicit guidance from stakeholders through an advance notice of proposed rulemaking in the *Federal Register* this month.

In addition, in accordance with 39 U.S.C. § 3661, the Postal Service will be requesting a non-binding advisory opinion from the Postal Regulatory Commission (Commission) regarding any proposed service standard changes. The Commission's review process will provide interested parties an opportunity for a hearing on the record.

In preparation for this potential change, the Postal Service is embarking on an examination of its network of roughly 500 processing facilities to determine whether functions at those facilities could be effectively consolidated if the Postal Service modifies its current overnight service standard for First-Class Mail and implements other related changes. The processing facilities in your state/district that will be reviewed through an Area Mail Processing (AMP) study are enclosed.

To provide additional information for your staff about this process, including opportunities for public and community input; the Postal Service will be hosting a webinar on September 19 at 2 p.m. Information about the webinar, including the access link, will be provided to your Washington (District of Columbia) staff very soon. A Government Relations Representative responsible for liaison activities for your state/district will provide details on the webinar.

475 L'ENFANT PLAZA SW
WASHINGTON DC 20260-0050
WWW.USPS.COM

Our preliminary overview of this concept shows that it can generate significant savings. While it is clear that we need Congressional action to resolve our liquidity issues, we are committed to aggressively managing our costs and eliminating excess capacity in our networks. If we determine that such a course should be followed, it will be one more step toward regaining financial stability.

Sincerely,

Ronald A. Stroman

Enclosure

AREA MAIL PROCESSING (AMP) FEASIBILITY STUDY
Waco TX P&DF to Austin TX P&DC

September 15, 2011

Area mail processing (AMP) is the consolidation of all originating and/or destinating distribution operations from one or more Post Offices™/facilities into other automated processing facilities for the purpose of improving operational efficiency and/or service.

The Postal Service is conducting an AMP feasibility study to determine if efficiency could be increased by consolidating mail processing operations currently performed at the Waco TX Processing and Distribution Facility with those performed at the Austin TX Processing and Distribution Center.

If the feasibility study supports the business case for consolidation, we will hold a public meeting to allow members of the community to ask questions and provide feedback. We will address these questions or concerns at the public meeting. The public's input will be considered in any final determination.

Comments may be sent to:

Manager of Consumer and Industry Contact
10410 Perrin Beitel Rd
San Antonio, TX 78284-9631

AREA MAIL PROCESSING (AMP) FEASIBILITY STUDY
Mcallen TX P&DF to Corpus Christi TX P&DC

September 15, 2011

Area mail processing (AMP) is the consolidation of all originating and/or destinating distribution operations from one or more Post Offices™/facilities into other automated processing facilities for the purpose of improving operational efficiency and/or service.

The Postal Service is conducting an AMP feasibility study to determine if efficiency could be increased by consolidating mail processing operations currently performed at the Mcallen TX Processing and Distribution Facility with those performed at the Corpus Christi TX Processing and Distribution Center.

If the feasibility study supports the business case for consolidation, we will hold a public meeting to allow members of the community to ask questions and provide feedback. We will address these questions or concerns at the public meeting. The public's input will be considered in any final determination.

Comments may be sent to:

Manager of Consumer and Industry Contact
10410 Perrin Beitel Rd
San Antonio, TX 78284-9631

AREA MAIL PROCESSING (AMP) FEASIBILITY STUDY
Lufkin TX CSMPC to North Houston TX P&DC

September 15, 2011

Area mail processing (AMP) is the consolidation of all originating and/or destinating distribution operations from one or more Post Offices™/facilities into other automated processing facilities for the purpose of improving operational efficiency and/or service.

The Postal Service is conducting an AMP feasibility study to determine if efficiency could be increased by consolidating mail processing operations currently performed at the Lufkin TX Customer Service Mail Processing Center with those performed at the North Houston TX Processing and Distribution Center.

If the feasibility study supports the business case for consolidation, we will hold a public meeting to allow members of the community to ask questions and provide feedback. We will address these questions or concerns at the public meeting. The public's input will be considered in any final determination.

Comments may be sent to:

Manager of Consumer and Industry Contact
951 W Bethel Rd
Coppell, TX 75099-9631

AREA MAIL PROCESSING (AMP) FEASIBILITY STUDY
East Texas TX P&DC to Shreveport LA P&DC and/or North Texas TX P&DC and/or North Houston TX P&DC

September 15, 2011

Area mail processing (AMP) is the consolidation of all originating and/or destinating distribution operations from one or more Post Offices™/facilities into other automated processing facilities for the purpose of improving operational efficiency and/or service.

The Postal Service is conducting an AMP feasibility study to determine if efficiency could be increased by consolidating mail processing operations currently performed at the East Texas TX Processing and Distribution Center with those performed at the Shreveport LA Processing and Distribution Center and/or North Texas TX Processing and Distribution Center and/or North Houston TX Processing and Distribution Center.

If the feasibility study supports the business case for consolidation, we will hold a public meeting to allow members of the community to ask questions and provide feedback. We will address these questions or concerns at the public meeting. The public's input will be considered in any final determination.

Comments may be sent to:

Manager of Consumer and Industry Contact
951 W Bethel Rd
Coppell, TX 75099-9631

AREA MAIL PROCESSING (AMP) FEASIBILITY STUDY
Dallas TX P&DC to North Texas TX P&DC and/or Ft Worth TX P&DC

September 15, 2011

Area mail processing (AMP) is the consolidation of all originating and/or destinating distribution operations from one or more Post Offices™/facilities into other automated processing facilities for the purpose of improving operational efficiency and/or service.

The Postal Service is conducting an AMP feasibility study to determine if efficiency could be increased by consolidating mail processing operations currently performed at the Dallas TX Processing and Distribution Center with those performed at the North Texas TX Processing and Distribution Center and/or Ft Worth TX Processing and Distribution Center.

If the feasibility study supports the business case for consolidation, we will hold a public meeting to allow members of the community to ask questions and provide feedback. We will address these questions or concerns at the public meeting. The public's input will be considered in any final determination.

Comments may be sent to:

Manager of Consumer and Industry Contact
951 W Bethel Rd
Coppell, TX 75099-9631

AREA MAIL PROCESSING (AMP) FEASIBILITY STUDY
Bryan TX CSMPC to North Houston TX P&DC

September 15, 2011

Area mail processing (AMP) is the consolidation of all originating and/or destinating distribution operations from one or more Post Offices™/facilities into other automated processing facilities for the purpose of improving operational efficiency and/or service.

The Postal Service is conducting an AMP feasibility study to determine if efficiency could be increased by consolidating mail processing operations currently performed at the Bryan TX Customer Service Mail Processing Center with those performed at the North Houston TX Processing and Distribution Center.

If the feasibility study supports the business case for consolidation, we will hold a public meeting to allow members of the community to ask questions and provide feedback. We will address these questions or concerns at the public meeting. The public's input will be considered in any final determination.

Comments may be sent to:

Manager of Consumer and Industry Contact
P O Box 250001
Houston, TX 77202-9631

AREA MAIL PROCESSING (AMP) FEASIBILITY STUDY
Beaumont TX P&DF to North Houston TX P&DC

September 15, 2011

Area mail processing (AMP) is the consolidation of all originating and/or destinating distribution operations from one or more Post Offices™/facilities into other automated processing facilities for the purpose of improving operational efficiency and/or service.

The Postal Service is conducting an AMP feasibility study to determine if efficiency could be increased by consolidating mail processing operations currently performed at the Beaumont TX Processing and Distribution Facility with those performed at the North Houston TX Processing and Distribution Center.

If the feasibility study supports the business case for consolidation, we will hold a public meeting to allow members of the community to ask questions and provide feedback. We will address these questions or concerns at the public meeting. The public's input will be considered in any final determination.

Comments may be sent to:

Manager of Consumer and Industry Contact
P O Box 250001
Houston, TX 77202-9631

AREA MAIL PROCESSING (AMP) FEASIBILITY STUDY
Abilene TX CSMPC to Austin TX P&DC and/or Midland TX P&DF

September 15, 2011

Area mail processing (AMP) is the consolidation of all originating and/or destinating distribution operations from one or more Post Offices™/facilities into other automated processing facilities for the purpose of improving operational efficiency and/or service.

The Postal Service is conducting an AMP feasibility study to determine if efficiency could be increased by consolidating mail processing operations currently performed at the Abilene TX Customer Service Mail Processing Center with those performed at the Austin TX Processing and Distribution Center and/or Midland TX Processing and Distribution Facility.

If the feasibility study supports the business case for consolidation, we will hold a public meeting to allow members of the community to ask questions and provide feedback. We will address these questions or concerns at the public meeting. The public's input will be considered in any final determination.

Comments may be sent to:

Manager of Consumer and Industry Contact
4600 Mark IV Pky
Fort Worth, TX 76161-9631

RONALD A. STROMAN
DEPUTY POSTMASTER GENERAL

UNITED STATES POSTAL SERVICE

September 15, 2011

The Honorable Harry Reid
Majority Leader
United States Senate
Washington, DC 20510-2803

Dear Senator Reid:

I am writing to inform you that in the coming weeks, the United States Postal Service will begin a comprehensive review of its mail processing network.

The Postal Service is facing a net loss of up to $10 billion this year, driven by a reduction in mail volume and the changing use of the mail by the American public. Since 2006, First-Class Mail volume has fallen by approximately 26 percent. This has created significant excess capacity in the Postal Service's mail processing network. The Postal Service has reduced its number of processing facilities over the past six years—from 675 to 508. However, any meaningful additional reductions are currently foreclosed by the Postal Service's current service standards for First-Class Mail, which today range from overnight to three days.

To explore modifying the Postal Service's First-Class Mail overnight service standard, the Postal Service anticipates that it will be publishing a notice of rulemaking in the *Federal Register* in October, laying out this proposal in some detail and asking for comments from any interested party. Before doing so, we will solicit guidance from stakeholders through an advance notice of proposed rulemaking in the *Federal Register* this month.

In addition, in accordance with 39 U.S.C. § 3661, the Postal Service will be requesting a non-binding advisory opinion from the Postal Regulatory Commission (Commission) regarding any proposed service standard changes. The Commission's review process will provide interested parties an opportunity for a hearing on the record.

In preparation for this potential change, the Postal Service is embarking on an examination of its network of roughly 500 processing facilities to determine whether functions at those facilities could be effectively consolidated if the Postal Service modifies its current overnight service standard for First-Class Mail and implements other related changes. The processing facilities in your state/district that will be reviewed through an Area Mail Processing (AMP) study are enclosed.

To provide additional information for your staff about this process, including opportunities for public and community input; the Postal Service will be hosting a webinar on September 19 at 2 p.m. Information about the webinar, including the access link, will be provided to your Washington (District of Columbia) staff very soon. A Government Relations Representative responsible for liaison activities for your state/district will provide details on the webinar.

475 L'ENFANT PLAZA SW
WASHINGTON DC 20260-0050
WWW.USPS.COM

Our preliminary overview of this concept shows that it can generate significant savings. While it is clear that we need Congressional action to resolve our liquidity issues, we are committed to aggressively managing our costs and eliminating excess capacity in our networks. If we determine that such a course should be followed, it will be one more step toward regaining financial stability.

Sincerely,

Ronald A. Stroman

Enclosure

AREA MAIL PROCESSING (AMP) FEASIBILITY STUDY
Elko NV CSMPC to Salt Lake City UT P&DC

September 15, 2011

Area mail processing (AMP) is the consolidation of all originating and/or destinating distribution operations from one or more Post Offices™/facilities into other automated processing facilities for the purpose of improving operational efficiency and/or service.

The Postal Service is conducting an AMP feasibility study to determine if efficiency could be increased by consolidating mail processing operations currently performed at the Elko NV Customer Service Mail Processing Center with those performed at the Salt Lake City UT Processing and Distribution Center.

If the feasibility study supports the business case for consolidation, we will hold a public meeting to allow members of the community to ask questions and provide feedback. We will address these questions or concerns at the public meeting. The public's input will be considered in any final determination.

Comments may be sent to:

Manager of Consumer and Industry Contact
1001 E Sunset Rd Rm 1002
Las Vegas, NV 89199-9655

AREA MAIL PROCESSING (AMP) FEASIBILITY STUDY
Reno NV P&DC to West Sacramento CA P&DC

September 15, 2011

Area mail processing (AMP) is the consolidation of all originating and/or destinating distribution operations from one or more Post Offices™/facilities into other automated processing facilities for the purpose of improving operational efficiency and/or service.

The Postal Service is conducting an AMP feasibility study to determine if efficiency could be increased by consolidating mail processing operations currently performed at the Reno NV Processing and Distribution Center with those performed at the West Sacramento CA Processing and Distribution Center.

If the feasibility study supports the business case for consolidation, we will hold a public meeting to allow members of the community to ask questions and provide feedback. We will address these questions or concerns at the public meeting. The public's input will be considered in any final determination.

Comments may be sent to:

Manager of Consumer and Industry Contact
1001 E Sunset Rd Rm 1002
Las Vegas, NV 89199-9655

RONALD A. STROMAN
DEPUTY POSTMASTER GENERAL

UNITED STATES POSTAL SERVICE

September 15, 2011

The Honorable Jo Ann Emerson
Chairman
Subcommittee on Financial Services
and General Government
House of Representatives
Washington, DC 20515-2508

Dear Chairman Emerson:

I am writing to inform you that in the coming weeks, the United States Postal Service will begin a comprehensive review of its mail processing network.

The Postal Service is facing a net loss of up to $10 billion this year, driven by a reduction in mail volume and the changing use of the mail by the American public. Since 2006, First-Class Mail volume has fallen by approximately 26 percent. This has created significant excess capacity in the Postal Service's mail processing network. The Postal Service has reduced its number of processing facilities over the past six years—from 675 to 508. However, any meaningful additional reductions are currently foreclosed by the Postal Service's current service standards for First-Class Mail, which today range from overnight to three days.

To explore modifying the Postal Service's First-Class Mail overnight service standard, the Postal Service anticipates that it will be publishing a notice of rulemaking in the *Federal Register* in October, laying out this proposal in some detail and asking for comments from any interested party. Before doing so, we will solicit guidance from stakeholders through an advance notice of proposed rulemaking in the *Federal Register* this month.

In addition, in accordance with 39 U.S.C. § 3661, the Postal Service will be requesting a non-binding advisory opinion from the Postal Regulatory Commission (Commission) regarding any proposed service standard changes. The Commission's review process will provide interested parties an opportunity for a hearing on the record.

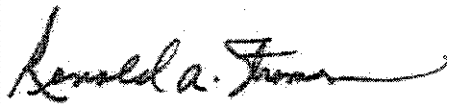
In preparation for this potential change, the Postal Service is embarking on an examination of its network of roughly 500 processing facilities to determine whether functions at those facilities could be effectively consolidated if the Postal Service modifies its current overnight service standard for First-Class Mail and implements other related changes. The processing facilities in your state/district that will be reviewed through an Area Mail Processing (AMP) study are enclosed.

To provide additional information for your staff about this process, including opportunities for public and community input; the Postal Service will be hosting a webinar on September 19 at 2 p.m. Information about the webinar, including the access link, will be provided to your Washington (District of Columbia) staff very soon. A Government Relations Representative responsible for liaison activities for your state/district will provide details on the webinar.

475 L'ENFANT PLAZA SW
WASHINGTON DC 20260-0060
WWW.USPS.COM

Our preliminary overview of this concept shows that it can generate significant savings. While it is clear that we need Congressional action to resolve our liquidity issues, we are committed to aggressively managing our costs and eliminating excess capacity in our networks. If we determine that such a course should be followed, it will be one more step toward regaining financial stability.

Sincerely,



Ronald A. Stroman

Enclosure

AREA MAIL PROCESSING (AMP) FEASIBILITY STUDY
Cape Girardeau MO P&DF to Saint Louis MO NDC

September 15, 2011

Area mail processing (AMP) is the consolidation of all originating and/or destinating distribution operations from one or more Post Offices™/facilities into other automated processing facilities for the purpose of improving operational efficiency and/or service.

The Postal Service is conducting an AMP feasibility study to determine if efficiency could be increased by consolidating mail processing operations currently performed at the Cape Girardeau MO Processing and Distribution Facility with those performed at the Saint Louis MO NDC.

If the feasibility study supports the business case for consolidation, we will hold a public meeting to allow members of the community to ask questions and provide feedback. We will address these questions or concerns at the public meeting. The public's input will be considered in any final determination.

Comments may be sent to:

Manager of Consumer and Industry Contact
300 W Pershing Rd Ste 207
Kansas City, MO 64108-9631