

BEFORE THE
POSTAL RATE COMMISSION
WASHINGTON, D.C. 20268-0001

EVOLUTIONARY NETWORK DEVELOPMENT
SERVICE CHANGES, 2006

Docket No. N2006-1

RESPONSES OF THE UNITED STATES POSTAL SERVICE
TO INTERROGATORIES OF THE OFFICE OF THE CONSUMER ADVOCATE
(OCA/USPS-17 THROUGH 22)
(April 10, 2006)

The United States Postal Service hereby submits its responses to the following interrogatories of the Office of the Consumer Advocate, filed on March 21, 2006: OCA/USPS-17 through 22. The interrogatories are stated verbatim and followed by the responses.

Respectfully submitted,

UNITED STATES POSTAL SERVICE

By its attorneys:

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**RESPONSE OF THE UNITED STATES POSTAL SERVICE TO INTERROGATORY
OF THE OFFICE OF THE CONSUMER ADVOCATE**

OCA/USPS-17. The following interrogatories refer to USPS-LR-N2006-1/4 the “USPS Area Mail Processing Communications Plan,” page 2, titled “AMP Communications Check List” and to USPS-LR-N2006-1/5.

- a. Please explain what steps the Postal Service took to insure that each of the nine areas listed below were aware of the Postal Service’s proposed actions in each of the 10 network redesign facilities in LR-N2006-1/5: (1) local employee unions; (2) local craft and EAS employees; (3) area management associations; (4) interested members of Congress; (5) local TV and radio news media; (6) local newspaper(s); (7) local community organizations/groups including civic and neighborhood associations, and local political leaders; (8) major mailers; and (9) national unions and management associations.
- b. For each of the ten network redesign locations, please provide the time lines used to address the following: (1) the first notification of the proposal; (2) the length of time given to respond to the Service’s notification; (3) the time taken by the Postal Service to respond to questions or other issues; and, (4) the time between final responses from the Postal Service to actual commencement of implementation of each of the network changes. If there was no time line developed for each, please explain why the Postal Service decided one was not needed.
- c. Please explain how frequently and under what conditions the local media reported to the general public of the Postal Service’s intent to redesign the transportation network for each of the ten locations. If the Postal Service did not monitor the media reports, please explain how the Service made sure local residents and businesses were informed of the network realignment in their local area and the possible impact it would have upon the mail.
- d. In each of the ten areas impacted by the proposed network redesigns, did the Postal Service pay for local: (1) television news bulletins or advertisements, (2) local radio announcements or advertisements; and/or, (3) local newspaper announcements or advertisements informing communities impacted by the proposed network realignments of the forthcoming changes?
 - (i) If your response is affirmative, please provide examples of scripts and visual aids used in the television ads, radio announcements, or news bulletins.
 - (ii) If your answer is other than affirmative, please explain why no such announcements were provided to the general public.
- e. For each of the ten network redesign locations, did the Postal Service conduct any “Town Hall” meetings with the general public to either give them notice of or receive feedback from them, on the proposed local network redesign? If not, please explain why local “Town Hall” meetings were not conducted in every instance.

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RESPONSE to OCA/USPS-17

- a. Written correspondence was sent to the majority of the stakeholders listed notifying them of the Postal Service's intention to conduct an AMP feasibility study to consolidate operations. Worksheet 3 of each AMP package identifies broadcast and/or print news media outlets that were contacted, as well as business mail entry unit customers, civic organizations and elected officials who were contacted. Meetings were held with members of Congress and/or designated members of their staff. Local employees were notified in meetings via stand-up talks at their workplace.
- b. As each AMP feasibility study varies for time required for completion, there is no specific timeline. Stakeholders can respond to the AMP notification up to and beyond the proposal decision.
- c. In many instances, news of and related to the AMP announcement and decision were reported in local newspapers.
- d. No. It is not the practice of the Postal Service to pay for "news bulletins." Accordingly, that approach was not considered. The Postal Service has not considered paying to advertise its operational plans via radio, television or in print advertising. For purposes of the 10 consolidations in question, the Postal Service employed practices reflected on Worksheet 3

**RESPONSE OF THE UNITED STATES POSTAL SERVICE TO INTERROGATORY
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RESPONSE to OCA/USPS-17 (continued)

of each consolidation package and in its AMP Communications Plan,
USPS Library Reference N2006-1/4.

- e. No. Town Hall meetings were not considered as an option for these 10 AMPs. The Postal Service focused on refining the procedures reflected in the AMP Communications Plan. This is not to say that Town Hall meetings have been ruled out as an option in the future.

RESPONSE OF THE UNITED STATES POSTAL SERVICE TO INTERROGATORY OF THE OFFICE OF THE CONSUMER ADVOCATE

OCA/USPS-18. Please refer to USPS-LR-N2006-1/4. Page 2 of the library reference provides an “AMP Communications Check List.”

- a. For the ten locations that are undergoing a redesign review and implementation process listed in USPS-LR-N2006-1/5, please explain how the Postal Service and/or local management determined what community organizations and groups were to be provided notices of intent of the forthcoming network redesign.
- b. If those organizations and groups notified of a forthcoming network redesign have questions, concerns, or other issues regarding the impending network redesign, please explain: (1) what process is in place for contacting the Service; (2) what office do outside parties contact within the Postal Service regarding questions, concerns or other issues; and (3) what position within the Postal Service has the authority to resolve issues that may arise.
- c. After a network redesign has been completed, how frequently will the Postal Service perform follow-up reviews of both the operational results and the ensuing cost savings to identify the following:
 - (i) The actual cost savings and/or cost increases realized by the Postal Service.
 - (ii) The actual increases and/or decreases in the number of Postal Service employees.
 - (iii) The actual impact on service standards for each class and subclass of mail affected.
 - (iv) The actual financial impact on the community as a result of the network redesign.
 - (v) The actual excess capacity at the consolidated facility after the workload transfers.
 - (vi) For those facilities left with excess capacity as a result of the consolidation, please identify what actions the Service is taking to reduce or eliminate that excess. If the Service does not plan on taking any action to reduce or eliminate the excess capacity, please explain.
 - (vii) If the Postal Service does not intend to perform follow-up analyses, please explain how the Service will understand the actual financial and operational impact of the evolutionary network redesign (END)?
 - (viii) Upon completion of both the facility consolidation and the financial and operational follow-up analyses for each of the ten locations, please identify: (1) when that information will be made available to the Postal Rate Commission (PRC) and (2) in what specific format it will be provided. If the Service does not intend to make the analyses available to the PRC, please explain why not.

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RESPONSE to OCA/USPS-18

- a. Local managers rely on their knowledge of their community to determine those stakeholders in the categories listed on worksheet 3 who will be notified of the Service's intention to conduct an AMP feasibility study.
- b. Where in the organization an expression of concern would be considered would depend on when in the process it was expressed, to whom and by whom. Much of the concerns have been expressed by postal employees whose unions or associations have been notified of the intent to conduct local studies. There are procedures for communicating those concerns that are governed by applicable collective bargaining agreements or understandings. When BMEU customers are informed of the intent to conduct a study, they are most likely to express their concerns directly to management at the plant subject to the possibility of consolidation. The concerns of retail customers have been channeled through the offices of the elected officials who are notified of study plans and communicate concerns to the Postal Service. Those concerns tend to be expressed directly to Headquarters. Once the initial study has been forwarded to the Area office or Headquarters for review, it is expected that those offices will be informed of material and pertinent customer concerns expressed at the local level. Ultimately, the cross-functional group at Headquarters whose advice informs the decisions of the

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RESPONSE to OCA/USPS-18 (continued)

- Senior Vice President, Operations, is responsible for considering and resolving any material issues arising from concerns expressed by customers.
- c. Two AMP Post Implementation Reviews will be conducted following complete implementation.

**RESPONSE OF THE UNITED STATES POSTAL SERVICE TO INTERROGATORY
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OCA/USPS-19. The following refers to USPS-LR-N2006-1/5. Please refer to the AMP worksheet 5, labeled "Impact on Craft Personnel – Number of Positions."

- a. Please identify what the acronym "ET" stands for and provide a description of the work that craft performs.
- b. Please identify what the acronym "MPE" stands for and provide a description of the work that craft performs.

RESPONSE

- a. Electronic Technician
- b. Mail Processing Equipment Mechanic. The job title says it all.

RESPONSE OF THE UNITED STATES POSTAL SERVICE TO INTERROGATORY OF THE OFFICE OF THE CONSUMER ADVOCATE

OCA/USPS-20. The following interrogatories refer to the March 3, 2006, issue of the POSTCOM Bulletin.

- a. On page 2, POSTCOM states that Paul Vogel, Postal Service Vice President of network operations, made “a series of presentations before industry groups, trade reporters and mainstream media . . . [that] laid out the vision and strategy for realigning the network as well as the reasons it must be done.” Please provide, as a USPS library reference, copies of each of Paul Vogel’s presentations.
- b. On page 4, POSTCOM provides a table of ten Area Mail Processing (AMP) facilities that were approved in FY 2006. The footnote indicates that six of the AMP proposals were implemented as of February 16, 2006. (Bridgeport P&DF to Stamford P&DC; Waterbury P&DF to South Connecticut P&DC; NW Boston P&DC to Boston P&DC; Marysville P&DF to Sacramento P&DC; Greensburg PO to Pittsburgh P&DC; and Kinston P&DF to Fayetteville P&DC.)
 - (i) Please confirm that the six AMP network transfers listed in part (b) of this interrogatory have been implemented. If you are unable to confirm, please explain.
 - (ii) Please indicate which of the above six AMP network transfers implemented, if any, have been completed.
 - (iii) For each of the AMP proposals that have been implemented, please identify: (1) what specific steps were taken to implement each transfer and (2) identify all problems that were encountered and how those problems were resolved.
 - (iv) For each of the ten network transfers that have been or will be implemented, please identify the impact on: (1) collection box pick-ups, (2) latest mail dispatch times at the local retail facilities, (3) alterations in household mail delivery times, and (4) the actual change in service standards.
 - (v) Currently, what plans does the Postal Service have to gather input from those consumers impacted by the network realignment regarding problems they may have experienced as a result of the changes? Include in your response, the actions the Postal Service plans in order to resolve: (1) consumer issues (2) community issues (3) mailer issues, and (4) ensure that to the extent possible they are not repeated during future network realignments.

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RESPONSE to OCA/USPS-20

a. A copy of the PowerPoint template from which the presentations were derived is attached.

b. (i) Not Confirmed.

(ii) All but the Kinston AMP have been implemented.

(iii) The move plans for each AMP are developed at the local and district level.

Specific problems are not tracked; however, issues generally revolve around the relocations of personnel, mail volume, and mail processing equipment.

(iv) (1) Listed below are the number of collection box times that have, or will be changed as part of the AMP implementation:

AMP	# Collection Boxes Moved Ahead/Back	Total # Boxes
Greensburg	31/7	392
Kinston	0/0	
Monmouth	0/0	
NW Boston	0/0	1010
Waterbury	1/0	299
Stamford	0/0	325
Marysville	10/0	349
Mojave	0/0	369
Pasadena	0*/0*	801
Olympia	161/31	738

*changed 274 boxes in December but returned in January

(2) The Postal Service is not aware of any changes in retail facility dispatch times due to the implementation of an AMP.

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RESPONSE to OCA/USPS-20 (continued)

- (3) The Postal Service is unaware of any changes in household delivery times due to the implementation of an AMP.
- (4) Service Standard changes are listed on Worksheet 7 for overnight First Class Mail for each of the 10 AMPs

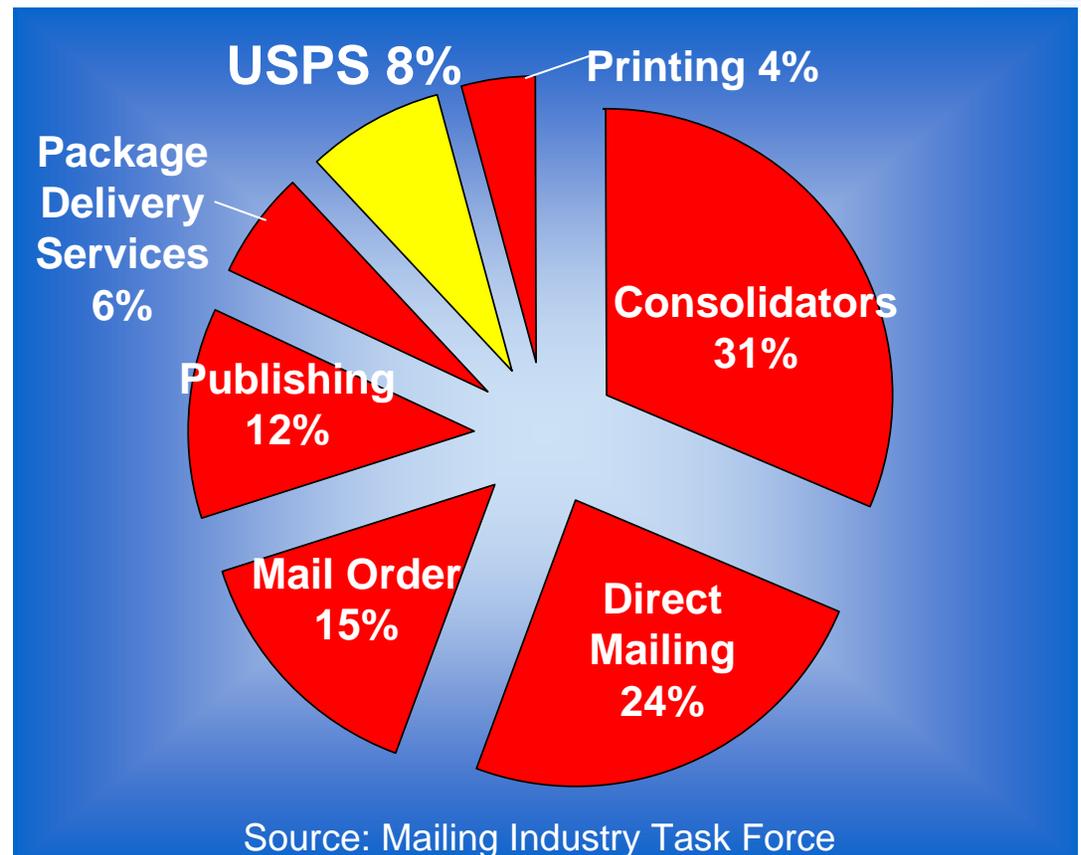
USPS NETWORKS

Paul Vogel
Vice President,
Network Operations Management
U.S. Postal Service

Economic Impact of the Mailing Industry

- **USPS' \$68B Influences the Entire \$830B US Mailing Industry**

Percent of Mailing Industry Revenue

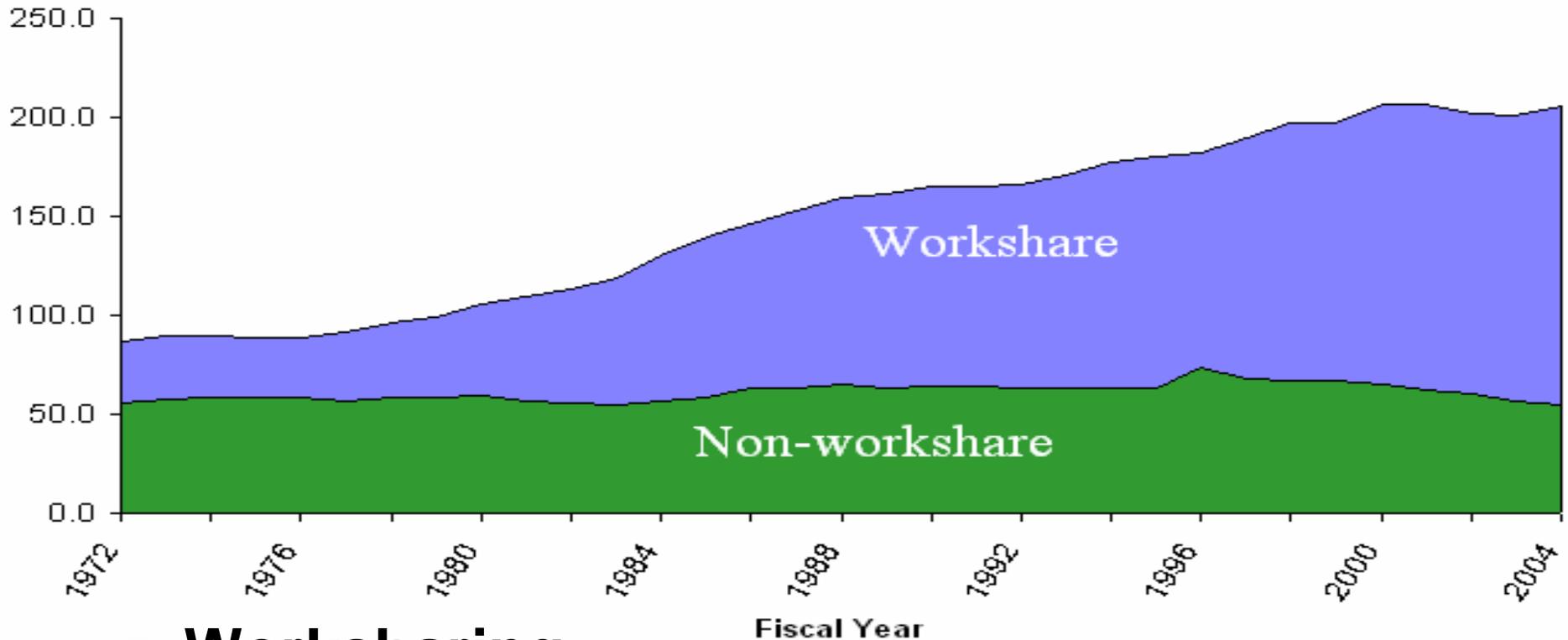


The Need For Change

- **Declining single-piece First-Class Mail volumes**
- **Demographic / Population shifts**
- **Equipment / Technology Advancements**
- **Redundant Networks**
 - **Networks have been driven by classes of mail and their respective service standards**
- **Need for operational flexibility**
- **Customer behavior**
 - **Increase in workshare**

The Worksharing Success

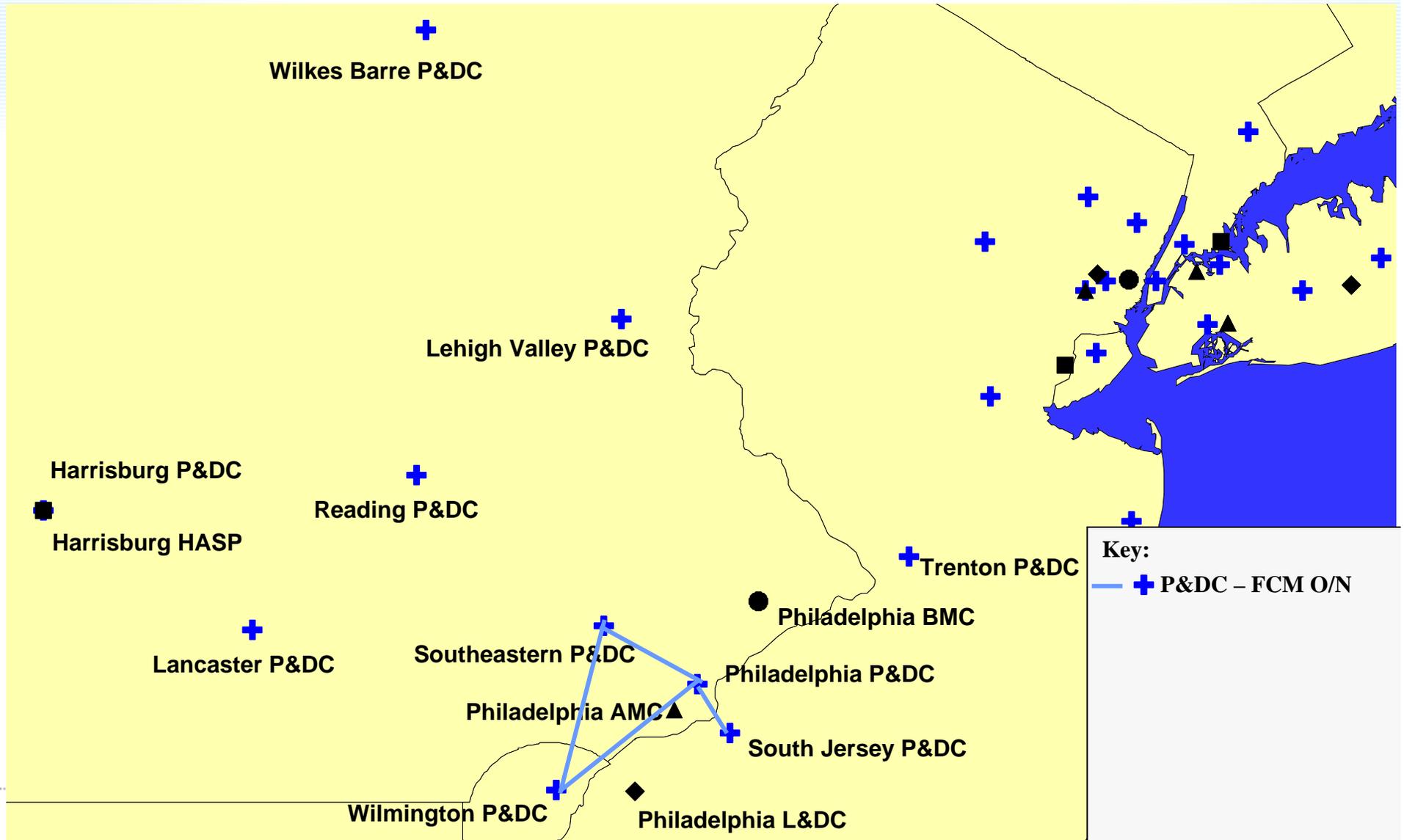
Pieces in
Billions



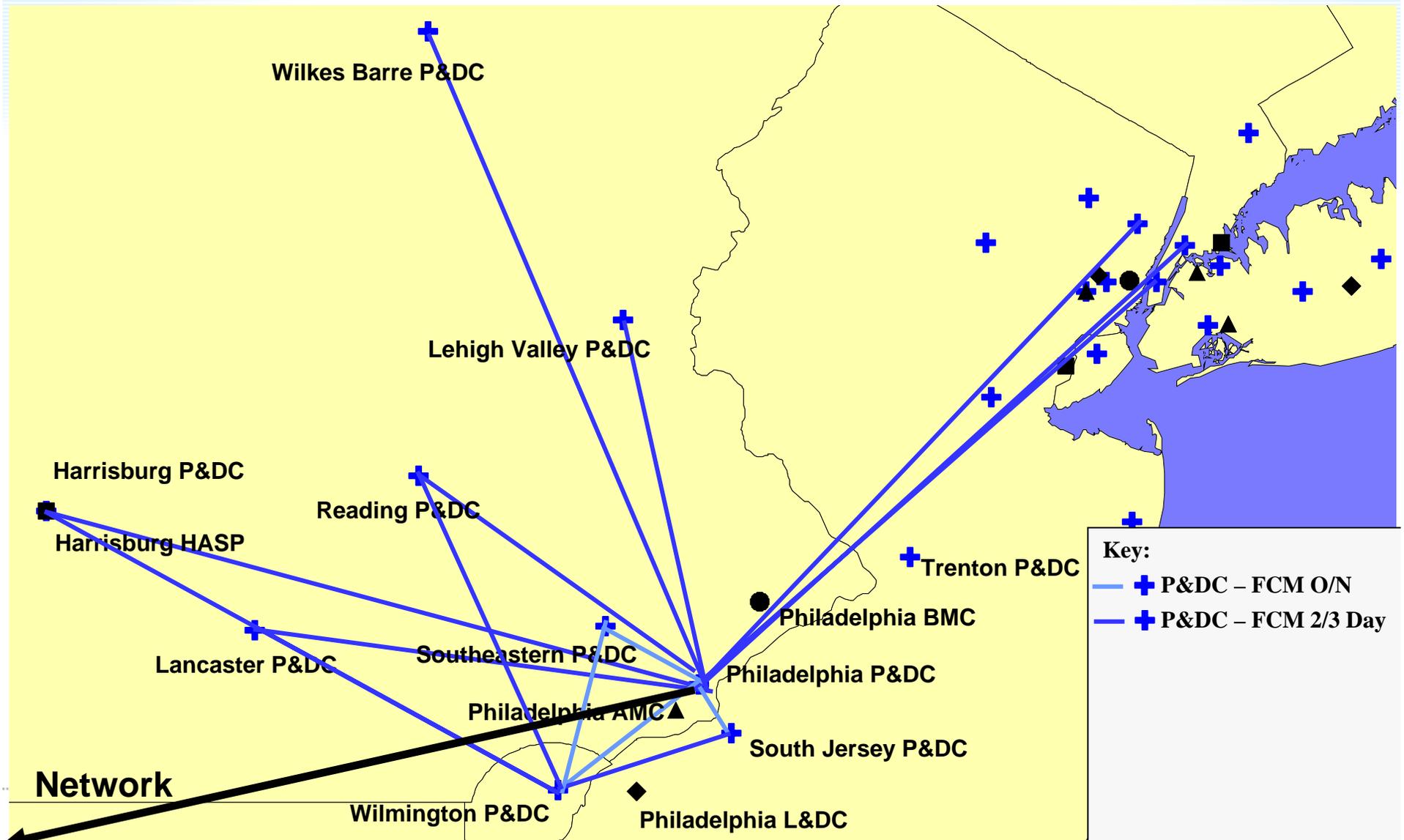
■ Worksharing

- Discounts totaled \$15.2 billion
- Equivalent to avoiding an additional 187,000 people

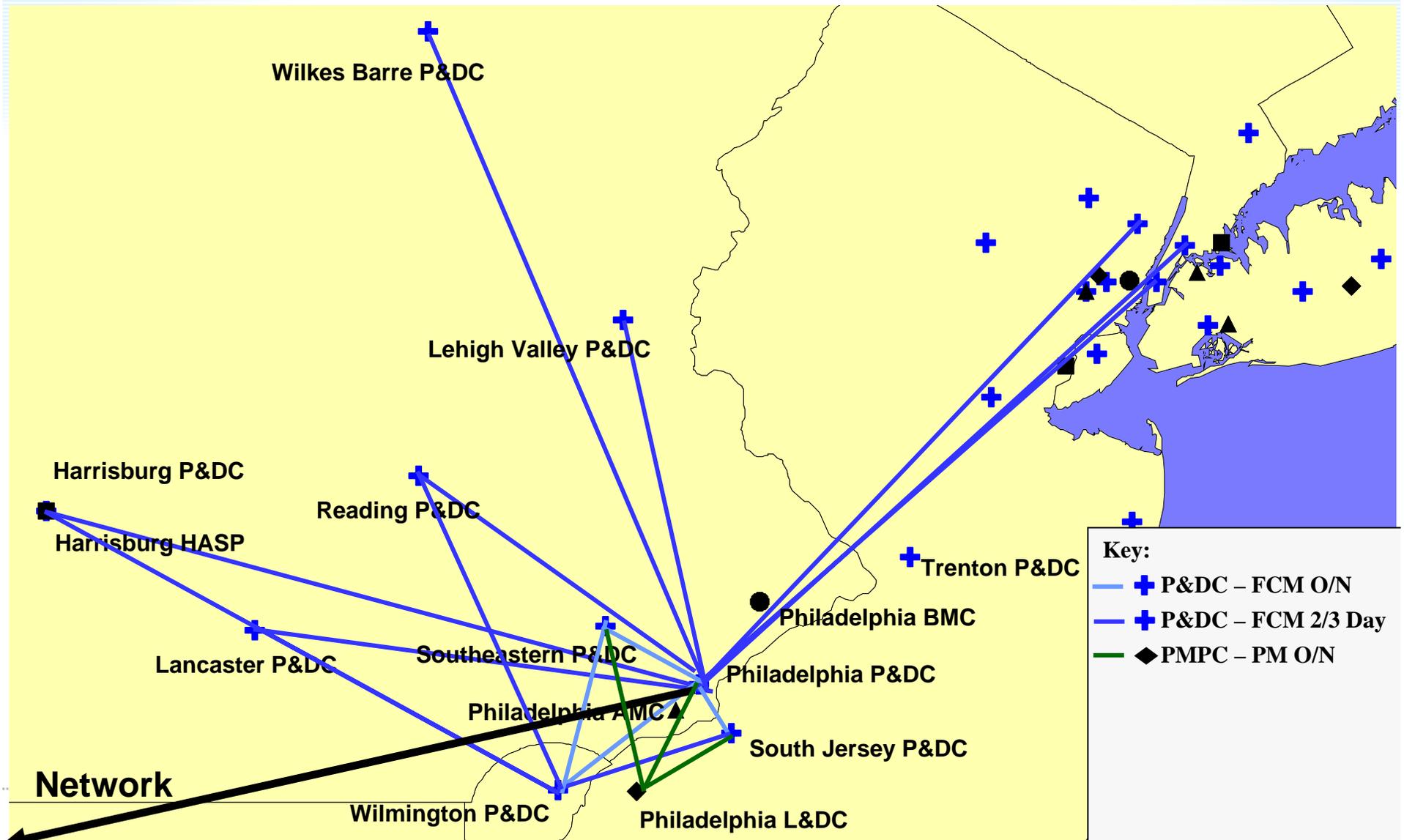
Redundant Networks



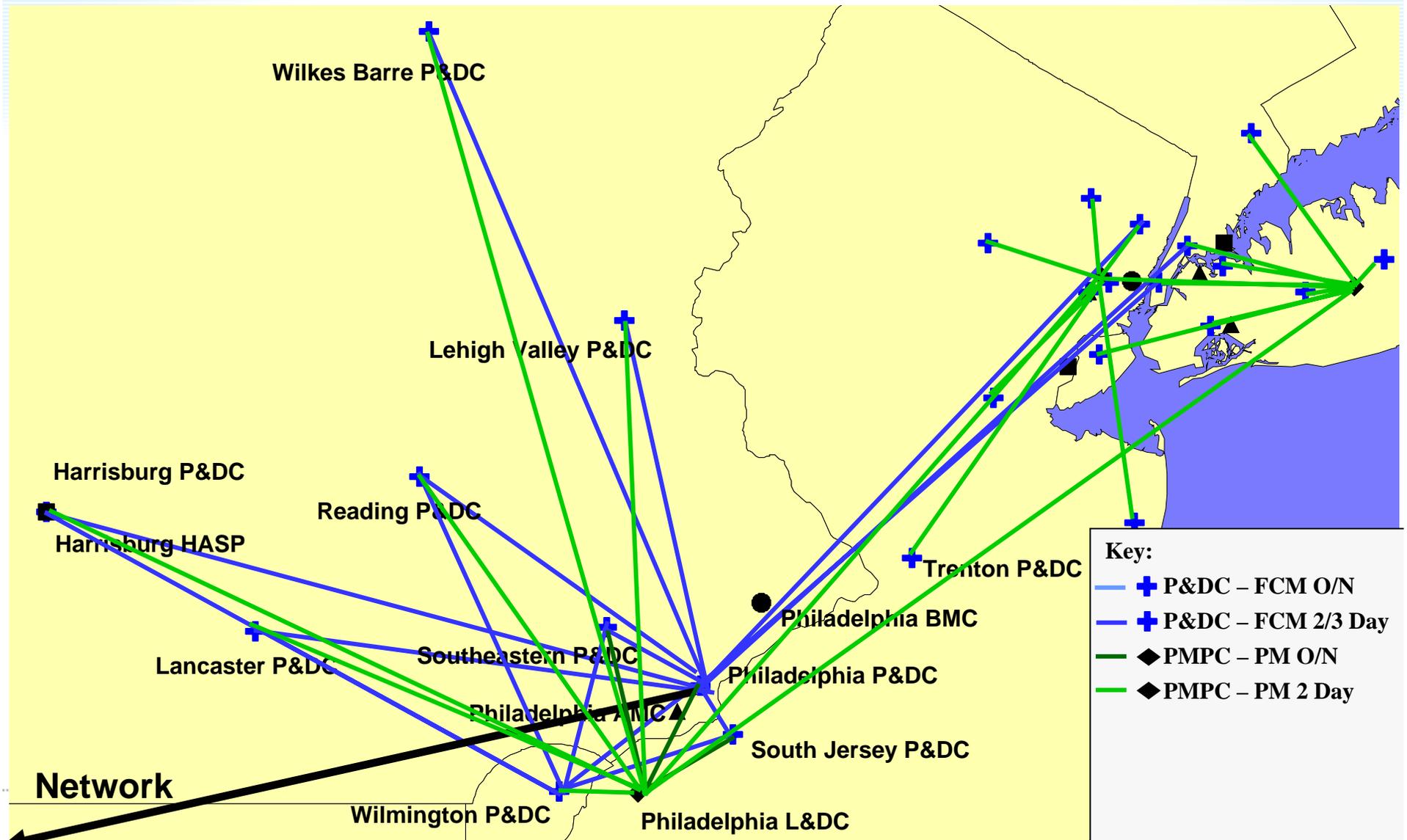
Redundant Networks



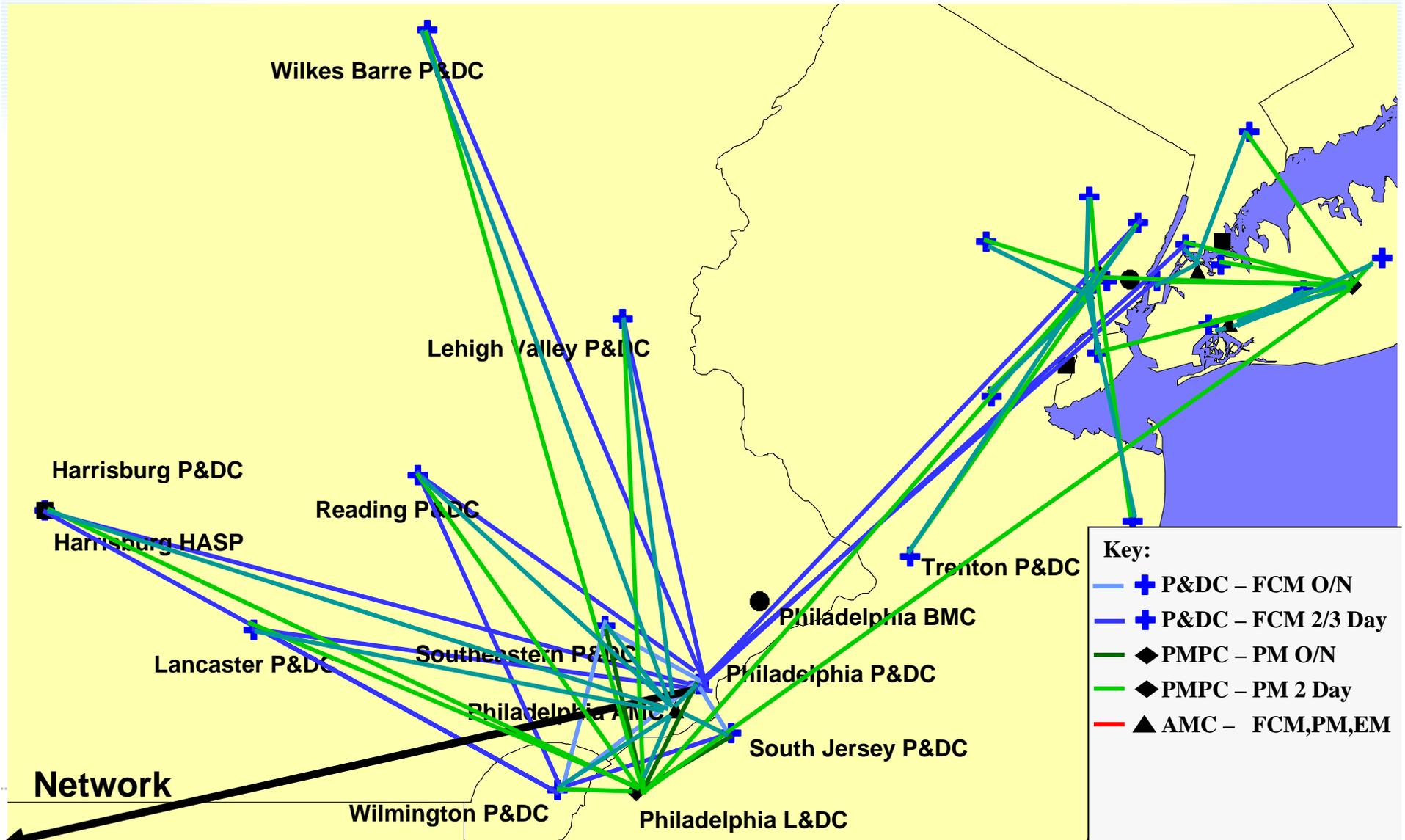
Redundant Networks



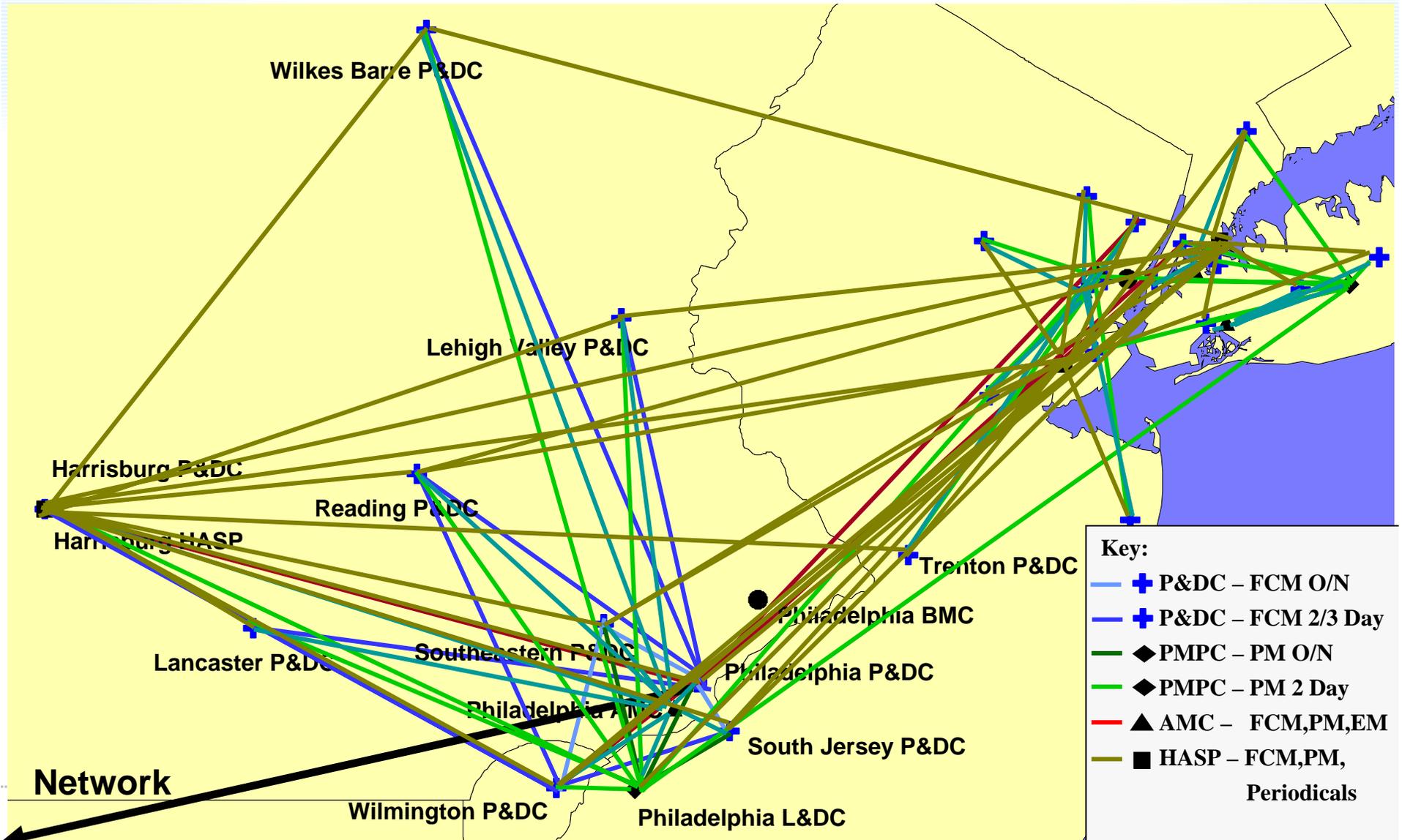
Redundant Networks



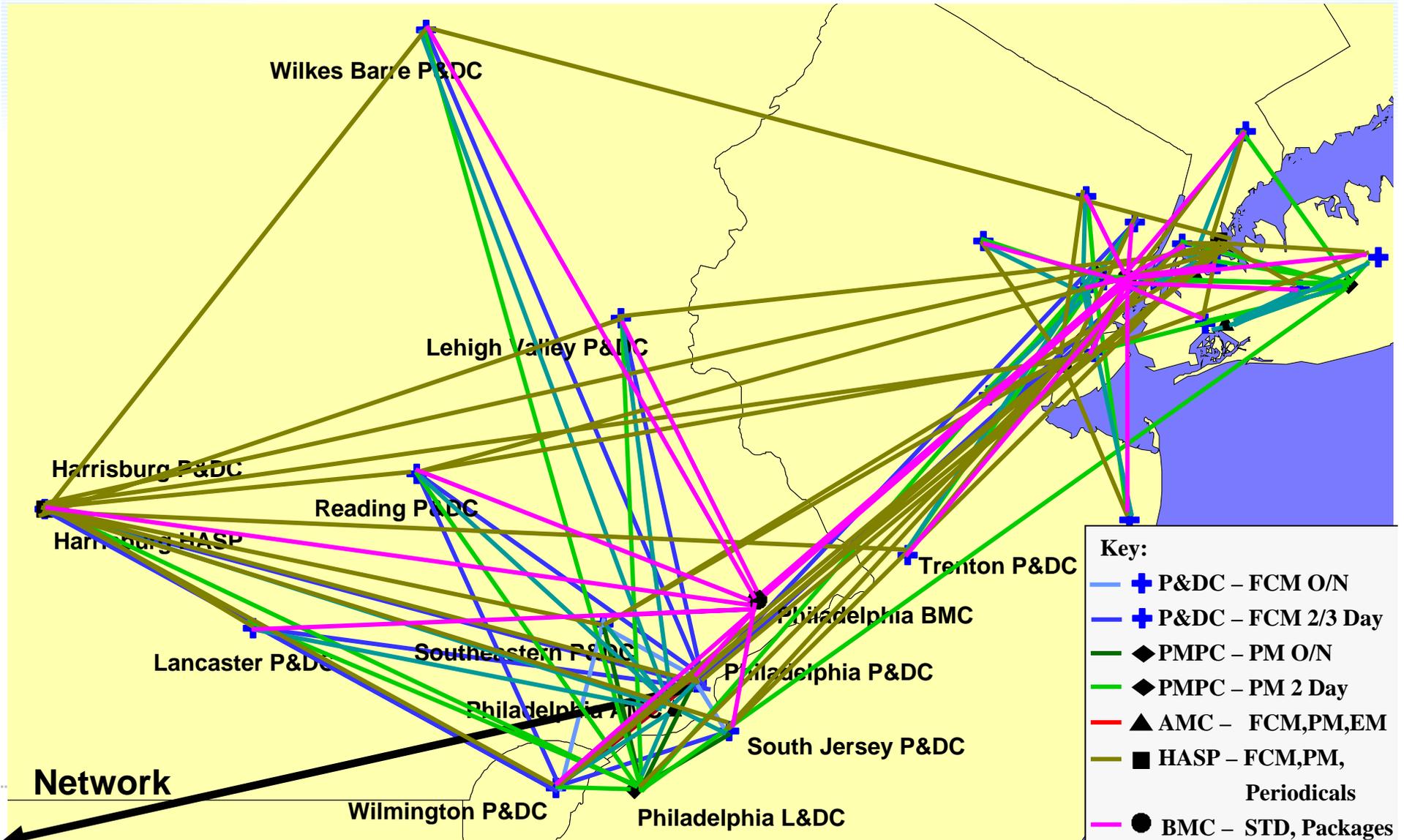
Redundant Networks



Redundant Networks



Redundant Networks



Processing Network Vision

- **Optimized mailing industry workshare/outsourcing opportunities**
- **Optimal processing and distribution network**
- **Facilities that allow for optimal use of equipment to automate letters, magazines/catalogs and packages**
- **Standardized processes**

Network Redesign Objectives

- **Eliminate multiple product networks**
- **Create shape based network**
- **Create flexible network**
- **Redefine roles and functions of plants**
- **Standardize mail processing & transportation networks**

Network Simplification

Current Network

Processing & Distribution Centers / P&DCs

Customer Service Facilities / CSFs

Bulk Mail Centers / BMCs

Logistics & Distribution Centers / L&DCs

Supporting Annexes / Annexes

Hub & Spoke Program / HASPs

Airport Mail Centers / AMCs

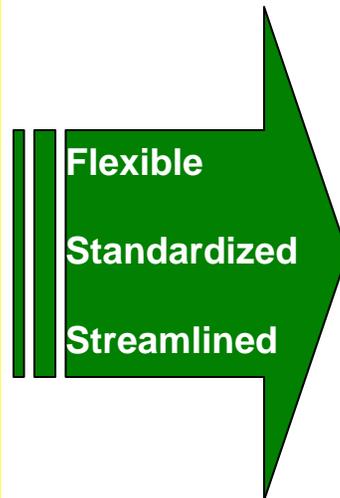
Remote Encoding Centers / RECs

International Service Centers / ISCs

Network Simplification

Current Network

P&DCs
CSFs
BMCs
L&DCs
Annexes
HASPs
AMCs
RECs
ISCs



Future Network

- Regional Distribution Centers (RDC)
- Local Processing Centers (LPC)
- Destination Processing Centers (DPC)
- Airport Transfer Centers (ATC)
- Remote Encoding Centers (REC)

RDC Concept – Facility Roles

- **Regional Distribution Center (RDC)**
 - Package and bundles of magazines processing (all classes)
 - Transportation hub
- **Local Processing Center (LPC)**
 - Origin and Destination processing of individual letters and magazine/catalogs
- **Destination Processing Center (DPC)**
 - Destination processing of individual letters and magazine/catalogs
- **Destination Delivery Unit (DDU)**
- **Mailer Entry at each location**

Network Transition Activities

- **Saturday AMPs**
- **Area Mail Processing (AMP)**
 - Partial
 - Full
- **Regional Distribution Center (RDC) Activations**
 - Transitional Surface Transfer Center (STC) Activations
 - Bulk Mail Center (BMC) Transitions

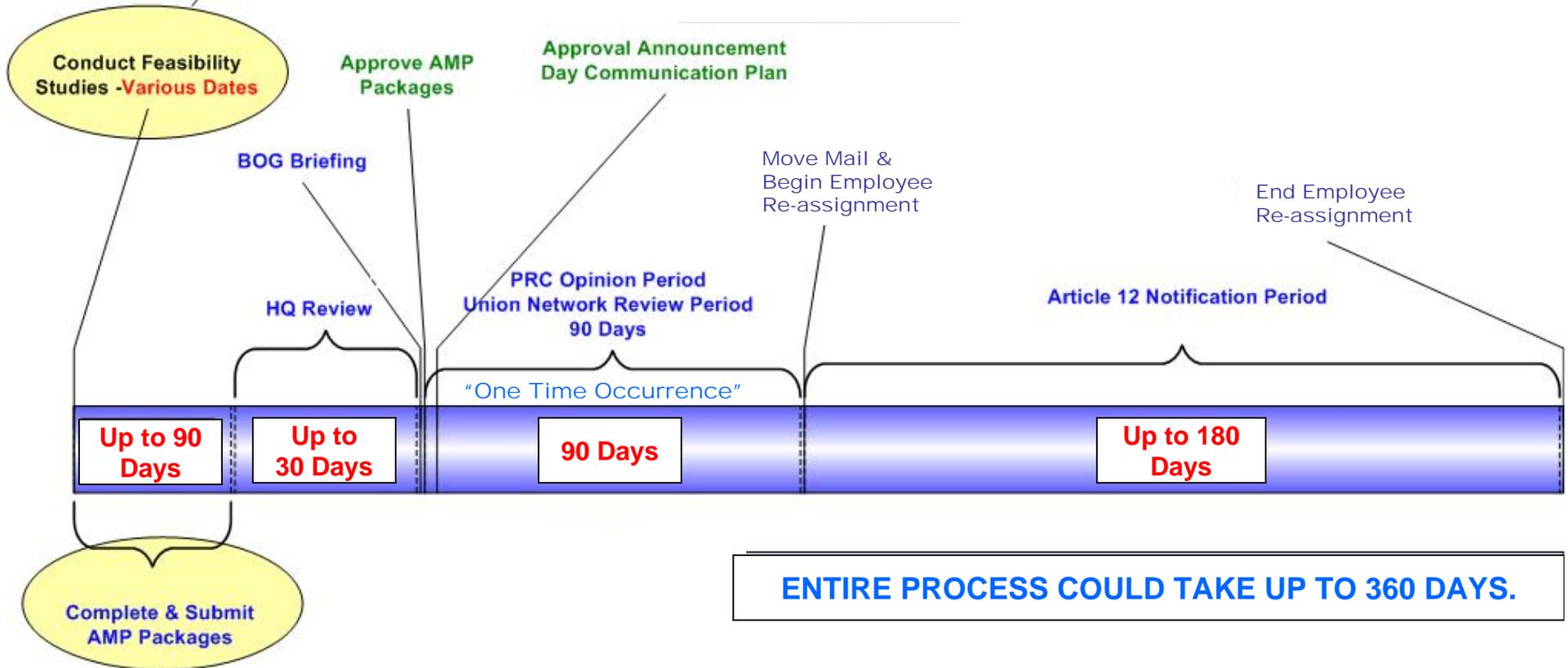
Area Mail Processing (AMP)s Approved in FY 2006

Area	AMP Proposal	ST	Gaining Facility	ST
* NE	Bridgeport P&DF	CT	Stamford P&DC	CT
* NE	Waterbury P&DF	CT	So. Connecticut P&DC	CT
* NE	NW Boston P&DC	MA	Boston P&DC	MA
* PA	Marysville P&DF	CA	Sacramento P&DC	CA
* EA	Greensburg PO	PA	Pittsburgh P&DC	PA
* EA	Kinston P&DF	NC	Fayetteville P&DC	NC
NY	Monmouth P&DC	NJ	Kilmer / Trenton P&DC	NJ
PA	Pasadena P&DC	CA	Santa Clarita / Industry	CA
PA	Mojave PO	CA	Bakersfield P&DC	CA
WE	Olympia P&DF	WA	Tacoma P&DC	WA

* Implemented as of 2/16/06

Example AMP Implementation Timeline

- Feasibility & Announcement Communications
- Management Associations
 - Unions
 - EAS & Craft Employees
 - National & Local Political Leaders
 - Major Mailers



Area Mail Processing (AMP) Studies In-progress

Area	AMP Proposal	ST	Gaining Facility	ST
CM	Cumberland MPO	MD	Frederick P&DC	MD
EA	Canton P&DC	OH	Akron P&DC	OH
EA	Zanesville P&DC	OH	Columbus P&DC	OH
GL	Bloomington P&DC	IN	Indianapolis P&DC	IN
GL	Carbondale PO	IL	Saint Louis P&DC	MO
GL	Centralia PO	IL	Saint Louis P&DC	MO
GL	Fox Valley P&DC	IN	South Suburban P&DC	IL
GL	Gaylord MPO	MI	Traverse City P&DC	MI
GL	Oshkosh P&DF	WI	Green Bay P&DC	WI
NE	Binghamton P&DF	NY	Syracuse P&DC	NY

Area Mail Processing (AMP) Studies In-progress

Area	AMP Proposal	ST	Gaining Facility	ST
NE	Burlington P&DF	VT	White River Jct P&DC	VT
NE	Cape Cod P&DF	MA	Brockton P&DC	MA
NE	Plattsburgh PO	NY	Albany P&DC	NY
NE	Portsmouth P&DF	NH	Manchester P&DC	NH
NE	Springfield P&DC	MA	Hartford P&DC	CT
NE	Utica P&DF	NY	Syracuse P&DC	NY
NE	Watertown PO	NY	Syracuse P&DC	NY
NY	Bronx P&DF (Dest)	NY	Morgan P&DC	NY
NY	Newark P&DC	NJ	DVD P&DC	NJ
SE	Saint Petersburg P&DC	FL	Tampa P&DC	FL

Area Mail Processing (AMP) Studies In-progress

Area	AMP Proposal	ST	Gaining Facility	ST
SE	Jackson CSMPC	TN	Memphis P&DC	TN
SE	Daytona Beach P&DF	FL	Mid-Florida P&DC	FL
SW	Batesville PO	AR	Little Rock P&DC	AR
SW	Beaumont P&DF	TX	Houston P&DC	TX
SW	Dallas P&DC	TX	North Texas P&DC	TX
SW	Bryan PO	TX	Houston P&DC	TX
SW	McAllen PO	TX	Corpus Christi P&DF	TX
SW	Waco P&DF	TX	Fort Worth / Austin	TX
WE	Aberdeen CSMPC	SD	Dakotas Central P&DC	SD
WE	Carroll CSMPC	IA	Des Moines P&DC	IA

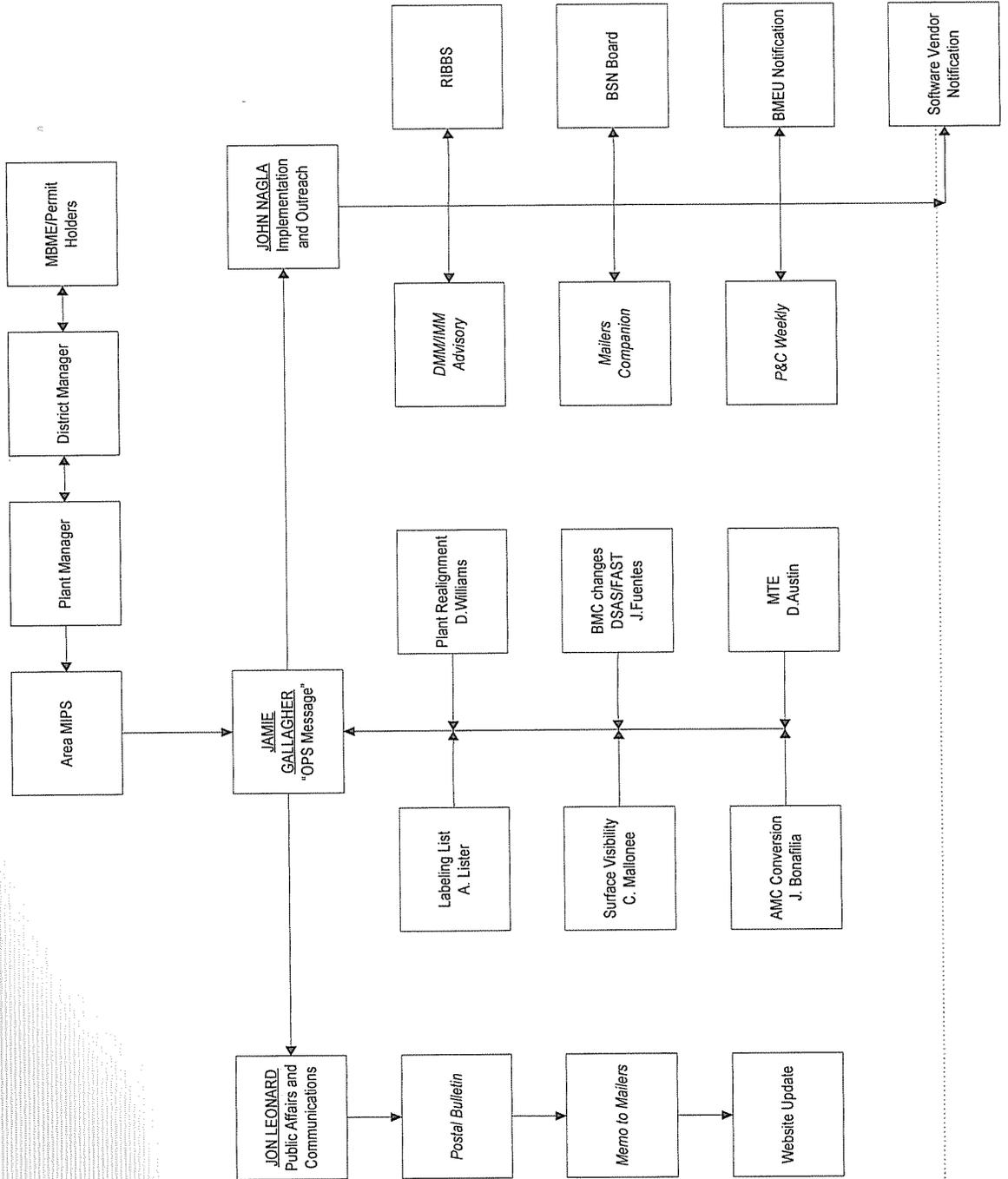
Area Mail Processing (AMP) Studies In-progress

Area	AMP Proposal	ST	Gaining Facility	ST
WE	Glenwood Springs CSMPC	CO	Grand Junction CSMPC	CO
WE	Helena CSMPC	MT	Great Falls CSMPC	MT
WE	Hutchinson CSMPC	KS	Wichita P&DC	KS
WE	Kansas City P&DC	KS	Kansas City P&DC	MO
WE	LA Crosse CSMPC	WI	Rochester P&DF	MN
WE	McCook CSMPC	NE	North Platte CSMPC	NE
WE	Sheridan CSMPC	WY	Casper P&DC	WY
WE	Sioux City P&DF	IA	Sioux Falls P&DC	SD
WE	Twin Falls CSMPC	ID	Boise P&DC	ID
WE	Wheatland CSMPC	WY	Cheyenne P&DC	WY
WE	Yakima PO	WA	Pasco P&DF	WA

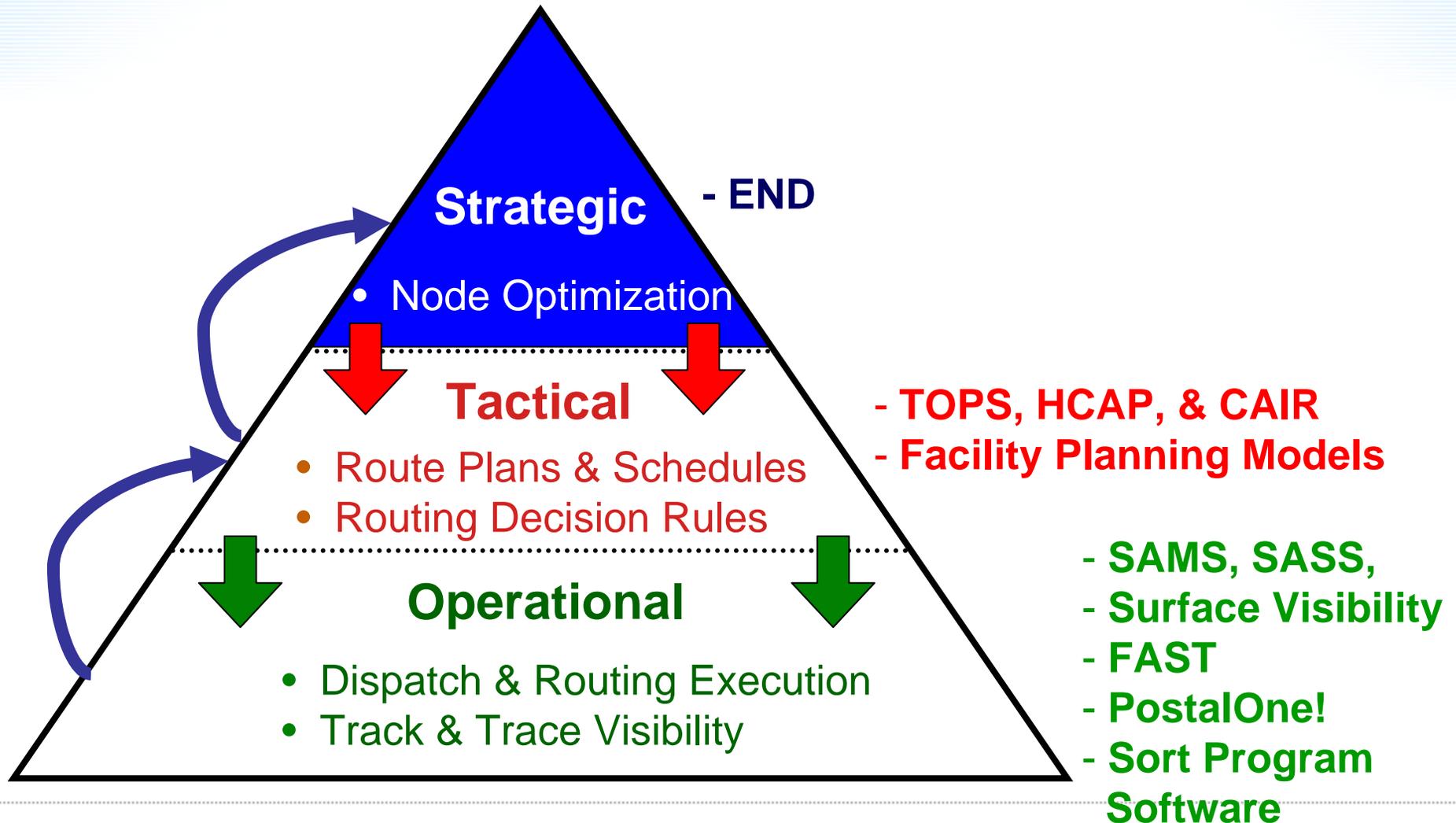
BMC Modernization

- **30 year old infrastructure & technology**
- **Updating Parcel Sorting Machines with:**
 - Composite Track
 - OCR capability
 - Intelligent crossovers
- **Deploying state of the art package sortation equipment**
 - APPS
- **Leveraging technology**
 - Surface Visibility
 - FAST

Communication Flow

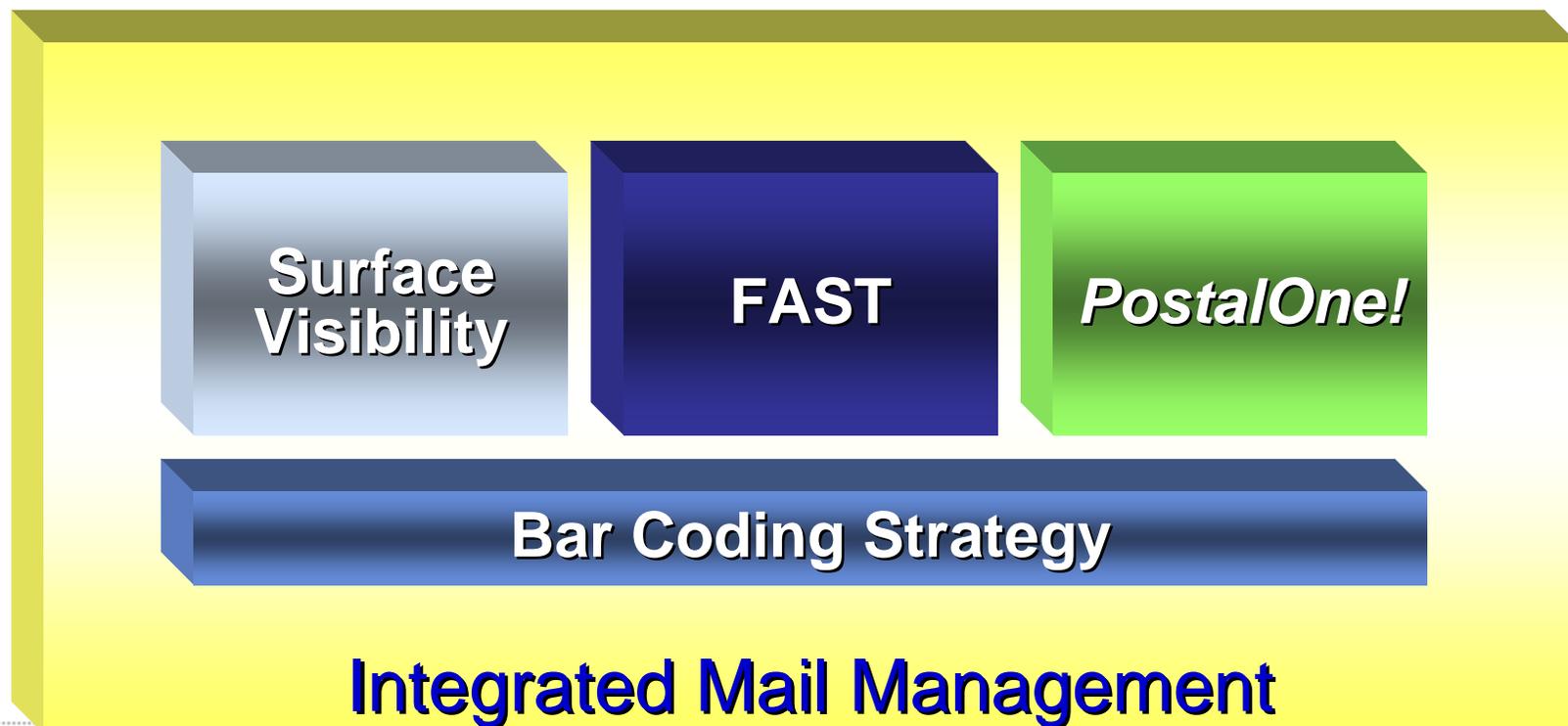


Technology Supports Network Development



Integrated Mail Management

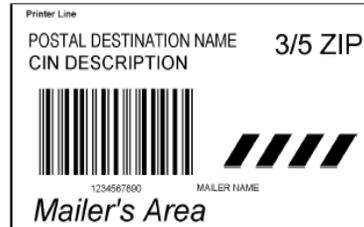
- **Integrated Mail Management consists of several initiatives working together to create information that can be used to improve operations**



Surface Visibility – Identification of Handling Units

- The unique identification of handling units is a requirement for supporting the unit to container nesting, for tracking mail throughout the system

Today
10 Digit Label



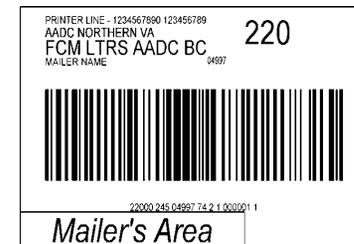
- Today's 10 digit label does not provide unique identification

Transition
10+24 Digit Label



- Needed as interim solution while MHE systems are being upgraded
- Readability tested in lab and currently being used in 9 pilot sites

Tomorrow
24 Digit Label



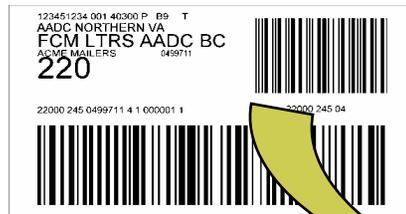
- Long term solution when all equipment systems are upgraded
- Implemented in Syracuse and Albany (both TMS sites)

Surface Visibility & FAST - Shipment Visibility

Electronic manifests will link handling units and containers to scheduled appointments providing USPS with visibility and advanced notification data.

Mailer Handling Units

New 24 digit Enhanced
Distribution Label (EDL)



Mailer Containers (Surface Visibility)

Add standardized USPS bar code to
existing mailer placards



e8125 (PostalOne!)

Links handling units to
containers and containers
to appointments

Appointments (FAST)

Scheduled time and facility



RESULTS:

***GROW THE ENTIRE
MAILING INDUSTRY!***

RESPONSE OF THE UNITED STATES POSTAL SERVICE TO INTERROGATORY OF THE OFFICE OF THE CONSUMER ADVOCATE

OCA/USPS-21. Please refer to the sample timeline for completion of an AMP attached to the USPS Office of the Inspector General Audit Report in LR-N2006-1/8, Appendix A. In that timeline, no specific time period is indicated for input from interested groups within and without the USPS, government officials, or the public in general. Also, the USPS AMP Communication Plan in LR-N2006-1/4, page 5, provides only for USPS notice to various groups of a feasibility study but does not provide that the notice establish procedures to obtain input from those groups.

- a. Please indicate the specific points or time periods within the timeline when the USPS solicits input from each of the following groups: interested groups within the USPS, interested groups outside the USPS, government officials at federal, state, and local levels, and the public in general.
- b. If the time periods for soliciting and obtaining input from each of these four groups are not during the time period to "Complete AMP Study (0-6 Months)," please explain why not.
- c. Please indicate where on this timeline the USPS believes it has filed its request for an advisory report from the Postal Rate Commission pursuant to §3661 of the Postal Reorganization Act with respect to each of the studies in the group of 10 AMP reports included in LR-N2006-1/5 and the AMP study in LR-N2006-1/6.
- d. The Postal Service has submitted a proposal to this Commission pursuant to §3661 of the Postal Reorganization Act which will generally affect service on a nationwide or substantially nationwide basis.
 - i. Please state the effective date of such proposal.
 - ii. Is it the position of the Postal Service that the proposal in this case was filed "within a reasonable time prior to the effective date of such proposal?" Please explain your answer.

RESPONSE

- a. To date, the Postal Service receives, but does not solicit direct input from the general public and interested groups within the USPS. Input is received from elected officials who are contacted by the Postal Service and who act on behalf of the public at all stages of review.
- b. To date, formal solicitation of such comments is not a part of the AMP process.
- c. In February 2006, the Board of Governors of the United States Postal Service authorized the Postal Service to request an advisory opinion under §3661 in

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OF THE OFFICE OF THE CONSUMER ADVOCATE**

RESPONSE to OCA/USPS-21 (continued)

conjunction with a directive that, as early as the middle of May 2006, the Postal Service begin to implement a centrally-directed plan for nationwide operational consolidation in pursuit of the objectives of the Evolutionary Network Development initiative. The Marina AMP reflected in USPS Library Reference N2006-1/6 was proposed by the Pacific Area as a consolidation opportunity in 2004 and the study was completed in early 2005. As explained in the testimony of witness Williams (USPS-T-2) and elsewhere, when it appeared in 2005 that postal management might take its plans to conduct a centrally-directed nationwide consolidation program – Evolutionary Network Development -- to the Board of Governors for authorization, other smaller locally developed consolidation proposals that had been put on hold pending development of the END initiative were permitted to complete the AMP review process. These proposals were not developed as part of the centrally-directed END initiative, but were proposed locally and independently of it. Unlike the Marina AMP and unlike the six AMPs referenced in response to DBP/USPS-6, what these 10 proposals had in common was that they had been put on hold while the Postal Service determined if, when and how to proceed with its national END strategy. Whether or not the Board of Governors approved the pursuit of END in February 2006 does not affect that character of the 11 isolated AMP proposals that were implemented in 2005 or the six that were implemented in 2004. Each found its way to Headquarters under the AMP Guidelines in the Handbook PO-408, which has served as a vessel for consideration of

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locally developed consolidations plans in one form or another for decades. Such isolated, locally developed plans are not subject to 3661 review.

By operation of PRC Rule 72, no changes in service that result from the decision to pursue END can be implemented less than 90 days after February 14, 2006. The Postal Service plans to implement no changes before May 15, 2006. Within the meaning of the Rule, the Postal Service considers that its Request was filed a reasonable time before May 15, 2006.

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OCA/USPS-22. The individual network redesigns listed in USPS-LR-N2006-1/6 indicate that the redesign program will result in cost savings to those specific locations. Some employees appear to be relocating to other sites. Additionally, there is no overall information on the impact of the changes on the Postal Service in total. Therefore, in terms of total USPS operational costs for FY2006, please indicate the total financial impact (savings versus cost increases) to the USPS as a result of the ten network redesigns. Please include in your response:

- a. Savings/cost increases resulting from a reduction, or an increase, in total work hours (include in your response both hours and dollars);
- b. Savings/cost increases resulting from equipment placed in or taken out of service;
- c. Savings/cost increases resulting from reduced or increased transportation costs;
- d. Savings/cost increases resulting from reduced or increased maintenance requirements;
- e. Savings/cost increases in total utility expenses;
- f. Savings/cost increases resulting from USPS paid relocation expenses; and
- g. Specifically identify any additional savings/cost increases not previously listed.

RESPONSE

For each of the 10 AMPs comprising USPS-LR-N2006-1/5, the total impact for a specific criteria can be determine by adding the data from each of the 10 specific worksheets.

- a. Worksheet 4 & 4a.
- b. Worksheet 10
- c. Worksheet 9
- d. Worksheet 10
- e. Worksheet 10
- f. Worksheet 10
- g. Worksheet 2