# BEFORE THE RECEIVED POSTAL RATE COMMISSION WASHINGTON, D.C. 20268-000 SEP 5 4 56 PH '97

POSTAL RATE COMMISSION OFFICE OF THE SECRETARY

POSTAL RATE AND FEE CHANGES, 1997

Docket No. R97-1

# RESPONSE OF UNITED STATES POSTAL SERVICE WITNESS DEGEN TO INTERROGATORIES OF ADVO, INC. (ADVO/USPS-T12--1-6)

The United States Postal Service hereby provides responses of witness Degen to

the following interrogatories of Advo, Inc.: ADVO/USPS-T12-1-6, filed on August

22, 1997.

Each interrogatory is stated verbatim and is followed by the response.

Respectfully submitted,

UNITED STATES POSTAL SERVICE

By its attorneys:

Daniel J. Foucheaux, Jr. Chief Counsel, Ratemaking

Eric P. Koetting

475 L'Enfant Plaza West, S.W. Washington, D.C. 20260–1137 (202) 268–2992; Fax –5402 September 5, 1997

ADVO/USPS-T12-1. Please refer to Tables 2 and 6 of your testimony, relating to FY 1996 Clerk/Mailhandler Mail Processing costs.

(a) Please confirm that the only difference between the estimated costs by subclass shown in these tables is that Table 2 shows results using the "old methodology" while Table 6 shows results using the "new methodology." If not, please explain any other differences that affect these estimated costs.

(b) Both Tables 2 and 6 show separate costs for "mixed mail" and "other" that are not distributed to the subclasses. Please explain separately what these costs represent.

(c) Do the "mixed mail" and "other" mail processing costs in Table 2 and 6 represent the totality of "mixed mail" and "other" costs, or just a portion of such costs? If the latter,

(1) Specifically describe and quantify what portions of total "mixed mail" and "other" costs are and are not reflected in these figures.

(2) Are some portions of total "mixed mail" and "other" costs already distributed to the subclasses in these tables? If so, specifically describe and quantify the type and amounts of such distributed costs, explain how such costs were distributed, and quantify the amounts so distributed by subclass/rate category.

(d) Please confirm that combined "mixed mail" and "other" costs constitute 49.6 percent of the total costs shown in Table 2 (old methodology) and 50.3 percent of total costs shown in Table 6 (new methodology). If not confirmed, please provide the correct percentages and explain how they were derived.

ADVO/USPS-T12-1 Response.

a. Confirmed, however the terms "old methodology" and "new

methodology" should be clarified as follows. The costs in Table 2 reflect

the "old methodology" in the following way:

- Mail processing is defined in terms of IOCS operation codes
- Costs are determined by summing tally dollar weights by activity code (which are "rolled up" to the cost categories shown)

The costs do not reflect the following elements of the old methodology:

- Mixed-mail is not distributed to subclass
- Costs for variable and institutional overhead activities are not identified as such

The costs in Table 6 reflect the "new methodology" in the following way:

- Mail processing is defined in terms of new cost pools
- Costs are determined by distributing volume variable costs to activity code using IOCS tally dollar distribution by cost pool
- Volume variable costs by cost pool are from Table 4, USPS-T-12

The costs in Table 6 do not reflect the following elements of the new methodology:

- "Mixed-mail" is defined in terms of the same IOCS activity codes as the mixed-mail line of Table 2
- The distribution keys do not reflect distributions of mixed-mail and nothandling-mail tallies (with the exception of certain activity code 6521 costs in the BMC and non-MODS pools).

It should be noted that neither table is employed as an input to the FY 1996 or BY 1996 CRA.

- b. Please see my response to TW/USPS-T12-3, and spreadsheet TW-3e in LR-H-219 for a detailed list of the activity codes underlying the mixedmail and other categories. As explained in part a, the costs in Table 2 are the IOCS tally dollars for tallies with mixed-mail and other activity codes, while the mixed-mail costs in Table 6 are a distribution of volume variable costs to tallies with mixed-mail codes in each of the cost pools.
- c. The totality of mail processing tally costs is reflected in Table 2 and the totality of mail processing volume variable costs is reflected in Table 6, according to the respective definitions of mail processing. Some activity code 6521 costs were redistributed to other activity codes in the BMC and non-MODS costs underlying Table 6. Please see Attachment 1 to MPA/USPS-T12-2 for an alternate breakdown of the BMC and non-MODS costs without the redistribution of the 6521 costs.
- d. Confirmed. Please note that this does not imply that mixed-mail costs increase under the new methodology, other things equal. For instance, in the <u>old</u> methodology, some "other" costs must be redistributed to mail processing from the administrative and window service components of Cost Segment 3 in the CRA worksheets, since some tallies representing mail processing work (e.g., clocking in or out of a mail processing operation) are assigned administrative IOCS operation codes.

ADVO/USPS-T12-2. Please confirm that the following table accurately reflects, subject to rounding, the differences between the estimated costs shown in your Table 2 (old methodology) and Table 6 (new methodology). If you cannot confirm, please provide a table in comparable format that shows the correct differences.

ADVO/USPS-T12-2 Response.

Confirmed.

ADVO/USPS-T12-3. Please refer to Tables 5 and 6 of your testimony.

(a) Please confirm that the estimated costs by subclass in Table 6 reflect distributed volume-variable costs by subclass under the "new methodology," before distribution of "mixed mail" and "other" costs to the subclass.

(b) Please confirm that the "Total" column in the last page of your Table 5 reflects distributed volume-variable costs by subclass under the "new methodology," after distribution of "mixed mail" and "other" costs to the subclasses.

(c) Please confirm that the only difference between the estimated total costs by subclass in these two tables is that Table 5 reflects the distribution to the subclasses of the "mixed mail" and "other" costs shown in Table 6. If you cannot confirm, please explain fully why not.

ADVO/USPS-T12-3 Response.

a. Confirmed with the addition that the costs in Table 6 are distributed to cost categories ("mixed mail" and "other") in addition to those

corresponding to subclasses of mail or special services.

- b. Confirmed.
- c. Confirmed, however note that the data in Table 6 are not an input to the programs in LR-H-146, so it is not literally true that the mixed-mail and other costs from Table 6 are redistributed to obtain Table 5. Rather, Table 5 is based on distribution keys in which mixed-mail and not-handling-mail tallies have been distributed to subclass. Table 6 is based on distribution keys in which mixed not-handling mail tallies (generally) have not been distributed to subclass.

ADVO/USPS-T12-4. Tables 2 (old methodology) and 6 (new methodology) show estimated costs by subclass before distribution to the subclasses of the "mixed mail" and "other" costs listed at the bottom of those tables. Table 5 (new methodology) shows estimated costs by subclass after distribution of the "mixed mail" and "other" costs. Please provide a table corresponding to Table 5 showing estimated costs by subclass after distribution of the "mixed mail" and "other" costs under the <u>old</u> methodology.

#### ADVO/USPS-T12-4.

In the "old methodology," mixed-mail costs are distributed to subclass using the LIOCATT program. See USPS-T-12 at 4. The relevant LIOCATT output data may be found in the LIOCATT ALA850P22 report, basic function total, mail processing functional component, available electronically in the Microsoft Excel spreadsheet ws03.xls, LR-H-196. The "other" costs are distributed (or assigned to institutional) in several places in the CRA worksheets. The closest thing to a distribution of the "other" costs by the old methodology is the "mail process [variable] overhead (3.1)" column of the FY 1996 CRA. However, this sub-component is not constructed identically to the "other" line in Table 2, in part because certain tallies are redistributed among the Segment 3 cost components in the worksheets. In Attachment 1 to this response, I computed an "old method" cost distribution by summing several columns of data in the W/S 3.1.1 section of ws03.xls, LR-H-196, with the overhead column from the CRA report. This computation appears to account for most of the IOCS costs in Table 2 which are

distributed to subclass. In addition, the Remote Encoding Center (REC) cost distribution is included in the attachment to improve comparability with Table 5, which includes REC costs via the LD15 cost pool. As IOCS does not sample RECs, there are no corresponding IOCS tally costs in Table 2 of USPS-T-12.

### Attachment 1, Response to ADVO/USPS-T12-4

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"Old Method" costs with distribution of mixed-mail and variable overhead

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| 1,250,959<br>5,792,212     | 460,624,1<br>744,856 | 081,114,1<br>801,505         | 821,81<br>717,1 | 987,55<br>86,786                           |                      | 698,020,4<br>608,050,4 | First-Class Mail:<br>Letters and sealed parcels<br>Presort letters and sealed parcels | 3<br>7<br>1 |
|----------------------------|----------------------|------------------------------|-----------------|--|----------------------|------------------------|---|-------------|
| (8)<br>אשמי כ2, כ3, כ7 (8) | soso mus<br>(۲)      | (8)<br>АЯС <del>8</del> 6 ҮЗ | (ç)             | איא איש איש:<br>(4)<br>-                   | (5)<br>(2) 3.1.1.4 W | M<br>(5)               | (1)<br>Column Source  | _           |
| letoT                      | letotdu2             | Mail Process<br>Overhead     | ~               | 6570 6:<br>Central Mail P<br>Markup (14) D | Bulboon3             | LIOCATT<br>Mail Proc.  | CLASS, SUBCLASS, SPECIAL SERVICE  | oN<br>Line  |

| 705-510-7         | 989'786       | 196'929            | zzo'z    | £07,8              | <b>\$</b> 67,86     | 110,168,1          | Total Third-Class Mail               | 56       |
|-------------------|---------------|--------------------|----------|--------------------|---------------------|--------------------|--------------------------------------|----------|
| 5,514,432         | 000 2-0       | 190 929<br>916'001 | <b>-</b> | 602 B<br>112       | 222 3C              | 333'154            | - subtotal                           | 9C<br>52 |
| 182'687           | 068,101       |                    | 593      |                    |                     | 488,016<br>ACL 555 | - other                              |          |
| 410,728           | 290'96        | 222'96             | 563      | 229                | 222'₽               |                    | ••                                   | 54       |
| 29'093            | 6,823         | 689'9              | 0        | 134                | 0                   | 55'540             | Bulk rate - nonprofit carner presort | 53       |
| 944,879,1         | 864,624       | 896,534            | 1'020    | 015'4              | 56,921              | 1,490,027          | letotdus -                           | 55       |
| 221'602'1         | 189,396       | 392,125            | 188      | 929'E              | 24,186              | 1'588'300          | - other                              | 12       |
| 5e9'510           | 718,58        | 61843              | 6E1      | 968                | 4°,735              | 201/718            | Bulk rate - carrier presort          | 50       |
| 961,86            | 862'92        | 72,077             | 687      | 3'485              | 5'03E               | 098'29             | Single piece rate                    | 61       |
|                   |               |                    |          |                    |                     |                    | Third-Class Mail:                    | 81       |
|                   | 677,641       | 140'550            | 0        | 6'223              | 1'546               | 787,52A            | liem eselo-droge leto t              | 21       |
| 908'829           |               |                    | 0        |                    |                     | 885'E              | Classroom publications               |          |
| 592' <del>7</del> | 221'1         | 221'1              | 0        | 0                  | 0                   |                    |                                      | 9L       |
| 008,28            | 521,55        | 20,974             | 0        | 5'201              | 0                   | 979'79             | Nonprofit publications               | 12       |
| 469'99 <b>4</b>   | 121,232       | E60,411            | 0        | 661,7              | 1,246               | 344,216            | Regular rate publications            | 4 L      |
|                   |               |                    |          |                    |                     |                    | <b>f</b>                             | ٤L       |
| 2 <b>7</b> 9'91   | 681, <b>4</b> | 926'E              | 0        | 213                | 0                   | 15'328             | Vithin County                        | 15       |
|                   |               |                    |          |                    |                     |                    | Second-Class Mail:                   | 11       |
| 521               | 15            | 31                 | 0        | 0                  | 0                   | <b>7</b> 6         | smangliaM                            | ٥L       |
| 20'022            | 588'21        | 112'21             | 999      | 115                | 0                   | 62,740             | Express Mail                         | 6        |
| 099'797           | 112,108       | 092'011            | 209      | 246                | 0                   | 345'225            | lisM yhong                           | 8        |
|                   |               |                    |          | _                  |                     |                    |                                      |          |
| 121,282,121       | 1'848'432     | 1,772,576          | 864 SI   | 124,18             | 320'38 <del>0</del> | 262,280,8          | Total First-Class Mail               | 2        |
| 48,270            | 72,857        | £68'II             | 951      | 808                | 1'644               | 33'469             | Presort private post cards           | 9        |
| 906'981           | 48'135        | 704,202            | 754      | 2'2 <del>3</del> 3 | £62,9               | 159'621            | Private post cards                   | S        |
| 3,733             | 906           | 906                | 0        | 0                  | 0                   | 2,828              | Postal cards                         | 4        |
| 1 520 828         | 328,447       | 303,196            | 21 Z'I   | 23'234             | S06'9S              | 708,888<br>708,808 | Presort letters and sealed parcels   | 3        |
| 212,267,212       | 760'657'1     | 081,114,1          | 13,128   | 34 786             | 585'548             | 699'090'7          | Letters and sealed parcels           | Ζ        |
| 2.00000           |               |                    |          |                    |                     |                    | First-Class Mail:                    | L        |
|                   |               |                    |          |                    |                     |                    |                                      |          |

### Attachment 1, Response to ADVO/USPS-112-4

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## "Old Method" costs with distribution of mixed-mail and variable overhead

| 076,078,11                   | 2,982,878           | 2'844'103                | 47,430 | <b>\$</b> 92'16  | 154,805    | 290'164'8 | Total   | 09       |             |
|------------------------------|---------------------|--------------------------|--------|--|------------|-----------|---|----------|-------------|
| 218,664                      | 599'EL              | 42,692                   | 56,644 | 4'358  | 201'Z      | 268,541   | Total Special Services                              | 46       |             |
| 902'199'11                   | 5'909'515           | 2'801'201                | 987,02 | 976'98   | 394,324    | 6,348,170 | <b>lisM IA</b> IstoT                                | 28       |             |
| 506'297                      | <b>Þ</b> 60'29      | <b>441</b> ,88           | 689    | 192  | 940'9      | 992'96L   | isM Isnotsmetul                                     | 9E       |             |
| 874,11                       | 3'003               | 2,867                    | 0      | 961  | 0          | 674,8     | and servicemen<br>Free mail for blind, handicapped, | 32<br>34 |             |
| 656,201                      | 316'ÞE              | 59'380                   | 820    | 512'Þ  | 606'L      | 969,83    | Penalty - U.S. Postal Service                       | 53       |             |
| 361,175                      | 282 <sup>°</sup> 78 | 82'3 <b>4</b> 2          | 659    | 872,1  | 0          | 583'843   | lieM sselO-rthuo-H letoT                            | 32       |             |
| 50'524                       | Z29'7               | 979'7                    | 0      | 92   | 0          | 19'285    | Library rate  | 31       |             |
| 019'88                       | 50,919              | 50'334                   | 400    | 581  | 0          | 169'29    | Special fourth-class rate                           | 30       |             |
| <b>598,</b> 28               | 189'02              | 817,01                   | 06     | £77  | D          | e2'59     | Bound printed matter                                | 67       |             |
| 997'921                      | 01111               | 249'04                   | 69L    | 594  | 0          | 132'328   | Parcels (zone rate)                                 | 58       |             |
| 007 027                      |                     |                          |        |  | -          |           | Fourth-Class Mail                                   | 22       |             |
| ζο 'εο ' <mark>Ζο ω</mark> η | si gorreo wins      | - AAD 96 YF              | i 94   | 61-H-RJ , ab   | 05M 111E S | /M        | Column Source                                       |          |             |
| (8)                          | ( <u>/</u> )        | (9)                      | (၄)    | (7)  | (3)        | (7)       | (1)   |          |             |
| ୦ <b>ୀ</b> ର                 | letoidu2            | Mail Process<br>Dverhead | _      | 0728<br>Central Mail I<br>Markup (14) I<br>Aarkup (14) I | 6uiboon3   | LIOCATT   | -<br>CLASS, SUBCLASS, SPECIAL SERVICE               |          | Line<br>No. |

ADVO/USPS-T12-5. Column 2 of the following table shows the total costs by subclass after distribution of "mixed mail" and "other" costs from the last column of your Table 5 (new methodology). In column 1, please provide the comparable costs by subclass, after mixed mail/other cost distribution, under the <u>old</u> methodology. In columns 3 and 4, please provide the absolute and percentage differences by subclass between the new and old methodology.

ADVO/USPS-T12-5 Response.

Data which may be used to complete the table are provided in Attachment 1

to ADVO/USPS-T12-4.

ADVO/USPS-T12-6. Please confirm that the following table accurately reflects the differences between the CRA FY 1996 and Base Year attributable costs by subclass for Cost Segment 3.1, Clerk/Mailhandler – Mail Processing – Direct Labor. If you cannot confirm, please provide the corrected costs and differences.

ADVO/USPS-T12-6 Response.

Confirmed subject to the following clarification. The data in the table are the Cost Segment 3.1 totals from the FY 1996 and BY 1996 CRAs. For FY 1996, this is the sum of the "mail process direct labor (3.1)", "mail process [variable] overhead (3.1)", and "mail process fixed (3.1)" sub-components. In the BY 1996 CRA report, the column labeled "mail process direct labor (3.1)" contains total costs for the mail processing component.

Since the definitions of the cost components that make up Cost Segment 3 has changed, but the definition of Cost Segment 3 has not, I believe that a more appropriate "apples-to-apples" comparison would be of the "total C/S 03" columns in the FY and BY CRA reports.

# DECLARATION

I, Carl G. Degen, declare under penalty of perjury that the foregoing answers are true and correct, to the best of my knowledge, information, and belief.

Carl G. Deger

Date: <u>9-5-97</u>

# CERTIFICATE OF SERVICE

I hereby certify that I have this day served the foregoing document upon all participants of record in this proceeding in accordance with section 12 of the Rules of Practice.

C PKoy

Eric P. Koetting

475 L'Enfant Plaza West, S.W. Washington, D.C. 20260–1137 September 5, 1997