

BEFORE THE
POSTAL RATE COMMISSION
WASHINGTON, D.C. 20268-0001

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POSTAL RATE COMMISSION
OFFICE OF THE SECRETARY

POSTAL RATE AND FEE CHANGES, 1997

Docket No. R97-1

RESPONSE OF UNITED STATES POSTAL SERVICE
WITNESS DEGEN TO INTERROGATORIES OF
THE OFFICE OF THE CONSUMER ADVOCATE
(OCA/USPS-T12-30-32)

The United States Postal Service hereby provides responses of witness Degen to the following interrogatories of the Office of the Consumer Advocate: OCA/USPS-T12-30-32, filed on August 14, 1997.

Each interrogatory is stated verbatim and is followed by the response.

Respectfully submitted,

UNITED STATES POSTAL SERVICE

By its attorneys:

Daniel J. Foucheaux, Jr.
Chief Counsel, Ratemaking



Eric P. Koetting

475 L'Enfant Plaza West, S.W.
Washington, D.C. 20260-1137
(202) 268-2992; Fax -5402
August 28, 1997

Response of United States Postal Service Witness Degen
to Interrogatories of Office of the Consumer Advocate

OCA/USPS-T12-30. Please refer to the program MBC listings of library references H-146 and H-218. The SAS code at lines 00150002-00155003 of H-146 and SAS log lines 17-21 of H-218 appear to be slightly different versions of the KEEP option of the SET statement preceding it.

- a. Please confirm that the resulting BMC.BMC data set in program MBC of H-146 contains variables not contained in the BMC.BMC data set produced in H-218. If you do not confirm, please explain the absence of F226 and F266 from the H-218 data set.
- b. Please confirm that the resulting BMC.BMC data set in program MBC of H-146 does not contain some variables that are contained in the BMC.BMC data set produced in H-218. If you do not confirm, please explain the absence of F136 from the H-146 data set.
- c. Please confirm that the H-218 SAS programs are not identical to the SAS programs of H-146. If you do not confirm, please explain the differences in the KEEP option noted in parts a and b of this interrogatory. If you do confirm, please identify all modifications made to the original H-146 programs and explain why the modifications were made.

OCA/USPS-T12-30 Response.

- a. Confirmed. However, the variables referenced in this part of the question are not used to form the BMC distribution keys, so the difference is innocuous. Please see my response to OCA/USPS-T12-12.
- b. Confirmed. Again, the difference is innocuous, since F136 is not used in the formation of the BMC distribution keys.
- c. Confirmed. The SAS logs were produced specifically for inclusion in LR-H-218. My understanding is that in order to facilitate the process of re-running the programs, some minor modifications were made to the programs. For the most part, the modifications were intended to make it unnecessary to produce multiple versions of data sets for use in various

Response of United States Postal Service Witness Degen
to Interrogatories of Office of the Consumer Advocate

LR-H-146 programs. In addition, some unused variables such as F226 and F266 were deleted altogether. Additionally, I am informed that the F260 variable had been accidentally dropped from certain statements in programs NONMOD12 and NONMOD3 while the code was being cleaned up for inclusion in LR-H-146; these are restored in the LR-H-218 programs. Please see Attachment 1 to this response for a list of the changes that were made to the programs in LR-H-218.

Attachment 1 - Response to OCA/USPS-T12-30c

Modifications to LR-H-146 programs for LR-H-218 run

Program	LR-H-146	Changes Reflected in LR-H-218	Reason
MBC	line # 152001	f136 added	used in MODSHAPE
	line # 152002	f216-f232 => f216-f225 f227-f232 f266 deleted	f226 not used not used
MOD1POOL	line # 2850001	statement added: If MOD>='551' AND MOD<='552' THEN MODGRP='2ADM INQ';	used in ADMWIN
MOD1DIR	line # 370002	f136 added	used in MODSHAPE
NONMOD12	line # 1240002	f136 added	used in MODSHAPE
	line # 2900002	f260 added	used in NONMOD4
NONMOD3	line # 2930002	f260 added	" " "
	line # 190002	f260 added	" " "
BMC1	line # 220002	f260 added	" " "
	line # 2360004	f136 added	used in MODSHAPE
MODSHAPE	line # 2130000	MODS.MODS => MOD.MODS	naming consistency
ADMWIN	line # 2500003	ACTV1=ACTV deleted	not used
WINACCPT	line # 580000	ADW.ADWNMOD => ADW.NONMODS	naming consistency
	line # 2740000	f236 SHAPE deleted from the KEEP statement	not used

Response of United States Postal Service Witness Degen
to Interrogatories of Office of the Consumer Advocate

OCA/USPS-T12-31. Please refer to Attachment 1 to your response to OCA/USPS-T12-1. This table shows that about 94 percent of the non-MODS offices are CAG D-J offices and that only about 3 percent of the MODS offices are CAG D-J offices.

- a. Please confirm that the variability estimates you use to develop distributed volume variable costs by cost pool are based solely on MODS office data. If you do not confirm, please explain.
- b. Please confirm that you apply the MODS office variability figures of Table 4 of your testimony to produce volume variable costs for the Non-MODS offices. If you do not confirm, please explain fully.
- c. [This question was withdrawn.]
- d. Please provide any and all justification for applying variabilities developed predominately for CAG A-C MODS offices to CAG D-J Non-MODS offices.
- e. Please provide copies of all studies and analyses relating to differences in mail processing volume variability between CAG A-C MODS offices and CAG D-J Non-MODS offices.
- f. Please confirm that the primary justification for the use of the MODS volume variability estimates in NON-MODS offices is the lack of analogous volume variability estimates for Non-MODS offices.

OCA/USPS-T12-31 Response.

- a. Not confirmed. In particular, the variabilities for the BMC cost pools are based on PIRS data, and the Registry variability is based on national registered mail volumes from RPW. It is, however, the case that the proxy variability for the non-MODS office group is based on estimated MODS variabilities. Please see witness Bradley's testimony, USPS-T-14, for further details.
- b. Confirmed. The non-MODS proxy variability is the system average variability for the MODS office group, as explained in USPS-T-14, at 90.

Response of United States Postal Service Witness Degen
to Interrogatories of Office of the Consumer Advocate

- c. This question was withdrawn.
- d. Witness Bradley specified a MODS-based proxy variability for the non-MODS offices because there is no comparable operational data system to supply data for estimation of variability factors for non-MODS offices. However, lack of data is not in itself a justification for the use of any given proxy. There are two main justifications for the use of the MODS system variability as a proxy variability for the non-MODS. First, I believe that mail processing operations at non-MODS facilities do not differ substantially from comparable operations at MODS facilities. In this regard, the statement of the question is misleading. The 6% of non-MODS facilities in CAG A-C account for 37% of clerk and mailhandler costs in the office group, using attachment 3 to my response to OCA/USPS-T12-1. If I instead examine CAG A-E non-MODS offices, i.e., the CAGs where there is some "overlap" with the MODS group, I observe that the largest 19% of the non-MODS offices account for 72% of the group's clerk and mailhandler costs. So, a significant fraction of the non-MODS costs are associated with offices that operate at the scale similar to that of smaller MODS offices. Second, I believe that the MODS variabilities are reasonable proxies on an operation-by-operation basis. Weighting the MODS variabilities to reflect the operations mix found at non-MODS offices would lead to a variability factor that is

Response of United States Postal Service Witness Degen
to Interrogatories of Office of the Consumer Advocate

essentially the same as the MODS system average. Please see witness Bradley's response to OCA/USPS-T14-1.

- e. There are no such studies because data is not available to estimate variability factors for non-MODS operations based on data collected at non-MODS offices.
- f. Not confirmed. The lack of reliable operational data on mail processing operations at non-MODS offices creates the need to employ a proxy variability factor. However, it is not used to establish the appropriateness of our particular choice of proxy. Please see my response to part d and witness Bradley's response to OCA/USPS-T14-1 for justification of our choice.

Response of United States Postal Service Witness Degen
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OCA/USPS-T12-32. Please refer to Table 4 of your testimony. Please provide a crosswalk between the cost pools provided here and the operation code by basic function as described in Appendix C of LR-H-1. For example, what cost pool(s) of Table 4 correspond to each combination of operation code and basic function as described on page 1 of Appendix C of LR-H-1.

OCA/USPS-T12-32 Response.

There is no formal correspondence between the MODS cost pools in Table 4 of my testimony, USPS-T-12, and groupings based on IOCS operation code and/or basic function. Please see USPS-T-12 at 6. There are statistical correspondences between certain cost pools and operation codes (or groups of operation codes), for instance an employee clocked into a MODS operation associated with the manual letters cost pool is likely to be observed performing a distribution activity represented by operation codes 02-05.

Since BMC and non-MODS costs are partitioned using IOCS tally dollars, there is a closer correspondence between the cost pools, IOCS operations, and basic functions. For the BMCs and non-MODS groups, the mail processing, administrative, and window service tally sets are identified using the collections of IOCS operation codes that have traditionally identified the cost components. The logic of the BMC Platform pool assignment (program BMC1, LR-H-146, line 84) is similar to the '0032-connector-6A' code in

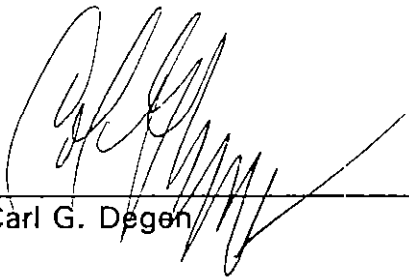
Response of United States Postal Service Witness Degen
to Interrogatories of Office of the Consumer Advocate

program ALB040, LR-H-21, which assigns IOCS operation codes 07-08.

The BMC distribution operation pools are based on the question 19 equipment type rather than scheme, so these will include tallies from several IOCS operation codes. The non-MODS mail processing costs are not explicitly subdivided, and therefore would in general include tallies with all operation codes and basic functions. Please note that, as described in LR-H-146 at II-13 and II-16, basic function and IOCS operation code are used to distribute some of the mixed-mail and not-handling-mail

DECLARATION

I, Carl G. Degen, declare under penalty of perjury that the foregoing answers are true and correct, to the best of my knowledge, information, and belief.

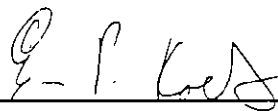


Carl G. Degen

Date: 8-28-97

CERTIFICATE OF SERVICE

I hereby certify that I have this day served the foregoing document upon all participants of record in this proceeding in accordance with section 12 of the Rules of Practice.



Eric P. Koetting

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Washington, D.C. 20260-1137
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