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POSTAL RATE COMMISSION
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Docket No. R2001-1

USPS-LR-J-117

**Development of Delivery Costs by Rate Category for First-Class
and Standard Mail**

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I. Introduction

This library reference provides the supporting documentation and analyses used to estimate delivery costs by rate category for First-Class Mail and Standard Mail. This is a Category 2 library reference sponsored by witness Schenk (USPS-T-43). This library reference updates the analysis of delivery costs by rate category in USPS-LR-I-95 in Docket No. R2000-1, which was sponsored by witness Daniel (USPS-T-28). In this update, the methodology used is the same as that used by witness Daniel, updated for base year and test year costs and volumes.

Other testimony and library references used to develop the cost estimates in this library reference include:

- USPS-T-12 for test year costs
- USPS-LR-J-53 for test year piggybacks and CRA costs
- USPS-LR-J-57 for CRA worksheets
- USPS-LR-J-112 for volumes by shape and weight increment
- USPS-LR-J-117 for city carrier costs

Witness Miller (USPS-LR-J-60) uses the results of this library reference in developing test year costs for letters. The results from this library reference are also used in developing cost by weight estimates in USPS-LR-J-58.

II. Organization

The final calculations used to develop delivery costs by rate category for First-Class and Standard Mail are presented in spreadsheet 'Table 1' in the Excel workbook LR-J-117.xls. Table 1, which is presented below, is analogous to Table 5 in USPS-LR-I-95/R2000-1. Table 1 contains the major results of this analysis that are referenced by other Postal Service witnesses in this docket. The methodology used in these calculations is the same as that used in USPS-LR-I-95/R2000-1, as described in witness Daniel's testimony (USPS-T-28) in that docket. The only changes made for this library reference are that base year and test year costs and volumes are updated. Data sources are referenced in each spreadsheet in LR-J-117.xls. The underlying City Carrier In-Office cost data is estimated in a similar manner to that described in Section III in USPS LR-I-100/R2000-1. The various programs used are described in Appendix A: Program Documentation. Appendix B contains the Fortran and Sort/Merge program listings. Electronic copies of all Excel workbooks and text files with the Fortran and Sort/Merge programs are provided on the accompanying CD-ROM.

Table 1: Test Year Unit Delivery Costs (Revised 11/20/01)

	Test Year	
First-Class Single Piece	Unit Costs	
Single-Piece Letters	6.037	
Single-Piece Flats	8.902	
Single-Piece Parcels	18.202	
<i>Single-Piece Nonletters</i>	9.759	
First-Class Presort		
Nonautomation -- Nonmach Mixed ADC	8.408	
Nonautomation -- Nonmach ADC	8.408	
Nonautomation -- Mach Mixed AADC	4.083	
Nonautomation -- Mach AADC	4.083	
Nonautomation -- Nonmach 3-Digit	8.408	
Nonautomation -- Nonmach 5-Digit	8.408	
Nonautomation -- Mach 3-Digit	3.954	
Nonautomation -- Mach 5-Digit	3.954	
Automation Mixed AADC	4.164	
Automation AADC	4.015	
Auto 3-Digit Letters	3.979	
Auto 5-Digit Letters CSBCS/Manual Sites	6.160	
Auto 5-Digit Letters Other Sites	2.893	
Auto 5-Digit Letters All	3.794	
Auto CR Letters	6.059	
		Presort Letters (Avg) 4.169
Presort Flats	9.217	
Presort Parcels	40.874	
<i>Presort Nonletters</i>	9.641	
First-Class Cards		
Single Piece Cards	6.886	
NonAuto Presort Cards	2.674	
Auto Mixed AADC Cards	2.789	
Auto AADC Cards	2.692	
Auto 3-Digit Cards	2.668	
Auto 5-Digit Cards CSBCS/Manual Sites	4.088	
Auto 5-Digit Cards Other Sites	1.962	
Auto 5-Digit Cards All	2.548	
Auto CR Cards	4.022	
		Presort Cards (Avg) 2.742
Standard Regular		
Nonautomation -- Nonmach Mixed ADC	5.592	
Nonautomation -- Nonmach ADC	5.592	
Nonautomation -- Mach Mixed AADC	3.854	
Nonautomation -- Mach AADC	3.854	
Nonautomation -- Nonmach 3-Digit	5.592	
Nonautomation -- Nonmach 5-Digit	5.592	
Nonautomation -- Mach 3-Digit	3.793	
Nonautomation -- Mach 5-Digit	3.793	
Automation Mixed AADC	3.887	
Automation AADC	3.827	
Automation 3-Digit Letters	3.812	
Automation 5-Digit Letters	3.738	
Regular Flat Subtotal	8.312	
Regular Parcel Subtotal	22.974	
<i>Regular Nonletter Subtotal</i>	8.945	
Standard ECR		
ECR Basic Auto Letters	4.596	
ECR Basic Letters	6.384	ECR Basic Flats 6.033
ECR High Density Letters	4.684	ECR High Density Flats 4.747
ECR Saturation Letters	3.374	ECR Saturation Flats 3.960

Table 1: Test Year Unit Delivery Costs

	Test Year	
First-Class Single Piece	Unit Costs	
Single-Piece Letters	6.037	
Single-Piece Flats	8.902	
Single-Piece Parcels	18.202	
Single-Piece Nonletters	9.759	
First-Class Presort		
Nonautomation -- Nonmach Mixed ADC	8.408	
Nonautomation -- Nonmach ADC	8.408	
Nonautomation -- Mach Mixed AADC	4.066	
Nonautomation -- Mach AADC	4.066	
Nonautomation -- Nonmach 3-Digit	8.408	
Nonautomation -- Nonmach 5-Digit	8.408	
Nonautomation -- Mach 3-Digit	3.937	
Nonautomation -- Mach 5-Digit	3.937	
Automation Mixed AADC	4.165	
Automation AADC	4.016	
Auto 3-Digit Letters	3.980	
Auto 5-Digit Letters CSBCS/Manual Sites	6.161	
Auto 5-Digit Letters Other Sites	2.894	
Auto 5-Digit Letters All	3.795	
Auto CR Letters	6.060	
		Presort Letters (Avg)
		4.169
Presort Flats	9.217	
Presort Parcels	40.874	
Presort Nonletters	9.641	
First-Class Cards		
Single Piece Cards	6.886	
NonAuto Presort Cards	2.674	
Auto Mixed AADC Cards	2.789	
Auto AADC Cards	2.692	
Auto 3-Digit Cards	2.668	
Auto 5-Digit Cards CSBCS/Manual Sites	4.088	
Auto 5-Digit Cards Other Sites	1.962	
Auto 5-Digit Cards All	2.548	
Auto CR Cards	4.022	
		Presort Cards (Avg)
		2.742
Standard Regular		
Nonautomation -- Nonmach Mixed ADC	5.592	
Nonautomation -- Nonmach ADC	5.592	
Nonautomation -- Mach Mixed AADC	3.847	
Nonautomation -- Mach AADC	3.847	
Nonautomation -- Nonmach 3-Digit	5.592	
Nonautomation -- Nonmach 5-Digit	5.592	
Nonautomation -- Mach 3-Digit	3.795	
Nonautomation -- Mach 5-Digit	3.795	
Automation Mixed AADC	3.887	
Automation AADC	3.827	
Automation 3-Digit Letters	3.812	
Automation 5-Digit Letters	3.738	
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ECR High Density Letters	4.684	ECR High Density Flats
ECR Saturation Letters	3.374	ECR Saturation Flats
		6.033
		4.747
		3.960

Appendix A: Program Documentation

A. Computer Hardware and Software

The IOCS data processing is performed on a Data General AViiON minicomputer with four Pentium Pro microprocessors and one gigabyte of RAM, running the DGUX version of UNIX operating system. Source programs ending with a ".f" are FORTRAN programs and programs ending in a ".sm" are SORT/MERGE programs. The remaining processing is performed on PCs running the Windows NT 4 and Windows 2000 operating systems and Microsoft Office.

B. Preparation of IOCS Data

The following programs are used to extract, code and process the 2000 IOCS data in preparation for LIOCATT distribution of city carrier in-office costs (CRA Cost Segment 6.1)

Program: **encode_wgt.f** - Extracts the necessary data from the IOCS tally data set, encodes specific tally fields into indexes, and writes the indexes to be used by LIOCATT

Input: **FY00 IOCS tally data** (USPS LR-J-10)
iocs2000.h – Declaration of IOCS tally fields
fincag.98 – Tally finance number and CAG combinations
activity00.ecr.all – List of activity codes

Output: **encdata** – Encoded IOCS tallies

Program: **encdata.sm** - Sorts the encoded IOCS data for the LIOCATT process

Input: **encdata**

Output: **encdata.s**

C. LIOCATT Based Cost Distribution Process

The LIOCATT distribution process is run through a main FORTRAN program, which uses subroutines to distribute mixed-mail costs, which are also FORTRAN programs. The declaration file 'liocatt.h' is included in each program and subroutine. This file contains common variables used by all programs and subroutines.

Program: **liocatt.f** - This program controls the LIOCATT process by running various FORTRAN programs, which replicates the LIOCATT process for mixed-mail cost distribution

Subroutines: **fillmixmap.f** – Produces a map for distributing the mixed mail codes to appropriate direct activity codes

Input: **activity00.ecr.all** – List of activity codes
mmcodes.intl – List of mixed-mail activity codes
mxmail.all.ecr – Maps class specific mixed-mail activity codes to corresponding direct activity codes

loaddata.f - Loads the encoded IOCS data

Input: **encdata.s** – Encoded IOCS data

fungroup.f - Forms function groups for operations

Input: **operitemap** – Maps operation to function group

sortcost.f - Sort records for level 1 cost distribution

level1.f - Level 1 distribution of mixed-mail/not-handling tallies

level2.f - Level 2 distribution of mixed-mail/not-handling tallies

sortlev2a.f – Sort records for level 3 cost distribution

level3.f - Level 3 distribution of mixed-mail/not-handling tallies

report.f - Write results to file

Output: **level1b** – Level 1 distributed direct costs
level2b – Level 2 distributed direct costs
level3a – Level 3 direct costs
level3b – Level 3 distributed direct costs

D. Standard Mail ECR Rate Categories

Program: **rpt_city_ecr.f** - Summarizes LIOCATT cost distribution estimations by subclass and shape for city carrier in-office costs, Standard Mail ECR costs only

Input: **activity00.ecr.all** - List of activity codes and corresponding subclass codes

classes_ecr.old – List of CRA subclasses

level1b – Level 1 distributed direct costs

level2b - Level 2 distributed direct costs

level3a – Level 3 direct costs

level3b – Level 3 distributed direct costs

Output: **car_ecr_00.txt** - Estimated city carrier in-office Standard ECR costs by rate category and shape

Program: **rpt_cra_rt.f** – Summarizes LIOCATT cost distribution estimations by activity code (First-Class and Standard) and route code (IOCS field F260). Used to replicate LIOCATT system summary schedule K&L (USPS-T-1, WP-A.1)

Input: **activity00.ecr.all** - List of activity codes and corresponding subclass codes

level1b – Level 1 distributed direct costs

level2b - Level 2 distributed direct costs

level3a – Level 3 direct costs

level3b – Level 3 distributed direct costs

Output: **car00cra_rt.csv** – Estimated city carrier in-office costs by activity code and route code

E. Final Summary Spreadsheets

Workbook: **CC Costs ECR BY00.xls** – Summary tables reporting the LIOCATT estimations for city carrier in-office Standard ECR costs. Adjusts the FORTRAN replication of LIOCATT to match the BY00 CRA Cost Segment 6.1 costs

Input: **car_ecr_00.txt** - Estimated city carrier in-office Standard ECR costs by rate category and shape

BY00 CRA Cost Segment 6.1 Costs – CRA City Carrier In-Office costs from CS06&7.xls, worksheet 'oldoutputs' (USPS LR-J-57)

BY00 RPW Volumes – Volumes by subclass, shape, and weight increment from the Microsoft Excel file 'Volumes by Wgt GFY00 update.xls' (USPS LR-J-58)

Workbook: **CC Costs by Route BY00.xls** - Summary tables reporting the LIOCATT estimations for city carrier in-office First Class and Standard ECR costs by activity code and route code. Adjusts the FORTRAN replication of LIOCATT to match the BY00 CRA Cost Segment 6.1 costs. Used to replicate LIOCATT system summary schedule K&L (USPS-T-1, WP-A.1)

Input: **car00cra_rt.csv** – Estimated by city carrier in-office costs by activity code and route code

BY00 CRA Cost Segment 6.1 Costs – CRA City Carrier In-Office costs from I_Forms.xls, worksheet 'CS06.0.2.2' (USPS LR-J-57)

Workbook: **LR-J-117.xls** – City carrier in-office costs for First Class and Standard ECR by activity code and route code are presented in Table 1 of this workbook. Table 1 is analogous to Table 5 in witness Daniel's testimony USPS-T-28 in Docket No. R2000-1.

Input: **CC Costs ECR BY00.xls** for base year city carrier costs
CC Costs by Route BY00.xls for base year city carrier costs by route
USPS-LR-J-112 for volumes
USPS-T-11 for base year costs, city delivery carrier costs, and rural carrier costs
USPS-T-24 for the distribution of DPS volumes by rate element
USPS-T-12 for they FY01 wage rate
USPS-LR-J-98 for FY00 Billing Determinants

Appendix B: Program Lists

Section I: Preparation of IOCS Data

(Program: encode_wgt.f, encdata.sm)

```

PROGRAM encode_wgt
C
C Purpose: Encode tallies with indexes of arrays instead of
C          actual data. Delete leave tallies. Split old group 26
C          into new sub groups, change nonmod groups
C
C Modified: For weight increment analysis for R2001-1
c          Also performs the ECR breakout for delivery study

IMPLICIT NONE

integer*4  numcf, numact, numor, nw

parameter  (numcf = 11) ! number of cag - finance number combs.
parameter  (numor = 17) ! number of operation/route codes
parameter  (numact = 501) ! number of activity codes
parameter  (nw = 22)    ! number of weight increments

include 'iocs2000.h'

integer*4  desigind      ! function to assign pay category
integer*4  orind         ! function to assign operation/route code
integer*4  bfind         ! function to assign basic function index
integer*4  weight        ! function to assign weight increment
integer*4  i2, i3, i4, i5, i6, i8, i7, i9
integer*4  i, searchc, z, totall, ier, countlv
integer*4  counto, countg, countsp, countk, countf
integer*4  if166, if167, ct_nowgt

real*8     tvalue, cost_clk, cost_mp

character*7  cagfins(numcf), fincag
character*4  acodes(numact), activity

countlv = 0
counto = 0
countg = 0
countsp = 0
countk = 0
countf = 0
totall = 0
ier = 0
i2 = 0
i3 = 0
i4 = 0
i5 = 0
i6 = 0
i7 = 0
i8 = 0
i9 = 0

c  Map of Fin CAG combinations (used for strata)
open(14,file='fincag.98',iostat=ier)
if (ier.ne.0) then
  print *, 'error opening cagfin.s = ',ier
  stop
end if

15  format(a7)
do i = 1,numcf
  read(14,15) cagfins(i)
end do
print *, 'finished reading cags  '

c  Map of activity codes
open(16,file='activity00.ecr.all',iostat=ier )
if (ier.ne.0) then
  print *, 'error opening activity code files = ',ier
  stop
end if

17  format(a4)
do i = 1,numact
  read(16,17) acodes(i)
end do
close (14)
close (16)
print *, 'finished reading activity codes  '

open(25,file='iocsdata.2000.new',recl=1200) ! FY00 IOCS Data Set (based on full data set)

```

```

open(30,file='encdata')
21 format(a)
31 format(i2,i1,i1,i3,i2,i3,i2,f11.2)

ier = 0
z=0
cost_clk = 0.0
cost_mp = 0.0
ct_nowgt = 0

do while (ier.eq.0)
  read(25,21,iostat=ier,end=100) rec

  z=z+1
  fincag = f263//f264 ! Strata

  i2 = searchc(cagfins,numcf,fincag) ! Find fincag (strata)
  i3 = desigind(f257) ! craft
  i4 = orind(f260) ! operation or route code
  if (i3.eq.1) i4 = 1 ! supervisors have no route or oper code
  i5 = bfind(f261) ! basic function
  if (i3.eq.1) i5 = 1 ! supervisors have bf set to 0

  activity = f9806 ! activity code

  if (activity(1:1).ge.'1'.and.activity(1:1).le.'4'.and. ! map x091 to x080
& activity(2:4).eq.'091') then
    activity(2:4) = '080'
  end if

  if (i3.eq.2) then
    if (i4.eq.13) i4 = 11 ! Dump Op 88 into other for clk/mh
  end if

c ECR activity code assignment
  if (activity(2:4).eq.'060') then ! 1st Single Piece
    if (f136.eq.'D') then ! Metered
      if (activity.eq.'1060') activity = '1068'
      if (activity.eq.'2060') activity = '2068'
      if (activity.eq.'3060') activity = '3068'
      if (activity.eq.'4060') activity = '4068'
    end if
  end if
  if (activity(2:4).eq.'310') then ! Std A ECR
    if (f9618.eq.'1') then ! WSH
      if (activity.eq.'1310') activity = '1311'
      if (activity.eq.'2310') activity = '2311'
      if (activity.eq.'3310') activity = '3311'
      if (activity.eq.'4310') activity = '4311'
    else if (f9619.eq.'1') then ! WSS
      if (activity.eq.'1310') activity = '1313'
      if (activity.eq.'2310') activity = '2313'
      if (activity.eq.'3310') activity = '3313'
      if (activity.eq.'4310') activity = '4313'
    else if ((f9612.eq.'1').or.(f9613.eq.'1').or.(f9614.eq.'1')) then ! AutoECR
      if (activity.eq.'1310') activity = '1312'
      if (activity.eq.'2310') activity = '2310'
      if (activity.eq.'3310') activity = '3310'
      if (activity.eq.'4310') activity = '4310'
    else
      ! ECRL0T
      activity = activity
    end if
  end if
  if (activity(2:4).eq.'330') then ! Std A Nonprofit ECR
    if (f9618.eq.'1') then ! WSH
      if (activity.eq.'1330') activity = '1331'
      if (activity.eq.'2330') activity = '2331'
      if (activity.eq.'3330') activity = '3331'
      if (activity.eq.'4330') activity = '4331'
    else if (f9619.eq.'1') then ! WSS
      if (activity.eq.'1330') activity = '1333'
      if (activity.eq.'2330') activity = '2333'
      if (activity.eq.'3330') activity = '3333'
      if (activity.eq.'4330') activity = '4333'
    else if ((f9612.eq.'1').or.(f9613.eq.'1').or.(f9614.eq.'1')) then ! AutoECR
      if (activity.eq.'1330') activity = '1332'
      if (activity.eq.'2330') activity = '2330'
      if (activity.eq.'3330') activity = '3330'
      if (activity.eq.'4330') activity = '4330'
    else
      ! ECRL0T

```

```

        activity = activity
    end if
end if

i6 = searchc(acodes,numact,activity)

if (i6.eq.0) then
    print*, 'Activity code not found ', activity
end if

i9 = 1

read(f166,'(i2)') if166
read(f167,'(i2)') if167

c  Weight increment assignment
  if ((activity.ge.'1000').and.(activity.le.'4950')).or.
&   ((activity.ge.'5300').and.(activity.le.'5480')) then
    i7 = weight(f165,if166,if167,ct_nowgt,nw) ! weight increments for direct actv codes only
  else
    i7 = nw
  end if

  read(f9250,'(f10.2)') tvalue ! F9250

  if ((i2.gt.0).and.(i3.gt.0).and.
+   (i4.gt.0).and.(i5.gt.0).and.(i6.gt.0).and.(i7.gt.0)) then
    write (30,31) i2, i3, i5, i6, i9, i7, i4, tvalue
    countg = countg + 1
    if (i3.eq.2) then ! clk/mh
      cost_clk = cost_clk + tvalue
      if ((i4.le.12).and.(i4.ne.10).and.(i4.ne.11)) then
        cost_mp = cost_mp + tvalue
      end if
    end if
  else
    if (f9806(1:1).eq.'9') then ! first digit of activity code f262
      countlv = countlv + 1
    else if (f257(2:2).eq.'4') then ! second digit of da code f257
      countsp = countsp + 1
    else if (f264.eq.'K') then ! cag k tally f264
      countk = countk + 1
    else if (i2.eq.0) then
      print *, ' invalid cagfin = ', fincag, ' fin = ', f2,
&       ' roster ', f257, ' op code ', f260
      countf = countf + 1
    else
      print *, ' indexes = ',i2,i3,i4,i5,i6,i8
      print*, ' f260 = ', f260, ' f261 = ', f261
      counto = counto + 1
    end if
  end if
end do
100 print *, ' read exit code = ',ier
print *, ' number of records written to encdata = ',countg
print *, ' number of leave records excluded = ',countlv
print *, ' number of spec. delivery excluded = ',countsp
print *, ' number of CAG K records excluded = ',countk
print *, ' number of invalid finance numbers = ',countf
print *, ' number of other records excluded = ',counto

print*, 'Total valid clk/mh costs = ', cost_clk
print*, 'Total valid clk/mh mail proc costs = ', cost_mp

end

```

```

C -----
C   desigind
C
C   assigns index of 1-6 based on roster designation

function  desigind(char)

integer*4  desigind
character*2  char

  if ((char.eq.' 9').or.
+   (char.eq.'09').or.
+   (char.eq.'19')) then

```



```

        desigind = 1
    else if (char.eq.'11') then
        desigind = 2
    else if ((char.eq.'31').or.
+         (char.eq.'41').or.
+         (char.eq.'61').or.
&         (char.eq.'81')) then
        desigind = 2
    else if ((char.eq.'12').or.
+         (char.eq.'32').or.
+         (char.eq.'42').or.
+         (char.eq.'62').or.
&         (char.eq.'82')) then
        desigind = 2
    else if (char.eq.'13') then
        desigind = 3
    else if ((char.eq.'33').or.
+         (char.eq.'43').or.
+         (char.eq.'63').or.
&         (char.eq.'83')) then
        desigind = 3
    else
        desigind = -1
    end if

    return
end

```

C -----
C bfind
C
C returns index for basic function

```

function    bfind(char)

integer*4    bfind
character*1  char

if (char.eq.'1') then
    bfind = 1
else if (char.eq.'2') then
    bfind = 2
else if (char.eq.'3') then
    bfind = 3
else if (char.eq.'5') then
    bfind = 4
else
    bfind = -1
end if

return
end

```

C -----
C orind
c returns index value for operation or route code

```

function    orind(char)

integer*4    orind
character*2  char

if (char.eq.'00') then
    orind = 1
else if (char.eq.'01') then
    orind = 2
else if (char.eq.'02') then
    orind = 3
else if (char.eq.'03') then
    orind = 4
else if (char.eq.'04') then
    orind = 5
else if ((char.eq.'05').or.
+         ((char.ge.'11').and.(char.le.'13')).or.
+         (char.eq.'15').or.
+         (char.eq.'16').or.
+         ((char.ge.'19').and.(char.le.'21')).or.
+         ((char.ge.'27').and.(char.le.'29'))) then
    orind = 6
else if ((char.eq.'06').or.
+         (char.eq.'18')).or.

```

```

+         (char.eq.'22').or.
+         (char.eq.'23')) then
  orind = 7
else if (char.eq.'07') then
  orind = 8
else if (char.eq.'08') then
  orind = 9
else if ((char.eq.'09').or.
+         (char.eq.'24').or.
+         (char.eq.'25').or.
+         (char.eq.'26')) then
  orind = 10
else if ((char.eq.'10').or.
+         (char.eq.'17')) then
  orind = 11
else if (char.eq.'14') then
  orind = 12
else if (char.eq.'71') then
  orind = 1
else if (char.eq.'73') then
  orind = 2
else if (char.eq.'75') then
  orind = 3
else if (char.eq.'77') then
  orind = 4
else if (char.eq.'78') then
  orind = 5
else if (char.eq.'80') then
  orind = 6
else if (char.eq.'82') then
  orind = 7
else if (char.eq.'83') then
  orind = 8
else if (char.eq.'84') then
  orind = 9
else if (char.eq.'85') then
  orind = 10
else if (char.eq.'86') then
  orind = 11
else if (char.eq.'87') then
  orind = 12
else if (char.eq.'88') then
  orind = 13
else if (char.eq.'89') then
  orind = 14
else if (char.eq.'90') then
  orind = 15
else if (char.eq.'98') then
  orind = 16
else if (char.eq.'99') then
  orind = 17
else
  orind = -1
end if

return
end

```

c -----

c weight

c Assigns weight increment

```

function weight(f165,if166,if167,ct_nowgt,nw)

character*1 f165
integer*4   if166, if167, weight, ct_nowgt, nw

weight = 0

if (f165.eq.'A') then
  weight = 1           ! < 1/2 ounce
else if (f165.eq.'B') then
  weight = 2           ! 1 ounces
else if (f165.eq.'C') then
  weight = 3           ! 1 1/2 ounces
else if (f165.eq.'D') then
  weight = 4           ! 2 ounces
else if (f165.eq.'E') then
  weight = 5           ! 2 1/2 ounces

```

```

else if (f165.eq.'F') then
  weight = 6           ! 3 ounces
else if (f165.eq.'G') then
  weight = 7           ! 3 1/2 ounces
else if (f165.eq.'H') then
  weight = 8           ! 4 ounces
else if (f165.eq.'I') then
  if (if166.eq.0) then ! < 1 lb
    if (if167.gt.0) then
      weight = if167 + 4
    else
      weight = nw
      ct_nowgt = ct_nowgt + 1
    end if
  else if ((if166.eq.1).and.(if167.eq.0)) then
    weight = 20
  else if ((if166.gt.1).or.((if166.eq.1).and.(if167.gt.0))) then
    weight = 21
  else
    weight = nw
    ct_nowgt = ct_nowgt + 1
  end if
else
  weight = nw
  ct_nowgt = ct_nowgt + 1
end if

return
end

```

```
% Name: Encdata.sm
% Sort encoded IOCS tally info
input file is 'encdata', recs are data sensitive upto 30 chars.
output file is 'encdata.s', recs are data sensitive upto 30 chars.
sort.
end.
```

Section II: LIOCATT Cost Distribution Process

(Programs: liocatt.f, fillmixmap.f, loaddata.f, fungroup.f, sortcost.f,
level1.f, level2.f, sortlev2a.f, level3.f, report.f,
rpt_city_ecl.f, rpt_cra_rt.f)

PROGRAM liocatt

C PURPOSE: Allocate costs to raw tallies, and performs LIOCATT mixed mail cost distribution

IMPLICIT NONE

include 'liocatt.h'

integer*4 nlev1a, nlev1b, nfun
integer*4 nlev2a, nlev2b, nlev3a, nlev3b

character*3 runtype

logical dofun

call getarg(1,runtype)
if (runtype.eq.'fun') then
 dofun = .true.
else
 dofun = .false.
end if

call fillmixmap ! load mixed mail distribution map and activity codes
call loaddata ! load encdata.s (from encode_wgt.f, encdata.sm)
call fungroup(nfun) ! form function groups from operations
call sortcost(nfun) ! sort records for level1
call level1(nfun,nlev1a,nlev1b) ! level 1 indirect cost allocation
call level2(nlev1a,nlev2a,nlev2b) ! level 2 indirect cost allocation
call sortlev2a(nlev2a) ! sort records for level 3
call level3(nlev2a,nlev3a,nlev3b) ! level 3 indirect cost allocation
call report(nlev1b,nlev2b,nlev3a,nlev3b) ! write results to file
print *, ' ***** '
print *, ' Fiscal year 2000 completed '
print *, ' Total number of records = ', nrec
print *, ' Number of records after function creation = ', nfun
print *, ' Number of level 1 records = ', nlev1a, ', ', nlev1b
print *, ' Number of level 2 records = ', nlev2a, ', ', nlev2b
print *, ' Number of level 3 records = ', nlev3a, ', ', nlev3b
print *, ' ***** '

end

C -----

```

subroutine fillmixmap

C  PURPOSE: Read the mixed mail codes and produce map for distributing
C           mixed mail codes to appropriate direct activity codes

IMPLICIT NONE

include 'liocatt.h'

integer*4  i, j, ind
integer*4  ier
integer*4  searchc

character*4 mmcodes(nummix)
character*4 codes(20)

logical  flag

if (debug) print *, ' Enter subroutine fillmixmap '

ier = 0

c  Map of activity codes
open(16,file='activity00.ecr.all',iostat=ier )
17  format(a4)
do i = 1,numact
    read(16,17) acodes(i)
end do

C  initialize count array (number of direct keys indirect code is distributed across)
do i = 1 , nummix
    count(i) = 0
end do

c  Map of mixed mail activity codes
open(18,file='mmcodes.intl')
19  format(a4)
do i = 1,nummix
    read(18,19) mmcodes(i)
end do

c  Maps mixed mail codes to direct activity codes
open(20,file='mxmail.all.ecr')
21  format(20a4)

do while (ier.eq.0)
    read (20,21,iostat=ier,end=100) codes
    i = searchc(mmcodes,nummix,codes(1))
    if (i.gt.0) then
        flag = .true.
        ind = 1
        do while ((flag).and.(ind.lt.20))
            ind = ind + 1
            if (codes(ind).ne.' 0') then
                j = searchc(acodes,numact,codes(ind))
                if (j.gt.0) then
                    count(i) = count(i) + 1
                    mixmap(count(i),i) = j
                else
                    print *, ' Direct mail code did not map ',codes(ind)
                end if
            else
                flag = .false.
            end if
        end do
    else
        print *, ' Mixed mail code did not map ',codes(1)
    end if
end do
100 print *, ' read exit code = ',ier

C  Fill mix_to_act array

do i = 1,nummix
    mix_to_act(i) = searchc(acodes,numact,mmcodes(i))
end do

if (debug) print *, ' exiting fillmixmap '

close (16)

```

```
close (18)
close (20)

return
end
```



```

subroutine loaddata

c Purpose: To read in coded data set - encode_wgt.f, encdata.sm

IMPLICIT NONE

include 'liocatt.h'

integer*4 j
integer*2 ioff, iact, ibf, iw, ifun, ipig, iocc
integer*4 ier/0/
character*14 datum, ldatum
real*8 cost, lcost, tcost

open (20,file='encdata.s') ! Sorted data set
21 format(i2,i1,i1,i3,i2,i3,i2,f11.2)

lcost = 0.0
tcost = 0.0
ldatum = ' '
j = 0
nrec = 0
do while (ier.eq.0)
  read (20,21,iostat=ier,end=100) ioff,iocc,ibf,iact,ipig,iw,ifun, cost
  write (datum,'(7a2)') ioff,iocc,ibf,iact,iw,ipig,ifun
  if ((datum.ne.ldatum).and.(j.ne.0)) then
    nrec = nrec + 1
    if (nrec.le.maxcost) then
      write (costbuf2(nrec),'(a14,a8)') ldatum, tcost
    else
      print *, ' maxcost exceeded in loaddata '
      stop
    end if
    ldatum = datum
    tcost = cost
  else
    if (j.eq.0) then
      j = 1
      ldatum = datum
    end if
    tcost = tcost + cost
  end if
end do
100 if (debug) print *, ' Read exit of encdata = ',ier,', nrec = ',nrec
close (20)
return
end

```

```

subroutine fungroup(numout)

C  PURPOSE: Add clerk/mail handler records up into functional groups from operation codes.

IMPLICIT NONE

include 'liocatt.h'

real*8      original_costs(numopr)
real*8      fun_costs(numfun)
real*8      cost

integer*2   opr_to_fun(numfun,numopr)
integer*2   cofg, cpay, copr, cbf, cact, cw, cpig
integer*2   ofg, pay, opr, fun, bf, act, w, pig
integer*4   i, j, numout
integer*4   ier/0/
integer*4   indb1, indb2

logical     same

if (debug) print *, ' entering fungroup.f77 '

C  Fill opr_to_fun array

open(20,file='operrrtemap')
21  format(45i3)
do i = 1,numfun
    read (20,21) (opr_to_fun(i,j),j=1,numopr)
end do

C  open input and output file

C  Collect data for a office, pay category cell.
C  1. Collapse over quarter
C  2. If pay category is clerk/mailhandler create functional groups
C  3. Output for regular processing in level1 - level3

31  format(7a2,a8)

C  Read first record of first group

same = .true.
indb1 = 1
indb2 = 0
do opr = 1, numopr
    original_costs(opr) = 0.0
end do

read (costbuf2(indb1),31) cofg, cpay, cbf, cact, cw, cpig, copr, cost
original_costs(copr) = original_costs(copr) + cost

do while (ier.eq.0)

C  Read rest of cost group
do while (same)
    indb1 = indb1 + 1
    if (indb1.gt.nrec) then
        ier = -1
        goto 100
    end if
    read (costbuf2(indb1),31) ofg, pay, bf, act, w, pig, opr, cost
    if ((ofg.eq.cofg).and.(pay.eq.cpay).and.(bf.eq.cbf).and.
+      (act.eq.cact).and.(w.eq.cw).and.(pig.eq.cpig)) then
        original_costs(opr) = original_costs(opr) + cost
    else
        copr = opr
        same = .false.
    end if
end do
100  if (ier.ne.0) print *, ' Read exit code = ',ier

C  Sum operation codes into function groups if clerk/mailhandler

if (cpay.eq.2) then
do fun = 1,numfun
    fun_costs(fun) = 0.
do i = 2,opr_to_fun(fun,1)
    fun_costs(fun) = fun_costs(fun) +
+      original_costs(opr_to_fun(fun,i))

```

```

        end do
    end do
end if

C   Output data from original costs if supervisor or carrier,
C   and from fun costs if clerk/mailhandler

    if ((cpay.eq.1).or.(cpay.eq.3)) then
        do opr = 1, numopr
            if (original_costs(opr).gt.0) then
                indb2 = indb2 + 1
                if (indb2.gt.maxcost) then
                    print *, ' maxcost exceeded on write to costbuf1 in fungroup '
                    stop
                end if
                write (costbuf1(indb2),31) cofg, cpay, opr, cbf, cact, cw, cpig,
+                 original_costs(opr)
            end if
        end do
    else if (cpay.eq.2) then
        do fun = 1,numfun
            if (fun_costs(fun).gt.0) then
                indb2 = indb2 + 1
                if (indb2.gt.maxcost) then
                    print *, ' maxcost exceeded on write to costbuf1 in fungroup '
                    stop
                end if
                write (costbuf1(indb2),31) cofg, cpay, fun, cbf, cact, cw, cpig,
+                 fun_costs(fun)
            end if
        end do
    end if

C   Set up next group from last record read

    same = .true.
    do opr = 1, numopr
        original_costs(opr) = 0.0
    end do
    cofg = ofg
    cpay = pay
    cbf = bf
    cact = act
    cw = w
    cpig = pig
    original_costs(copr) = original_costs(copr) + cost

end do

if (debug) print *, ' number of records written to costbuf1 = ',indb2
numout = indb2

return
end

```

C -----

```

subroutine sortcost(n)
c Purpose: Sorts records for level 1 cost distribution

implicit none

include 'liocatt.h'

integer*4 i, j, l, n, ir
character*22 rra

if (debug) print *, 'entering sortcost '

l=n/2+1
ir=n
10 continue

if(l.gt.1)then
  l=l-1
  rra=costbuf1(l)
else
  rra=costbuf1(ir)
  costbuf1(ir)=costbuf1(l)
  ir=ir-1
  if(ir.eq.1)then
    costbuf1(l)=rra
    if (debug) print *, 'sortcost finished '
    return
  end if
end if
end if
i=1
j=l+1
20 if (j.le.ir) then
  if (j.lt.ir) then
    if (costbuf1(j)(1:14).lt.costbuf1(j+1)(1:14)) j=j+1
  end if
  if (rra(1:14).lt.costbuf1(j)(1:14)) then
    costbuf1(i)=costbuf1(j)
    i=j
    j=j+j
  else
    j=ir+1
  end if
  goto 20
end if
costbuf1(i)=rra
goto 10

end

```

```

subroutine level1(numin,numouta,numoutb)
C  PURPOSE: Perform level one distribution of mixed mail costs to
C           direct mail codes.

IMPLICIT NONE

include 'liocatt.h'

integer*4  maxgrp

parameter  (maxgrp = 20000)

integer*4  size1
parameter  (size1 = numact*nummix)

integer*2  group(4,maxgrp)
integer*4  actptr(2,numact,numbf)
integer*4  bfptr(2,numbf)

real*8     original_costs(maxgrp)
real*8     dist_mix_costs(npig,maxgrp)
real*8     sum, cost, mixsum, chkmix

integer*4  numin, numouta, numoutb
integer*4  indin, inda, indb, indx
integer*2  cofg, cpay, copr, cbf, cact, cw, cpig
integer*2  ofg, pay, opr, bf, act, mixkey, w, ind, pig
integer*4  i, j, k
integer*4  ier/0/

logical    same

logical    debug1/.true./

if (debug) print *, ' Entering Level1.f77 '

31 format(7a2,a8)

C       Perform level one allocation
C
C       1. Collect matrix of costs for a office group, pay and cost group
C          category cell
C       2. Within each basic function cell :
C          a. For each mixed mail activity sum over direct mail costs it is
C             to be distributed to.
C          b. If sum is positive use shares to distribute mixed mail costs to
C             to direct mail costs.
C          c. If sum is zero add mixed costs to same cell for basic function 4
C          d. Output records for this bf cell.
C             1) all direct costs and all bf 4 costs to "a" file
C             2) all distributed direct cost to "b" file (bfs 1-3)

C       Set up matrices for first record

do bf = 1, numbf          ! initialize actptr array
do act = 1, numact
actptr(1,act,bf) = 0
end do
end do
do bf = 1, numbf
bfptr(1,bf) = 0
end do
indin = 1
inda = 0
indb = 0

same = .true.
ind = 1

C       Read first record of first cost group

read (costbufl(indin),31) cofg, cpay, copr, cbf, cact, cw, cpig, cost

original_costs(ind) = cost
group(1,ind) = cbf
group(2,ind) = cact
group(3,ind) = cw
group(4,ind) = cpig
actptr(1,cact,cbf) = ind

```

```

actptr(2,cact,cbf) = 1
bfptr(1,cbf) = ind
bfptr(2,cbf) = 1
ier = 0

do while (ier.eq.0)

C      Read rest of cost group

do while (same)
  indin = indin + 1
  if (indin.gt.numin) then
    ier = -1
    goto 100
  end if
  read (costbuf1(indin),31) ofg, pay, opr, bf, act, w, pig, cost
  if ((ofg.eq.cofg).and.(pay.eq.cpay).and.(opr.eq.copr)) then
    ind = ind + 1
    if (debug) then
      if (ind.gt.maxgrp) then
        print *,' maxgrp exceeded , ofg = ',ofg,' pay = ',pay,' opr = ',opr
        ier = -999
        goto 100
      end if
    end if
    original_costs(ind) = cost
    group(1,ind) = bf
    group(2,ind) = act
    group(3,ind) = w
    group(4,ind) = pig
    if (actptr(1,act,bf).eq.0) then
      actptr(1,act,bf) = ind
      actptr(2,act,bf) = 1
    else
      actptr(2,act,bf) = actptr(2,act,bf) + 1
    end if
    if (bfptr(1,bf).eq.0) then
      bfptr(1,bf) = ind
      bfptr(2,bf) = 1
    else
      bfptr(2,bf) = bfptr(2,bf) + 1
    end if
  end if
  same = .false.
  cbf = bf
  cact = act
  cw = w
  cpig = pig
end if
end do
100  if ((ier.ne.0).and.(debug)) print *,' Read exit code = ',ier
do i = 1, ind
  do j = 1, npig
    dist_mix_costs(j,i) = 0.0
  end do
end do
if (debug1) then
  print *,' bfptr(1,1) = ',bfptr(1,1)
  print *,' bfptr(1,2) = ',bfptr(1,2)
  print *,' bfptr(1,3) = ',bfptr(1,3)
  print *,' bfptr(1,4) = ',bfptr(1,4)
end if

C      Attempt to distribute mixed dollars into direct costs

do bf = 1,3          ! do not attempt to distribute other at this level
  if (bfptr(1,bf).ne.0) then
    do i = 1,nummix ! loop over mixed mail activities
      if (actptr(1,mix_to_act(i),bf).gt.0) then
        do indx = actptr(1,mix_to_act(i),bf), (actptr(1,mix_to_act(i),bf)+actptr(2,mix_to_act(i),bf)-1)
          sum = 0
          mixsum = original_costs(indx)
          pig = group(4,indx)
          do j = 1,count(i) ! sum over direct keys for mixed code
            mixkey = mixmap(j,i)
            if (actptr(1,mixkey,bf).ne.0) then
              do k = actptr(1,mixkey,bf), (actptr(1,mixkey,bf)+actptr(2,mixkey,bf)-1)
                sum = sum + original_costs(k)
              end do
            end if
          end do
        end if
      end if
    end do
  end if
end do

```

```

end do
chkmix = 0
if (sum.gt.0) then ! distribute to direct codes
  do j = 1,count(i)
    mixkey = mixmap(j,i)
    if (actptr(1,mixkey,bf).ne.0) then
      do k = actptr(1,mixkey,bf), (actptr(1,mixkey,bf)+actptr(2,mixkey,bf)-1)
        dist_mix_costs(pig,k) = dist_mix_costs(pig,k) +
+         mixsum*(original_costs(k)/sum)
+         if (debug1) chkmix = chkmix +
+         mixsum*(original_costs(k)/sum)
      end do
    end if
  end do
  original_costs(indx) = 0.0
  if (dabs(mixsum-chkmix).gt.1.0)
&     print *,' allocation failure, mixsum = ',mixsum,', chkmix = ',chkmix
  end if
end do
end if
end do
do k = bfp(1,bf), (bfp(1,bf)+bfp(2,bf)-1) ! Output records for this opr,bf cell
  if (original_costs(k).gt.0.0) then
    inda = inda + 1
    write (costbuf2(inda),31) cofg, cpay, copr,
+     group(1,k), group(2,k), group(3,k), group(4,k), original_costs(k)
  end if
  do pig = 1, npig
    if (dist_mix_costs(pig,k).gt.0.0) then
      indb = indb + 1
      if (indb.le.max11b) then
        write (level1b(indb),31) cofg, cpay, copr, group(1,k),
•       group(2,k), group(3,k), pig, dist_mix_costs(pig,k)
      else
        print *,' max11b exceeded, inda = ', inda
        stop
      end if
    end if
  end do
end do
end if
end do
if (bfp(1,4).gt.0) then
  do k = bfp(1,4), ind ! Output all records for basic function "other"
    inda = inda + 1
    write (costbuf2(inda),31) cofg, cpay, copr, group(1,k),
+     group(2,k), group(3,k), group(4,k), original_costs(k)
  end do
end if

```

C Set up next cost group using last record read

```

if (ind.gt.(numbf*numact)) then
  do bf = 1, numbf ! initialize actptr array
    do act = 1, numact
      actptr(1,act,bf) = 0
    end do
  end do
else
  do k = 1, ind
    bf = group(1,k)
    act = group(2,k)
    actptr(1,act,bf) = 0
  end do
end if
do bf = 1, numbf
  bfp(1,bf) = 0
end do

same = .true.
ind = 1
cofg = ofg
copr = opr
cpay = pay
cpig = pig

original_costs(ind) = cost
group(1,ind) = cbf
group(2,ind) = cact
group(3,ind) = cw

```

```
actptr(1,cact,cbf) = ind
actptr(2,cact,cbf) = 1
bfptr(1,cbf) = ind
bfptr(2,cbf) = 1
```

```
end do
```

```
numouta = inda
numoutb = indb
```

```
if (debug) print *, ' number of records written to costbuf2 = ', numouta
if (debug) print *, ' number of records written to level1b = ', numoutb
return
end
```

C -----


```

subroutine level2(numin,numouta,numoutb)

C   PURPOSE: Perform level two distribution of mixed mail costs to
C   direct mail codes.

IMPLICIT NONE

include 'liocatt.h'

integer*4   maxgrp

parameter   (maxgrp = 20000)

integer*4   size1
parameter   (size1 = numact*nummix)

integer*2   group(4,maxgrp)
integer*4   actptr(2,numact,numbf)
integer*4   bfptr(2,numbf)

real*8      original_costs(maxgrp)
real*8      dist_mix_costs(npig,maxgrp)
real*8      sum, cost, mixsum, chkmix
real*8      mixpig(npig)
real*8      tdirect/0/ , tmixed/0/ , tmixeddist/0/ , tratio/0/

integer*4   numin, numouta, numoutb
integer*4   indin, inda, indb, indx
integer*2   cofg, cpay, copr, cbf, cact, cw, cpig
integer*2   ofg, pay, opr, bf, act, mixkey, w, ind, pig
integer*2   bf4/4/
integer*4   i, j, k
integer*4   ier/0/

logical     same , dist
logical     debug1/.true./

if (debug) print *, ' Entering Level2.f77 '

C   open input and output file

31  format(7a2,a8)
45  format(7a2,a8)

C   Perform level two mixed cost allocation
C
C   1. Collect matrix of costs for a office group,pay category, and
C   operation/route code cell
C   2. Over all records in cell
C   a. For each mixed mail activity sum over basic functions to get
C   mixed mail costs.
C   c. For each mixed mail activity sum over direct mail costs it is
C   to be distributed to (over all basic functions).
C   b. If sum is positive use shares to distribute mixed mail costs to
C   to direct mail costs (all distributed mixed costs get basic
C   function 4.
C   d. Output records for this opr cell.
C   1) all direct costs costs to "a" file
C   2) all distributed direct cost to "b" file (bf 4)

C   Set up matrices for first record

do bf = 1, numbf          ! initialize actptr array
  do act = 1, numact
    actptr(1,act,bf) = 0
  end do
end do
do bf = 1, numbf
  bfptr(1,bf) = 0
end do
indin = 1
inda = 0
indb = 0

same = .true.
ind = 1

C   Read first record of first cost group

read (costbuf2(indin),31) cofg, cpay, copr, cbf, cact, cw, cpig, cost

```

```

original_costs(ind) = cost
group(1,ind) = cbf
group(2,ind) = cact
group(3,ind) = cw
group(4,ind) = cpig
actptr(1,cact,cbf) = ind
actptr(2,cact,cbf) = 1
bfptr(1,cbf) = ind
bfptr(2,cbf) = 1
ier = 0

do while (ier.eq.0)

C      Read rest of cost group

do while (same)
  indin = indin + 1
  if (indin.gt.numin) then
    ier = -1
    goto 100
  end if
  read (costbuf2(indin),31) ofg, pay, opr, bf, act, w, pig, cost
  if ((ofg.eq.cofg).and.(pay.eq.cpay).and.(opr.eq.copr)) then
    ind = ind + 1
    if (debug) then
      if (ind.gt.maxgrp) then
        print *, 'maxgrp exceeded , ofg = ',ofg,' pay = ',pay,' opr = ',opr
        ier = -999
        goto 100
      end if
    end if
    original_costs(ind) = cost
    group(1,ind) = bf
    group(2,ind) = act
    group(3,ind) = w
    group(4,ind) = pig
    if (actptr(1,act,bf).eq.0) then
      actptr(1,act,bf) = ind
      actptr(2,act,bf) = 1
    else
      actptr(2,act,bf) = actptr(2,act,bf) + 1
    end if
    if (bfptr(1,bf).eq.0) then
      bfptr(1,bf) = ind
      bfptr(2,bf) = 1
    else
      bfptr(2,bf) = bfptr(2,bf) + 1
    end if
  else
    same = .false.
    cbf = bf
    cact = act
    cw = w
    cpig = pig
  end if
end do
100  if ((ier.ne.0).and.(debug)) print *, ' Read exit code = ',ier
do i = 1, ind
  do j = 1, npig
    dist_mix_costs(j,i) = 0.0
  end do
end do
if (debug1) then
  print *, ' bfptr(1,1) = ',bfptr(1,1)
  print *, ' bfptr(1,2) = ',bfptr(1,2)
  print *, ' bfptr(1,3) = ',bfptr(1,3)
  print *, ' bfptr(1,4) = ',bfptr(1,4)
end if

C      Attempt to distribute mixed dollars into direct costs

do i = 1,nummix      ! loop over mixed mail activities
  do pig = 1, npig
    mixpig(pig) = 0.0
  end do
  do bf = 1, numbf
    if (actptr(1,mix_to_act(i),bf).gt.0) then
      do indx = actptr(1,mix_to_act(i),bf), (actptr(1,mix_to_act(i),bf)+actptr(2,mix_to_act(i),bf)-1)
        pig = group(4,indx)
      end do
    end if
  end do
end do

```

```

        mixpig(pig) = mixpig(pig) + original_costs(indx)
    end do
end if
end do
dist = .false.
do pig = 1, npig
    if (mixpig(pig).gt.0.0) then
        sum = 0.0
        do bf = 1, numbf
            do j = 1,count(i) ! sum over direct keys for mixed code
                mixkey = mixmap(j,i)
                if (actptr(1,mixkey,bf).ne.0) then
                    do k = actptr(1,mixkey,bf), (actptr(1,mixkey,bf)+actptr(2,mixkey,bf)-1)
                        sum = sum + original_costs(k)
                    end do
                end if
            end do
        end do
        chkmix = 0
        if (sum.gt.0) then ! distribute to direct codes
            do bf = 1, numbf
                do j = 1,count(i)
                    mixkey = mixmap(j,i)
                    if (actptr(1,mixkey,bf).ne.0) then
                        do k = actptr(1,mixkey,bf), (actptr(1,mixkey,bf)+actptr(2,mixkey,bf)-1)
                            dist_mix_costs(pig,k) = dist_mix_costs(pig,k) +
+                               mixpig(pig)*(original_costs(k)/sum)
                            if (debug1) chkmix = chkmix +
+                               mixpig(pig)*(original_costs(k)/sum)
                        end do
                    end if
                end do
            end do
            dist = .true.
            if (dabs(mixpig(pig)-chkmix).gt.1.0)
&         print *, ' level2 allocation failure, mixsum = ',mixsum,', chkmix = ',chkmix
            end if
        end if
    end do
    if (dist) then
        do bf = 1, numbf
            if (actptr(1,mix_to_act(i),bf).gt.0) then
                do indx = actptr(1,mix_to_act(i),bf), (actptr(1,mix_to_act(i),bf)+actptr(2,mix_to_act(i),bf)-1)
                    original_costs(indx) = 0.0
                end do
            end if
        end do
    end if
end do
do k = 1, ind
    if (original_costs(k).gt.0.0) then
        inda = inda + 1
        write (costbuf1(inda),45) cofg, cpay, copr, group(1,k),
+       group(2,k), group(3,k), group(4,k), original_costs(k)
    end if
    do pig = 1, npig
        if (dist_mix_costs(pig,k).gt.0.0) then
            indb = indb + 1
            if (indb.le.maxl2b) then
                write (level2b(indb),45) cofg, cpay, copr, bf4, group(2,k),
+       group(3,k), pig, dist_mix_costs(pig,k)
            else
                print *, ' maxl2b exceeded, inda = ',inda
                stop ' fatal error '
            end if
        end if
    end do
end do
end do

```

C Set up next cost group using last record read

```

if (ind.gt.(numbf*numact)) then
    do bf = 1, numbf ! initialize actptr array
        do act = 1, numact
            actptr(1,act,bf) = 0
        end do
    end do
else
    do k = 1, ind
        bf = group(1,k)
    end do

```

```

        act = group(2,k)
        actptr(1,act,bf) = 0
    end do
end if
do bf = 1, numbf
    bfptr(1,bf) = 0
end do

same = .true.
ind = 1
cofg = ofg
copr = opr
cpay = pay

original_costs(ind) = cost
group(1,ind) = cbf
group(2,ind) = cact
group(3,ind) = cw
group(4,ind) = cpig
actptr(1,cact,cbf) = ind
actptr(2,cact,cbf) = 1
bfptr(1,cbf) = ind
bfptr(2,cbf) = 1

end do

numouta = inda
numoutb = indb

if (debug) print *, ' number of records written to costbuf1 = ',numouta
if (debug) print *, ' number of records written to level2b = ',numoutb
return
end

```

C -----

```

subroutine sortlev2a(n)
C Purpose: To sort records for level 3 cost distribution

implicit none

include 'liocatt.h'

integer*4 i, j, l, n, ir
character*22 rra

if (debug) print *, ' entering sortlev2a.f77 '

l=n/2+1
ir=n
10 continue

if(l.gt.1)then
  l=l-1
  rra=costbuf1(l)
else
  rra=costbuf1(ir)
  costbuf1(ir)=costbuf1(l)
  ir=ir-1
  if(ir.eq.1)then
    costbuf1(l)=rra
    if (debug) print *, ' exiting sortlev2a '
    return
  end if
end if
i=1
j=l+1
20 if (j.le.ir) then
  if (j.lt.ir) then
    if (costbuf1(j)(3:12).lt.costbuf1(j+1)(3:12)) j=j+1
  end if
  if (rra(3:12).lt.costbuf1(j)(3:12)) then
    costbuf1(i)=costbuf1(j)
    i=j
    j=j+j
  else
    j=ir+1
  end if
  goto 20
end if
costbuf1(i)=rra
goto 10
end

```

```

subroutine level3(numin,numouta,numoutb)
C  PURPOSE: Perform level three distribution of mixed mail costs to direct mail codes.
IMPLICIT NONE
include 'liocatt.h'
integer*4  maxgrp
parameter  (maxgrp = 200000)
integer*4  size1
parameter  (size1 = numact*nummix)
integer*2  group(4,maxgrp)
integer*4  actptr(2,numact,numbf)
integer*4  bfptr(2,numbf)
real*8     original_costs(maxgrp)
real*8     dist_mix_costs(npig,maxgrp)
real*8     sum, cost, mixsum, chkmix
real*8     mixed(npig)
integer*4  numin, numouta, numoutb
integer*4  indin, inda, indb, indx
integer*2  cpay, copr, cbf, cact, cw, cpig
integer*2  pay, opr, bf, act, mixkey, w, ind, pig
integer*2  bf4/4/
integer*4  i, j, k
integer*4  ier/0/
logical    same, dist
logical    debug1/.true./
if (debug) print *, ' entering level3.f77 '
C      open input and output file
31  format(2x,6a2,a8)
45  format(6a2,a8)
C      Perform level three mixed cost allocation
C
C      1. Collect matrix of costs for a pay category,operation/route code cell
C      2. Over all records in cell
C          a. For each mixed mail activity sum over basic functions to get
C             mixed mail costs.
C          c. For each mixed mail activity sum over direct mail costs it is
C             to be distributed to (over all basic functions).
C          b. If sum is positive use shares to distribute mixed mail costs to
C             to direct mail costs (all distributed mixed costs get basic
C             function 4.
C          d. Output records for this opr cell.
C              1) all direct costs costs to "a" file
C              2) all distributed direct cost to "b" file (bf 4)
C
C      Set up matrices for first record
do bf = 1, numbf          ! initialize actptr array
do act = 1, numact
actptr(1,act,bf) = 0
end do
end do
do bf = 1, numbf
bfptr(1,bf) = 0
end do
indin = 1
inda = 0
indb = 0
same = .true.
ind = 1
C      Read first record of first cost group
read (costbuf1(indin),31) cpay, copr, cbf, cact, cw, cpig, cost
original_costs(ind) = cost
group(1,ind) = cbf

```

```

group(2,ind) = cact
group(3,ind) = cw
group(4,ind) = cpig
actptr(1,cact,cbf) = ind
actptr(2,cact,cbf) = 1
bfptr(1,cbf) = ind
bfptr(2,cbf) = 1
ier = 0

do while (ier.eq.0)

C      Read rest of cost group

do while (same)
  indin = indin + 1
  if (indin.gt.numin) then
    ier = -1
    goto 100
  end if
  read (costbuf1(indin),31) pay, opr, bf, act, w, pig, cost
  if ((pay.eq.cpay).and.(opr.eq.copr)) then
    if ((bf.eq.group(1,ind)).and.
+      (act.eq.group(2,ind)).and.
+      (w.eq.group(3,ind)).and.
+      (pig.eq.group(4,ind))) then
      original_costs(ind) = original_costs(ind) + cost
    else
      ind = ind + 1
      if (debug) then
        if (ind.gt.maxgrp)
+          print *, ' maxgroup exceeded, pay = ',pay,', opr = ',opr
        end if
        original_costs(ind) = cost
        group(1,ind) = bf
        group(2,ind) = act
        group(3,ind) = w
        group(4,ind) = pig
        if (actptr(1,act,bf).eq.0) then
          actptr(1,act,bf) = ind
          actptr(2,act,bf) = 1
        else
          actptr(2,act,bf) = actptr(2,act,bf) + 1
        end if
        if (bfptr(1,bf).eq.0) then
          bfptr(1,bf) = ind
          bfptr(2,bf) = 1
        else
          bfptr(2,bf) = bfptr(2,bf) + 1
        end if
      end if
    else
      same = .false.
      cbf = bf
      cact = act
      cw = w
      cpig = pig
    end if
  end do
100  if ((ier.ne.0).and.debug) print *, ' Read exit code = ',ier
  do i = 1, ind
    do pig = 1, npig
      dist_mix_costs(pig,i) = 0.0
    end do
  end do
  if (debug1) then
    print *, ' bfptr(1,1) = ',bfptr(1,1)
    print *, ' bfptr(1,2) = ',bfptr(1,2)
    print *, ' bfptr(1,3) = ',bfptr(1,3)
    print *, ' bfptr(1,4) = ',bfptr(1,4)
  end if

C      Attempt to distribute mixed dollars into direct costs

do i = 1,nummix      ! loop over mixed mail activities
  do pig = 1, npig
    mixed(pig) = 0.0
  end do
  do bf = 1, numbf
    if (actptr(1,mix_to_act(i),bf).gt.0) then
      do indx = actptr(1,mix_to_act(i),bf), (actptr(1,mix_to_act(i),bf)+actptr(2,mix_to_act(i),bf)-1)

```

```

        pig = group(4,indx)
        mixed(pig) = mixed(pig) + original_costs(indx)
    end do
end if
end do
dist = .false.
do pig = 1, npig
    if (mixed(pig).gt.0.0) then
        sum = 0.0
        do bf = 1, numbf
            do j = 1,count(i) ! sum over direct keys for mixed code
                mixkey = mixmap(j,i)
                if (actptr(1,mixkey,bf).ne.0) then
                    do k = actptr(1,mixkey,bf), (actptr(1,mixkey,bf)+actptr(2,mixkey,bf)-1)
                        sum = sum + original_costs(k)
                    end do
                end if
            end do
        end do
        chkmix = 0
        if (sum.gt.0) then ! distribute to direct codes
            do bf = 1, numbf
                do j = 1,count(i)
                    mixkey = mixmap(j,i)
                    if (actptr(1,mixkey,bf).ne.0) then
                        do k = actptr(1,mixkey,bf), (actptr(1,mixkey,bf)+actptr(2,mixkey,bf)-1)
                            + dist_mix_costs(pig,k) = dist_mix_costs(pig,k) +
                            + mixed(pig)*(original_costs(k)/sum)
                            if (debug1) chkmix = chkmix +
                            + mixed(pig)*(original_costs(k)/sum)
                        end do
                    end if
                end do
                if (actptr(1,mix_to_act(i),bf).ne.0)
                    + original_costs(actptr(1,mix_to_act(i),bf)) = 0.0
                end do
                dist = .true.
            end if
            if (dabs(mixed(pig)-chkmix).gt.1.0)
                & print *, ' level 3 allocation failure, mixsum = ',mixsum, ', chkmix = ',chkmix
            end if
        end do
        if (dist) then
            do bf = 1, numbf
                if (actptr(1,mix_to_act(i),bf).gt.0) then
                    do indx = actptr(1,mix_to_act(i),bf), (actptr(1,mix_to_act(i),bf)+actptr(2,mix_to_act(i),bf)-1)
                        original_costs(indx) = 0.0
                    end do
                end if
            end do
        end if
    end do
do k = 1, ind
    if (original_costs(k).gt.0.0) then
        inda = inda + 1
        write (costbuf2(inda),45) cpay, copr, group(1,k),
        + group(2,k), group(3,k), group(4,k), original_costs(k)
    end if
    do pig = 1, npig
        if (dist_mix_costs(pig,k).gt.0.0) then
            indb = indb + 1
            if (indb.le.maxl3b) then
                + write (level3b(indb),45) cpay, copr, bf4, group(2,k),
                + group(3,k), pig, dist_mix_costs(pig,k)
            else
                print *, ' maxl3b exceeded inda = ',inda
                stop
            end if
        end if
    end do
end do
end do

```

C Set up next cost group using last record read

```

if (ind.gt.(numbf*numact)) then
    do bf = 1, numbf ! initialize actptr array
        do act = 1, numact
            actptr(1,act,bf) = 0
        end do
    end do

```



```

else
  do k = 1, ind
    bf = group(1,k)
    act = group(2,k)
    actptr(1,act,bf) = 0
  end do
end if
do bf = 1, numbf
  bfptr(1,bf) = 0
end do

same = .true.
ind = 1
cpay = pay
copr = opr

original_costs(ind) = cost
group(1,ind) = cbf
group(2,ind) = cact
group(3,ind) = cw
group(4,ind) = cpig
actptr(1,cact,cbf) = ind
actptr(2,cact,cbf) = 1
bfptr(1,cbf) = ind
bfptr(2,cbf) = 1

end do

numouta = inda
numoutb = indb

if (debug) print *, ' number of records written to level3a = ', numouta
if (debug) print *, ' number of records written to level3b = ', numoutb
return
end

```

C -----

```

subroutine report(nlev1b,nlev2b,nlev3a,nlev3b)

C  PURPOSE: Produce report on results of Liocatt by activity for city carriers by
C            activity code and operation/route code

IMPLICIT NONE

include 'liocatt.h'

real*8      data(numw,numact)
real*8      indata

integer*4   nlev1b, nlev2b, nlev3a, nlev3b, irun
integer*2   ofg, opr, act, pay, bf, w, pig
integer*4   i, j
integer*4   ier/0/

character*3 buffer

logical flag/.false./

if (debug) then
  print *, ' in subroutine report '
  print *, ' nlev1b = ',nlev1b,' nlev2b = ',nlev2b
  print *, ' nlev3a = ',nlev3a,' nlev3b = ',nlev3b
end if
do i = 1, numact
  do j = 1, numw
    data(j,i) = 0.0
  end do
end do

C      Open input files

25  format(7a2,a8)
35  format(6a2,a8)

open(20,file='level1b')
open(21,file='level2b')
open(22,file='level3a')
open(23,file='level3b')
45  format(i2.2,i1,i2.2,i1,i3.3,i3.3,i2,f13.1)
46  format(i1,i2.2,i1,i3.3,i3.3,i2,f13.1)

C      Assemble data for report

do i = 1, nlev1b
  read (level1b(i),25) ofg,pay,opr,bf,act,w,pig,indata
  write (20,45) ofg,pay,opr,bf,act,w,pig,indata
end do
do i = 1, nlev2b
  read (level2b(i),25) ofg,pay,opr,bf,act,w,pig,indata
  write (21,45) ofg,pay,opr,bf,act,w,pig,indata
end do
do i = 1, nlev3a
  read (costbuf2(i),35) pay,opr,bf,act,w,pig,indata
  write (22,46) pay,opr,bf,act,w,pig,indata
end do
do i = 1, nlev3b
  read (level3b(i),35) pay,opr,bf,act,w,pig,indata
  write (23,46) pay,opr,bf,act,w,pig,indata
end do

return
end

C -----

```

PROGRAM rpt_city_ecr

C PURPOSE: Summarizes city carrier in-office costs for Standard (A) ECR by ECR category and shape

IMPLICIT NONE

integer*4 numact, w, nopr, nshp, ncl

parameter (numact = 501) ! number of activity codes

parameter (nopr = 12) ! number of operations

parameter (ncl = 243) ! number of subclasses

parameter (nshp = 4) ! number of shapes

integer*4 is, shape, ishsp, shp(numact), icl

real*8 carrier(ncl,nshp)

real*8 indata

integer*4 pay, opr, bf, act

integer*4 unit, i, ier

integer*4 class(numact)

character*4 acodes(numact)

character*9 classes(ncl)

character*5 shapetype(nshp)

ier = 0

c Map of activity codes and codes to corresponding subclass

open(16,file='activity00.ecr.all')

17 format(a4,i6)

do i = 1,numact

read(16,17) acodes(i), class(i)

is = shape(acodes(i))

shp(i) = is

end do

close(16)

c Map of subclasses

open(16,file='classes_ecr.old')

18 format(a9)

do i = 1, ncl

read(16,18) classes(i)

end do

close(16)

c Initialize matrices

do icl = 1, ncl

do ishsp = 1, nshp

carrier(icl,ishsp) = 0.0

end do

end do

c Open files of LIOCATT results

open(20,file='level1b')

open(21,file='level2b')

25 format(2x,i1,i2.2,i1,2i3.3,2x,f13.1)

open(30,file='level3a')

open(31,file='level3b')

35 format(i1,i2.2,i1,2i3.3,2x,f13.1)

do unit = 20,21

do while (ier.eq.0)

read (unit,25,iostat=ier,end=100) pay,opr,bf,act,w,indata

icl = class(act) ! Assign subclass

ishsp = shp(act) ! Assign shape

if (pay.eq.3) then ! City Carriers only

if (icl.gt.0) then

if (ishsp.gt.0) then

carrier(icl,ishsp) = carrier(icl,ishsp) + indata/1000.

else

print*, 'Invalid shape ', acodes(act), shp(act)

end if

else

print*, 'Invalid class assignment ', acodes(act), ' ', class(act)

end if

end if

end do

```

100     print *, ' Read exit of unit ',unit,' = ',ier
        ier = 0
    end do

    do unit = 30,31
        do while (ier.eq.0)
            read (unit,35,iostat=ier,end=101) pay,opr,bf,act,w,indata
            icl = class(act)      ! Assign subclass
            ishp = shp(act)      ! Assign shape
            if (pay.eq.3) then ! City Carriers only
                if (icl.gt.0) then
                    if (ishp.gt.0) then
                        carrier(icl,ishp) = carrier(icl,ishp) + indata/1000.
                    else
                        print*, 'Invalid shape ', acodes(act), shp(act)
                    end if
                else
                    print*, 'Invalid class assignment ', acodes(act), ' ', class(act)
                end if
            end if
        end do
101     print *, ' Read exit of unit ',unit,' = ',ier
        ier = 0
    end do

    shapetype(1) = '1Ltr '
    shapetype(2) = '2Flt '
    shapetype(3) = '3Pcl '
    shapetype(4) = '4None'

c     Write out results
    open(45,file='car_ecr_00.txt')
41    format(a9,1x,i3,1x,a5,1x,f15.5)
    do icl = 1, ncl
        do ishp = 1, nshp
            if (((icl.ge.18).and.(icl.le.21)).or.((icl.ge.24).and.(icl.le.27))) then ! Std ECR only
                write (45,41) classes(icl), icl, shapetype(ishp), carrier(icl,ishp)
            end if
        end do
    end do

    end

c-----
c     Assign shape

    function shape(act)

    integer*4  shape
    character*4 act

    if (act(1:1).eq.'1') then
        shape = 1 ! Letters
    else if (act(1:1).eq.'2') then
        shape = 2 ! Flats
    else if ((act(1:1).ge.'3').and.(act(1:1).le.'4')) then
        shape = 3 ! IPPs/Parcels
    else
        shape = 4 ! None
    end if

    return
    end

```

PROGRAM rpt_cra_rt

C PURPOSE: Summarizes city carrier in-office costs for Standard (A) ECR by ECR category
C and route code category

IMPLICIT NONE

integer*4 numact, nopr, nroute

parameter (numact = 501) ! number of activity codes

parameter (nopr = 12) ! number of operations

parameter (nroute = 17) ! number of route codes

integer*4 ishp, icl

integer*4 pay, opr, bf, act, w

integer*4 unit, i, ier, iop

integer*4 class(numact)

real*8 carrier(numact,nroute)

real*8 indata

character*4 acodes(numact)

character*2 opcode(nroute)/'71','73','75','77','78','80','82','83','84','85',
& '86','87','88','89','90','98','99'/

ier = 0

c Map of activity codes
open(16,file='activity00.ecr.all')
17 format(a4,i6)

do i = 1,numact
read(16,17) acodes(i), class(i)
end do
close(16)

c Initialize matrices
do icl = 1, numact
do ishp = 1, nroute
carrier(icl,ishp) = 0.0
end do
end do

c Open files of LIOCATT results
open(20,file='level1b')
open(21,file='level2b')
25 format(2x,i1,i2.2,i1,2i3.3,2x,f13.1)
open(30,file='level3a')
open(31,file='level3b')
35 format(i1,i2.2,i1,2i3.3,2x,f13.1)

do unit = 20,21
do while (ier.eq.0)
read (unit,25,iostat=ier,end=100) pay,opr,bf,act,w,indata
if (act.eq.22) act = 21 ! 1SP
if ((act.ge.36).and.(act.le.38)) act = 35 ! ECR
if ((act.ge.40).and.(act.le.42)) act = 39 ! NPECR
if (act.eq.100) act = 99 ! 1SP
if ((act.ge.112).and.(act.le.114)) act = 111 ! ECR
if ((act.ge.116).and.(act.le.118)) act = 115 ! NPECR
if (act.eq.182) act = 181 ! 1SP
if ((act.ge.192).and.(act.le.194)) act = 191 ! ECR
if ((act.ge.196).and.(act.le.198)) act = 195 ! NPECR
if (act.eq.256) act = 255 ! 1SP
if ((act.ge.266).and.(act.le.268)) act = 265 ! ECR
if ((act.ge.270).and.(act.le.272)) act = 269 ! NPECR
if ((act.ge.50).and.(act.le.95)) act = 83 ! Intl
if ((act.ge.130).and.(act.le.177)) act = 164 ! Intl
if ((act.ge.206).and.(act.le.251)) act = 238 ! Intl
if ((act.ge.286).and.(act.le.337)) act = 321 ! Intl
if (pay.eq.3) then ! City Carriers
if (act.gt.0) then
if (opr.gt.0) then
carrier(act,opr) = carrier(act,opr) + indata/1000.
else
print*, 'Route code ', opr
end if
else
print*, 'Invalid class assignment ', acodes(act), class(act)
end if
end if
end if
end do
end do

```

        end if
    end do
100    print *, ' Read exit of unit ',unit,' = ',ier
        ier = 0
    end do

    ier = 0

    do unit = 30,31
        do while (ier.eq.0)
            read (unit,35,iostat=ier,end=101) pay,opr,bf,act,w,indata
            if (act.eq.22) act = 21 ! 1SP
            if ((act.ge.36).and.(act.le.38)) act = 35 ! ECR
            if ((act.ge.40).and.(act.le.42)) act = 39 ! NPECR
            if (act.eq.100) act = 99 ! 1SP
            if ((act.ge.112).and.(act.le.114)) act = 111 ! ECR
            if ((act.ge.116).and.(act.le.118)) act = 115 ! NPECR
            if (act.eq.182) act = 181 ! 1SP
            if ((act.ge.192).and.(act.le.194)) act = 191 ! ECR
            if ((act.ge.196).and.(act.le.198)) act = 195 ! NPECR
            if (act.eq.256) act = 255 ! 1SP
            if ((act.ge.266).and.(act.le.268)) act = 265 ! ECR
            if ((act.ge.270).and.(act.le.272)) act = 269 ! NPECR
            if ((act.ge.50).and.(act.le.95)) act = 83 ! Int1
            if ((act.ge.130).and.(act.le.177)) act = 164 ! Int1
            if ((act.ge.206).and.(act.le.251)) act = 238 ! Int1
            if ((act.ge.286).and.(act.le.337)) act = 321 ! Int1
            if (pay.eq.3) then ! City Carriers
                if (act.gt.0) then
                    if (opr.gt.0) then
                        carrier(act,opr) = carrier(act,opr) + indata/1000.
                    else
                        print*, 'Route code ', opr
                    end if
                else
                    print*, 'Invalid class assignment ', acodes(act), class(act)
                end if
            end if
        end do
101    print *, ' Read exit of unit ',unit,' = ',ier
        ier = 0
    end do

    c    Write out results
    open(45,file='car00cra_rt.csv')
41    format(a4,17(' ',f15.3))
        do icl = 1, numact
            if ((class(icl).eq.1).or.((class(icl).ge.3).and.(class(icl).le.5)).or.
&        ((class(icl).ge.18).and.(class(icl).le.29))) then
                write (45,41) acodes(icl), (carrier(icl,iop), iop = 1, nroute)
            end if
        end do

    end

```