



December 2, 2022

Honorable Erica Barker
Secretary
Postal Regulatory Commission
901 New York Avenue, N.W., Suite 200
Washington, DC 20268-0001

Dear Ms. Barker:

Pursuant to Section 207 of the Postal Service Reform Act, Pub. L. No. 117–108, please find the enclosed report which includes updates, details of changes from previous standards and requirements, and assessments of progress being made on the operations and financial condition of the Postal Service, consistent with the requirements of Section 207(b).

The first enclosure is a version of the report with sensitive information redacted, as permitted by Section 207(c)(1). Please note that the information was redacted because it is information of a commercial nature, which under good business practice would not be publicly disclosed. The information relates to trade, profit, and the Postal Service's ability to conduct itself in a businesslike manner, including information about our competitive products and procurement practices. This information is provided in full in the second enclosure and should be treated as confidential in accordance with Section 207(c)(4) of the Postal Service Reform Act. The redacted information is also exempt from public disclosure by the Freedom of Information Act, 5 U.S.C. §§ 552(b)(3), and 39 U.S.C. § 410(c)(2).

Please feel free to contact me at (202) 268-3010 if further information would be helpful.

Sincerely,

A handwritten signature in cursive script that reads "Caroline Rieger Brownlie".

Caroline Rieger Brownlie
Managing Counsel
Legal Strategy