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POSTAL RATE COMMISSION
OFFICE OF THE SECRETARY

BEFORE THE
POSTAL RATE COMMISSION
WASHINGTON, D.C. 20268-0001



SPECIAL SERVICES REFORM, 1996

Docket No. MC96-3

RESPONSE OF UNITED STATES POSTAL SERVICE
TO INTERROGATORIES OF
THE OFFICE OF THE CONSUMER ADVOCATE
(OCA/USPS-1-4)

The United States Postal Service hereby provides responses to the following interrogatories of the Office of the Consumer Advocate: OCA/USPS-1-4, filed on June 19, 1996.

Each interrogatory is stated verbatim and is followed by the response.

Respectfully submitted,

UNITED STATES POSTAL SERVICE

By its attorneys:

Daniel J. Foucheaux, Jr.
Chief Counsel, Ratemaking

A handwritten signature in cursive script that reads "David H. Rubin".

David H. Rubin

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Washington, D.C. 20260-1145
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July 3, 1996

**RESPONSE OF THE UNITED STATES POSTAL SERVICE TO
INTERROGATORIES OF THE OFFICE OF THE CONSUMER ADVOCATE**

OCA/USPS-1. Refer to the Postal Service's Request at 3 where it states "any net revenue resulting from these proposals will be helpful in meeting the Postal Service's goals for recovery of Prior Years' Loss amounts." Please confirm that Postal management intends to use net revenue resulting from proposals in the Request for the sole purpose of recovering Prior Years' Loss amounts.

- a. If you cannot confirm, does Postal management intend to use net revenues resulting from the proposals to extend the rate cycle, refinance USPS debt, or restructure the organization of the Postal Service?
- b. If you cannot confirm, what amount of net revenue resulting from the proposals will be used to recover Prior Years' Loss amounts? What amount of net revenue will be used to extend the rate cycle? What amount of net revenue will be used to refinance USPS debt, or restructure the organization of the Postal Service?

RESPONSE:

It is not possible either to confirm or not confirm, because your question assumes that recovery of prior years' losses and extending the rate cycle (and/or other events such as those mentioned above) are mutually exclusive. The additional net revenue which results from special services reforms will help meet the goal set forth in the Board of Governors Resolution No. 95-9 to plan for net income that will equal or exceed the cumulative prior years' loss recovery target; this could, in turn, help extend the rate cycle in accordance with that resolution. For example, in a hypothetical year 1 in which the target for recovery of prior years' losses is \$500 million and net income is projected to be \$400 million, additional net revenue of \$100 million will both help meet the equity restoration target for that year and defer the need for a rate increase until year 2. In the absence of that additional net revenue in year 1, it would have been necessary either to reduce costs or increase other revenue by \$100

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million in order to meet the target. To change the hypothetical slightly, if in year 1, additional net revenue of \$200 million were expected, this would permit a restoration of equity at the target level, and the possibility of using the next \$100 million for additional restoration of equity.

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OCA/USPS-2. Refer to the Postal Service's Request at 3 where it states "any net revenue resulting from these proposals will be helpful in meeting the Postal Service's goals for recovery of Prior Years' Loss amounts." What are the Postal Service's goals for recovery of Prior Years' Loss amounts? Please be specific. Please provide any documents setting forth these goals.

RESPONSE:

The Postal Service's goals for Recovery of Prior Years' Losses are articulated in Board of Governors Resolution No. 95-9, adopted July 10, 1995. Please refer to Library Reference SSR-112 for a copy of this resolution.

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OCA/USPS-3. Refer to the Notice of Filing of Library References, June 7, 1996.
Please provide the Fiscal Year 1995 version of the Summary Description of USPS
Development of Costs by Segments and Components.

RESPONSE

Please see Library Reference SSR-123, filed July 1, 1996.

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OCA/USPS-4. Refer to the Notice of Filing of Library References, June 7, 1996. Please confirm that the information contained in the following Library References is for Fiscal Year 1995. If you do not confirm, please provide the Fiscal Year 1995 information.

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|--------|---|
| SSR-4 | Cost and Revenue Analysis/Rollforward, Input Data Files |
| SSR-5 | Cost and Revenue Analysis/Rollforward, Processing Documentation Reports |
| SSR-6 | Cost and Revenue Analysis/Rollforward, Documentation - Tapes |
| SSR-7 | Cost and Revenue Analysis/Attributable Costs Disks |
| SSR-8 | Rollforward Test Year Volume Variable Cost Footnotes |
| SSR-11 | Rollforward Expense Factors |
| SSR-12 | In-Office Cost System (IOCS), Handbook F-45 |
| SSR-13 | In-Office Cost System (IOCS), Checking and Verification Procedures |
| SSR-14 | In-Office Cost System (IOCS), Computer System Documentation Description |
| SSR-15 | In-Office Cost System (IOCS), Listing of Input Data |
| SSR-16 | In-Office Cost System (IOCS), Machine-readable Copy of Databases |
| SSR-17 | In-Office Cost System (IOCS), Postal Service ADP Documentation, In-Office Cost FOSDIC Subsystem |
| SSR-18 | In-Office Cost System (IOCS), Postal Service ADP Documentation, Cost Allocation Subsystem |
| SSR-19 | In-Office Cost System (IOCS), Source Code Listings |
| SSR-20 | In-Office Cost System (IOCS), Source Programs in Machine-readable Form |

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- SSR-21 In-Office Cost System (IOCS), Listing of Output Data
- SSR-22 In-Office Cost System (IOCS), Machine-readable Copy of Output Data
- SSR-23 IOCS Tally Analysis Documentation
- SSR-24 Carrier Cost Systems, Handbooks F-56 and F-55 (Test Instructions), and Form 2848
- SSR-25 Carrier Cost Systems, Computer System Documentation Description
- SSR-26 Carrier Cost Systems, Listing of Input Data
- SSR-27 Carrier Cost Systems, Machine-readable Copy of Databases
- SSR-28 Carrier Cost Systems, Postal Service ADP Documentation, Carrier Sample Selection
- SSR-29 Carrier Cost Systems, Postal Service ADP Documentation, City Carrier Cost Subsystem
- SSR-30 Carrier Cost Systems, Postal Service ADP Documentation, Rural Carrier Cost Subsystem
- SSR-31 City Carrier Cost Subsystem SAS Distribution Key Development
- SSR-32 Rural Carrier Cost Subsystem SAS Distribution Key Development
- SSR-33 Carrier Cost Systems, Source Code Listings
- SSR-34 Carrier Cost Systems, Source Programs in Machine-readable Form
- SSR-35 Carrier Cost Systems, Listing of Output Data
- SSR-36 Carrier Cost Systems, Machine-readable Copy of Output Data
- SSR-37 In-Office Cost System, Carrier Cost Systems, Upload/Download Programs

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- SSR-38 Revenue, Pieces, and Weight System (RPW), Computer System Documentation Description
- SSR-39 ODIS/RPW Frame System, Postal Service ADP Documentation, ODIS/RPW Frame Maintenance
- SSR-40 Revenue, Pieces, and Weight System (RPW), Machine-readable Copy of Databases
- SSR-41 Revenue, Pieces, and Weight System (RPW), Postal Service ADP Documentation, Domestic RPW
- SSR-42 Revenue, Pieces, and Weight System (RPW), Postal Service ADP Documentation, Bound Printed Matter
- SSR-43 Lotus 123 Spreadsheet - RPW Adjustment System
- SSR-44 Revenue, Pieces, and Weight System (RPW), Source Code Listings
- SSR-45 Revenue, Pieces, and Weight System (RPW), Source Programs in Machine-readable Form
- SSR-46 Revenue, Pieces, and Weight System (RPW), Listing of Output Data
- SSR-47 Revenue, Pieces, and Weight System (RPW), Machine-readable Copy of Output Data
- SSR-48 ODIS/RPW Frame System, Postal Service ADP Documentation, RPW Domestic System
- SSR-49 ODIS/RPW Frame System, Computer System Documentation Description
- SSR-50 ODIS/RPW Frame System, Postal Service ADP Documentation, ODIS/RPW Frame Check
- SSR-51 ODIS/RPW Frame System, Postal Service ADP Documentation, RPW CAG Changes

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SSR-52 ODIS/RPW Frame System, Postal Service ADP Documentation,
ODIS/RPW Frame Entity Operation (ORFEO)

SSR-53 CODES - MEPS, Computer System Documentation Description

SSR-54 CODES - MEPS, DBMS User Guide

SSR-55 CODES - MEPS, Postal Service ADP Documentation, Base Unit
and Source Code Listings

SSR-56 CODES - MEPS, Source Programs in Machine-readable Form

SSR-57 ORFEO Report Extract System

SSR-58 Jointly Scheduled Tests

SSR-59 ODIS/RPW Frame System, Source Code Listings

SSR-62 CODES - IOCS, Computer System Documentation Description

SSR-63 CODES - IOCS, Postal Service ADP Documentation, Laptop and
Base Unit

SSR-64 CODES - IOCS, Postal Service ADP Documentation, Mainframe

SSR-65 CODES - IOCS, Source Code Listings

SSR-66 CODES - IOCS, Source Programs in Machine-readable Form

SSR-67 CODES - RPW, Computer System Documentation Description

SSR-68 CODES - RPW, Postal Service ADP Documentation, Laptop

SSR-69 CODES - RPW, Postal Service ADP Documentation, Base Unit

SSR-70 CODES - RPW, Postal Service ADP Documentation, Mainframe

SSR-71 CODES - RPW, Source Code Listings

SSR-72 CODES - RPW, Source Programs in Machine-readable Form

SSR-73 Permit System, User Guide

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SSR-74 Permit System, Computer System Documentation Description

SSR-76 Permit System, Machine-readable Copy of Source Code

SSR-77 Permit System, Postal Service ADP Documentation

SSR-78 Permit System, Source Code Listings

SSR-79 TRACS Sample Design Programs and Documentation --
Highway and Rail

SSR-80 TRACS Sample Design Programs and Documentation Air

SSR-81 TRACS Edit Check Programs and Documentation

SSR-82 TRACS Estimation Programs and Documentation -- Highway
and Rail

SSR-83 TRACS Estimation Programs and Documentation -- Air

SSR-84 TRACS Source Programs and Data Files in Machine-readable
Form

SSR-85 Amtrak Distribution Key Development Programs and
Documentation

SSR-86 Eagle Network Distribution Key Development Programs and
Documentation

SSR-87 Transportation Model Tape Documentation

SSR-88 Estimated Functional Accrued Costs by Subfunctions and Cost
Categories

SSR-89 ODIS/RPW Frame System, Postal Service ADP Documentation,
Sampling Frame Subsystem

SSR-90 Statistical Systems Documentation

SSR-91 Base Year Equipment and Facility Related Costs

SSR-92 SAS ODIS Extract

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SSR-93	Determination of Possible Box Deliveries
SSR-94	RPW Sample Selection System, Computer System Documentation Description
SSR-95	RPW Sample Selection System, Listing of Input Data
SSR-96	RPW Sample Selection System, Machine Readable Input Data
SSR-97	RPW Sample Selection System, ADP Documentation
SSR-98	RPW Sample Selection System, Machine Readable Source Code
SSR-99	Estimation of the Costs for Space Rented
SSR-100	Development of Piggyback and Related Factors
SSR-117	In-Office Cost System (IOCS), Postal Service ADP Documentation, IOCS Sample Selection Subsystem

RESPONSE

Confirmed for all except library references SSR-11, 93, and 99. These library references contain FY 1996 test year analyses. Library reference 11 provides the expense factors used for the FY 1996 rollforward. Library references 93 and 99 underlie witness Lion's FY 1996 cost studies. FY 1995 information for these library references has not been developed, and is not available.

CERTIFICATE OF SERVICE

I hereby certify that I have this day served the foregoing document upon all participants of record in this proceeding in accordance with section 12 of the Rules of Practice.



David H. Rubin

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July 3, 1996