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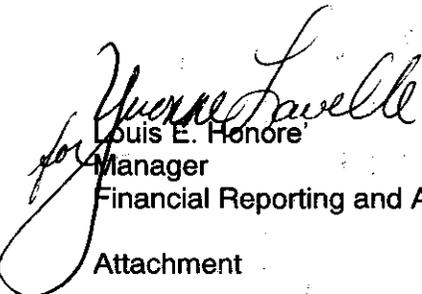
**SUBJECT: Financial and Operating Statements**

Attached are copies of the Accounting Period 6, Fiscal Year 2002 Postal Service Financial and Operating Statements.

The Financial and Operating Statements for the Postal Service are prepared each accounting period by Financial Reporting and Analysis, under the purview of the Chief Financial Officer and Executive Vice President. It serves primarily as a means of reporting the financial results dealing with the financial operations and conditions of the Postal Service.

As previously stated in our letter of February 20, 2002, the Financial and Operating Statements for Accounting Period 6 are being placed on the [www.usps.com](http://www.usps.com) main web page under the options "About USPS" and "Financials". By taking this action, we will provide better service to our customers by expediting the dissemination of this information to our public each accounting period.

If you have any questions, comments, or experience any difficulties in accessing this web site, please feel free to contact either myself at (202) 268-3568 (EMAIL: [lhonore@email.usps.gov](mailto:lhonore@email.usps.gov)) or Dolores Gentry at (202) 268-3212 (EMAIL: [dgentry1@email.usps.gov](mailto:dgentry1@email.usps.gov)).

  
Louis E. Honore  
Manager  
Financial Reporting and Analysis

Attachment

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**UNITED STATES  
POSTAL SERVICE**

# **FINANCIAL & OPERATING STATEMENTS**

**Accounting Period 6, PFY 2002  
January 26 - February 22, 2002**

**Prepared by: Financial Reporting and Analysis**

Accounting Period 9/1/2000  
(Millions)

Actual	Budget	Var. to		SPLY *	% SPLY
		Budget	% Budget		
\$ 5,051.3	\$ 5,242.5	[\$ -191.2]	( -3.6]	\$ 5,128.1	-1.5
<u>5,242.1</u>	<u>5,391.5</u>	<u>-149.4</u>	<u>-2.8</u>	<u>5,278.5</u>	<u>-0.7</u>
\$ (-190.8)	\$ (-149.0)	[\$ -41.8]	-	\$ (-150.4)	-
-5.6	22.3	\$ -27.9	-125.1	49.8	-111.2
117.9	.	.	.	123.5	-4.5
				Total Revenue	
				Total Expense	
				Income/(Loss)	
				Capital Commitments	
				Total Work Hours**	

[ ] = Unfavorable variance to budget  
 Note: Totals may not sum due to rounding.  
 Note: Mail Volume numbers are preliminary numbers and are subject to change.  
 \*SPLY data may differ from previous reports due to subsequent adjustments.  
 \*\*Headquarters budget, not yet allocated to individual Headquarters units, will be included in the AP 7 report.

	Actual	Budget	Var. to		SPLY *	% SPLY
			Budget	% Budget		
Post Offices						
Active Postal Owned Vehicles						
Administrative						
Operations						
Possible City Deliveries (000)	83,940	203,742	5,542	5.617	201,495	-0.4
City Delivery Routes		83,921	83,921	83,534		-0.2
Rural Routes	69,564	167,829	167,829	168,274		-
Career Employees (Excludes Inspector General)	767,069	69,477	69,477	67,894	782,986	-5.1
Casual Employees	23,749	789,587	789,587	34,898		
Transitional Employees	12,863	27,281	27,281	13,851		
		13,716				

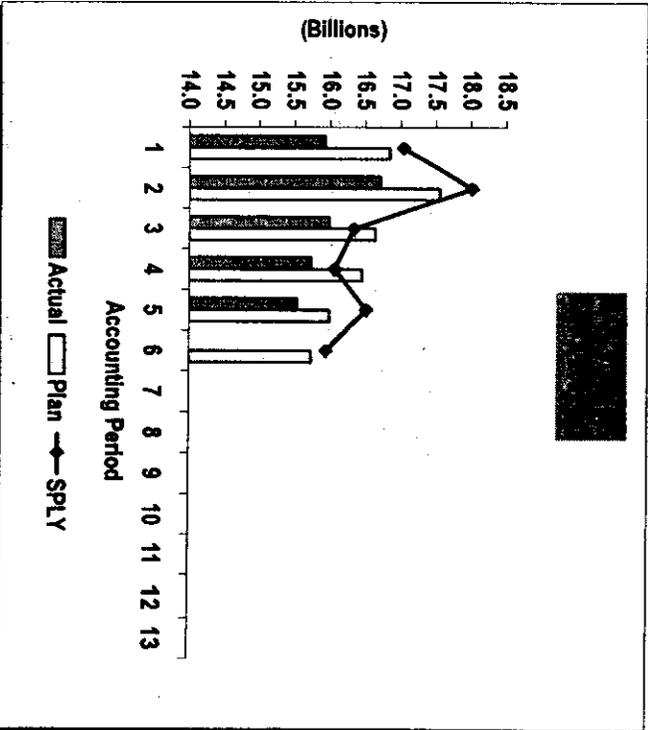
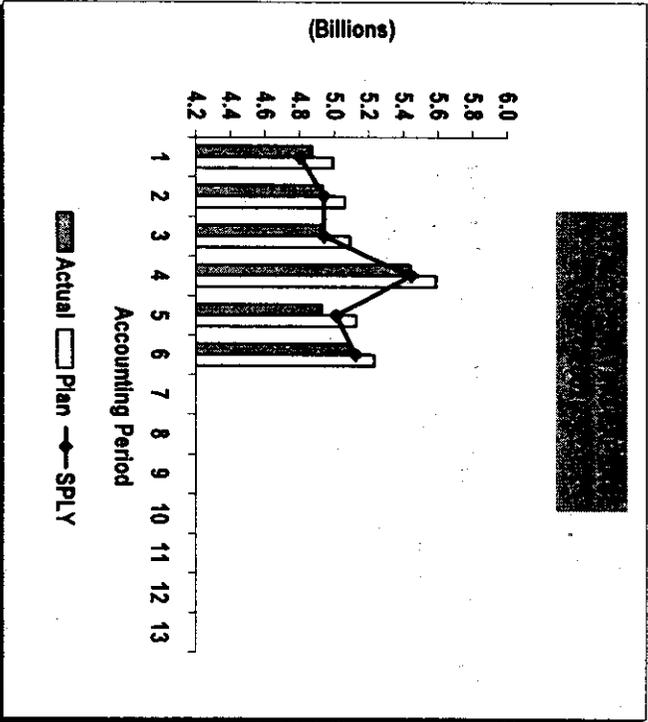
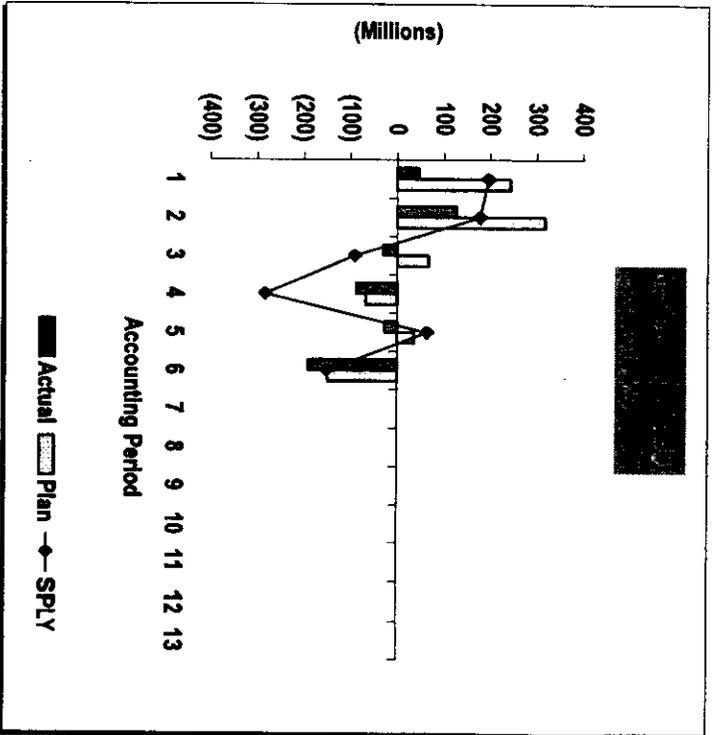
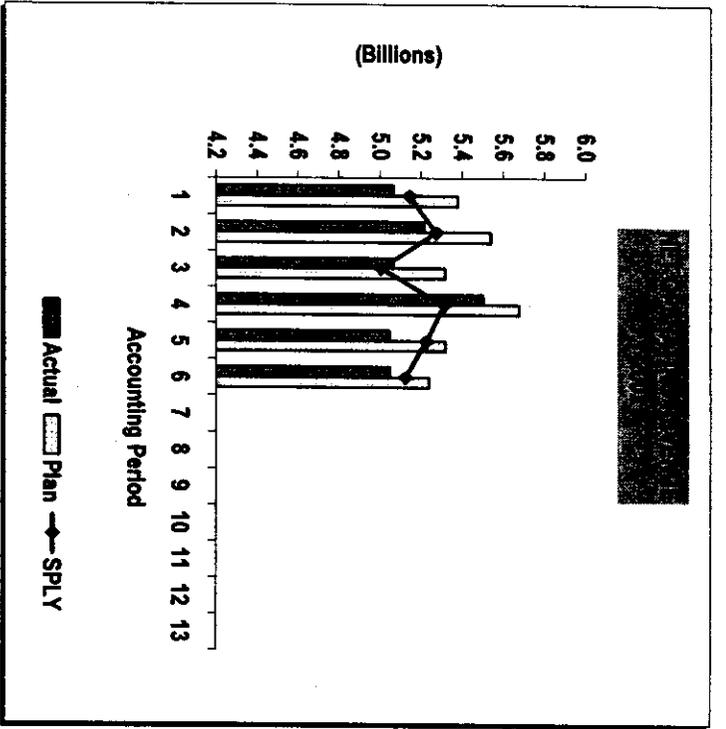
		Var. to				SPLY*									
Actual	Budget	Budget	% Budget		SPLY*	% SPLY									
\$ 5,049.1	\$ 5,240.4	[\$ -191.3]	[-3.7]	\$	5,125.1	-1.5	Operating Revenue	\$	30,977.6	\$ 32,475.1	[\$ -1,497.5]	[-4.6]	\$	31,104.4	-0.4
5,090.4	5,233.2	-142.8	-2.7		5,124.2	-0.7	Operating Expense		30,270.7	31,097.1	-826.4	-2.7		30,317.0	-0.2
\$ (-41.3)	\$ 7.2	[\$ -48.5]		\$	0.9		Income (Loss) From Operations	\$	706.9	\$ 1,378.0	[\$ -671.1]		\$	787.4	
2.2	2.1	0.1	5.3		3.0	-26.0	Investment Income		14.8	14.3	0.5	4.0		17.1	-13.3
-25.6	-32.2	6.6	-20.3		-30.4	-15.8	Interest Expense		-160.2	-187.5	27.3	-14.6		-189.7	-15.5
-126.1	-126.1	0.0	0.0		-123.9	1.8	Interest on Deferred Ret. Liabilities		-756.7	-756.7	0.0	0.0		-743.5	1.8
\$ (-190.8)	\$ (-149.0)	[\$ -41.8]		\$	(-150.4)		Income/(Loss)	\$	(-195.2)	\$ 446.1	[\$ -643.3]		\$	-128.7	

[ ]=Unfavorable variance to budget  
Note: Totals may not sum due to rounding.  
\*SPLY data may differ from previous reports due to subsequent adjustments.



At the end of each postal quarter, the Quarterly Revenue, Pieces and Weights report will be published rather than Accounting Period data since its sampling structure is designed to produce more accurate volume data than the Accounting Period estimates.

This information will be posted on the U.S. Postal Service web site at "<http://www.usps.com/financials/rpw/welcome.htm>".



\*SPLY data may differ from previous reports due to subsequent adjustments.

Qtr II volume is not available at this time.



Actual			SPLY			% SPLY		
<b>Operating Revenue:</b>								
\$ 1,966.4	\$ 2,006.4	-2.0	Metered Postage			\$ 11,640.9	\$ 11,801.3	-1.4
850.4	910.4	-6.6	Stamps and Stamped Paper			5,465.0	5,615.1	-2.7
1,094.4	1,112.3	-1.6	Permit Imprint			6,896.2	6,953.8	-0.8
165.1	171.4	-3.7	Periodicals & Standard			996.8	994.8	0.2
61.5	56.0	9.7	Official Mail			413.3	377.6	9.5
706.0	656.4	7.6	Presort First-Class & Package Svc./Permit Imprint			4,374.8	4,127.6	6.0
53.4	52.8	1.0	Box Rents *			320.0	317.5	0.7
19.2	14.5	32.4	Money Order Fees			100.9	84.8	19.0
129.0	139.8	-7.8	Other			747.2	801.1	-6.7
<b>\$ 5,045.4</b>	<b>\$ 5,120.0</b>	<b>-1.5</b>	<b>Subtotal</b>			<b>\$ 30,955.1</b>	<b>\$ 31,073.6</b>	<b>-0.5</b>
<b>Government Appropriation:</b>								
3.7	5.1	-27.0	Revenue Forgone			22.5	30.8	-27.0
<b>\$ 5,049.1</b>	<b>\$ 5,125.1</b>	<b>-1.5</b>	<b>Total Operating Revenue</b>			<b>\$ 30,977.6</b>	<b>\$ 31,104.4</b>	<b>-0.4</b>
2.2	3.0	-26.0	Investment Income			14.8	17.1	-13.3
<b>\$ 5,051.3</b>	<b>\$ 5,128.1</b>	<b>-1.5</b>	<b>Total Revenue</b>			<b>\$ 30,992.4</b>	<b>\$ 31,121.5</b>	<b>-0.4</b>

Note: Totals may not sum due to rounding.  
 \*Beginning FY 2002, box rent revenue reporting has been modified.

**REVENUE BY CATEGORY**  
 (Including Permit Revenue)  
 (Millions)

2002				2001			
Actual	Budget	% Budget		Actual	Budget	% Budget	
<b>Commercial Revenue</b>							
\$ 2,008.9	\$ 2,091.0	[ 3.9]	Permit Revenue	\$ 12,552.9	\$ 13,147.8	[ 4.5]	
<u>1,727.1</u>	<u>1,839.8</u>	[ 6.1]	Other Commercial Accounts Revenue	<u>10,286.7</u>	<u>11,016.7</u>	[ 6.6]	
<b>\$ 3,736.0</b>	<b>\$ 3,930.8</b>	<b>[ 4.9]</b>	<b>Total Commercial Revenue</b>	<b>\$ 22,839.6</b>	<b>\$ 24,164.5</b>	<b>[ 5.4]</b>	
<b>Retail Revenue</b>							
1,045.1	1,041.3	0.4	Retail Postage Revenue	6,611.8	6,693.1	[ 1.2]	
78.2	72.5	7.8	Retail Services Revenue	447.1	435.2	2.7	
9.4	9.6	[ 1.7]	Retail Products Revenue	59.6	57.9	3.0	
<u>142.3</u>	<u>139.9</u>	1.7	Other Retail Channels Revenue	<u>814.3</u>	<u>851.8</u>	[ 4.4]	
<b>\$ 1,275.0</b>	<b>\$ 1,263.4</b>	<b>1.0</b>	<b>Total Retail Revenue *</b>	<b>\$ 7,932.8</b>	<b>\$ 8,038.0</b>	<b>[ 1.2]</b>	
<b>\$ 5,010.9</b>	<b>\$ 5,194.2</b>	<b>[ 3.5]</b>	<b>Total Commercial &amp; Retail Revenue</b>	<b>\$ 30,772.4</b>	<b>\$ 32,202.5</b>	<b>[ 4.4]</b>	
34.5	42.5	[ 18.7]	Other Income	182.8	250.2	[ 26.9]	
<u>3.7</u>	<u>3.7</u>	0.0	Revenue Forgone	<u>22.5</u>	<u>22.5</u>	0.0	
<b>\$ 5,049.1</b>	<b>\$ 5,240.4</b>	<b>[ 3.7]</b>	<b>Total Operating Revenue</b>	<b>\$ 30,977.6</b>	<b>\$ 32,475.1</b>	<b>[ 4.6]</b>	
<u>2.2</u>	<u>2.1</u>	5.3	Investment Income	<u>14.8</u>	<u>14.3</u>	4.0	
<b>\$ 5,051.3</b>	<b>\$ 5,242.5</b>	<b>[ 3.6]</b>	<b>Total Revenue</b>	<b>\$ 30,992.4</b>	<b>\$ 32,489.4</b>	<b>[ 4.6]</b>	

[ ]=Unfavorable variance to budget

Note: Totals may not sum due to rounding.

\*Beginning FY 2002, box rent revenue reporting has been modified.



Actual	Budget	Var. to Budget	% Budget	SPLY *	% SPLY
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Actual	Budget	Var. to Budget	% Budget	SPLY *	% SPLY
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\$ 4,035.1	\$ 4,073.1	\$ -38.0	-0.9	\$ 3,992.4	1.1	Personnel Compensation	\$ 23,995.6	\$ 24,409.6	\$ -414.0	-1.7	\$ 23,927.6	0.3
Non-Personnel Expense: **												

390.2	442.3	-52.1	-11.8	408.2	-4.4	Transportation	2,568.7	2,582.5	-13.8	-0.5	2,444.5	5.1
217.1	275.1	-58.0	-21.1	220.1	-1.3	Supplies & Services	1,134.2	1,665.6	-531.4	-31.9	1,342.4	-15.5
448.0	442.7	[ 5.3 ]	[ 1.2 ]	503.6	-11.0	Other	2,572.2	2,439.4	[ 132.8 ]	[ 5.4 ]	2,602.2	-1.1

\$ 1,055.3	\$ 1,160.1	\$ -104.8	-9.0	\$ 1,131.9	-6.8	Subtotal	\$ 6,275.1	\$ 6,687.5	\$ -412.4	-6.2	\$ 6,389.1	-1.7
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\$ 5,090.4	\$ 5,233.2	\$ -142.8	-2.7	\$ 5,124.2	-0.7	Total Operating Expense	\$ 30,270.7	\$ 31,097.1	\$ -826.4	-2.7	\$ 30,316.7	-0.2
25.6	32.2	-6.6	-20.3	30.4	-15.8	Interest Expense	160.2	187.5	-27.3	-14.6	189.7	-15.5
126.1	126.1	0.0	0.0	123.9	1.8	Interest on Deferred Ret. Liabilities	756.7	756.7	0.0	0.0	743.5	1.8

\$ 5,242.1	\$ 5,391.5	\$ -149.4	-2.8	\$ 5,278.5	-0.7	Total Expense	\$ 31,187.6	\$ 32,041.3	\$ -853.7	-2.7	\$ 31,249.9	-0.2
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[ ]=Unfavorable variance to budget  
 Note: Totals may not sum due to rounding.  
 \*SPLY data may differ from previous reports due to subsequent adjustments.  
 \*\*Non-Personnel Expense - Non-Personnel budgets for individual Headquarters units will be (have not been) allocated to the new organization structure.  
 Until then, these budgets are included in the Supplies and Services line.



Actual		Budget		Var. to Budget		% Budget		SPLY +		% SPLY	
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Actual		Budget		Var. to Budget		% Budget		SPLY +		% SPLY	
\$ 26.3	\$ 27.1	\$ -0.8	-3.0	\$ 27.4	-3.8						
840.4	832.7	( 7.7 )	( 0.9 )	883.1	-4.8						
318.4	316.4	( 2.0 )	( 0.6 )	311.1	2.3						
1,120.9	1,095.3	( 25.6 )	( 2.3 )	1,118.2	0.2						
79.9	81.1	-1.1	-1.4	79.4	0.6						
197.7	201.4	-3.7	-1.8	197.1	0.3						
556.7	541.8	( 15.0 )	( 2.8 )	579.4	-3.9						
19.2	22.9	-3.7	-16.1	23.2	-17.3						
24.5	26.1	-1.5	-5.9	25.2	-2.7						
36.0	33.7	( 2.3 )	( 6.8 )	32.5	10.9						
180.8	164.6	( 16.2 )	( 9.8 )	162.2	11.5						
126.0	230.9	-104.9	-45.4	156.4	-19.4						
\$ 3,526.9	\$ 3,574.0	\$ -47.0	-1.3	\$ 3,595.2	-1.9						
112.4	78.5	( 33.9 )	( 43.2 )	76.6	46.7						
4.8	4.8	( 0.0 )	( 0.2 )	4.7	3.1						
107.9	107.9	0.0	0.0	107.4	0.5						
65.3	65.3	0.0	0.0	61.3	6.5						
73.5	80.5	7.0	8.7	66.3	10.9						
144.2	162.1	-17.9	-11.1	80.9	78.3						
\$ 4,035.1	\$ 4,073.1	\$ -38.0	-0.9	\$ 3,992.4	1.1						
					Total Personnel Compensation						
					\$ 23,995.6						
					\$ 24,409.6						
					\$ -414.0						
					-1.7						
					\$ 23,927.6						
					0.3						

Note: Totals may not sum due to rounding.

[ ]=Unfavorable variance to budget

\*SPLY data may differ from previous reports due to subsequent adjustments.

\*\*Total Compensation - Field operating budgets have been adjusted to reflect lower workload. Accordingly, functional budgets have been adjusted. Corresponding offsets to these adjustments are reflected in Other Salaries & Benefits line. Also included in the Other Salaries & Benefits line are budget funds for Headquarters units which will be (have not been) allocated to individual units based on the new organization structure.

		Var to				Var to						
Actual	Budget	Budget	% Budget	SPLY *	% SPLY	Description **	Actual	Budget	Budget	% Budget	SPLY *	% SPLY
\$ 390.2	\$ 442.3	\$ -52.1	-11.8	\$ 408.2	-4.4	Transportation	\$ 2,568.7	\$ 2,582.5	\$ -13.9	-0.5	\$ 2,444.5	5.1
217.1	275.1	-57.9	-21.1	220.1	-1.3	Supplies & Services	1,134.2	1,665.6	-531.3	-31.9	1,342.4	-15.5
179.1	183.1	-4.1	-2.2	182.6	-1.9	Depreciation	1,059.4	1,056.4	[ 3.0]	[ 0.3]	997.5	6.2
76.9	76.5	[ 0.4]	[ 0.5]	76.4	0.7	Rent	383.7	370.8	[ 12.9]	[ 3.5]	356.4	7.7
38.2	46.8	-8.6	-18.3	45.9	-16.6	Fuel & Utilities	215.6	232.5	-17.0	-7.3	215.7	-0.0
29.3	30.6	-1.2	-4.1	29.8	-1.8	Rural Carrier Equip Maint Allowance	26.6	27.6	-0.9	-3.4	25.2	5.9
31.1	34.8	-3.7	-10.6	37.3	-16.6	Vehicle Maintenance	181.2	194.7	-13.5	-6.9	199.9	-9.3
21.6	1.4	[ 20.2]	-	35.8	-39.7	Information Technology	153.3	7.2	[ 146.1]	-	121.1	26.7
7.4	11.4	-4.1	-35.5	12.4	-40.7	Building Projects Expensed	58.1	66.3	-8.2	-12.3	73.6	-21.1
5.3	5.1	[ 0.2]	[ 3.8]	5.0	6.6	Contract Job Cleaners	32.4	31.1	[ 1.3]	[ 4.3]	30.7	5.6
9.6	6.1	[ 3.5]	[ 57.3]	12.2	-21.4	Travel & Relocation	55.5	35.8	[ 19.7]	[ 55.1]	55.9	-0.8
18.8	8.5	[ 10.2]	[ 119.7]	16.8	11.5	Communications	83.7	51.2	[ 32.6]	[ 63.6]	85.1	-1.6
5.5	6.3	-0.8	-12.7	6.3	-11.4	Contract Stations	30.4	31.6	-1.3	-4.0	30.1	0.9
2.1	1.0	[ 1.1]	[ 117.7]	3.2	-34.7	Printing	13.3	5.5	[ 7.8]	[ 140.8]	13.2	0.3
4.3	4.9	-0.7	-13.5	5.0	-15.3	Training	22.6	23.8	-1.2	-4.9	28.4	-20.3
4.2	4.6	-0.4	-8.5	3.5	21.6	Carfare & Tolls	26.6	27.6	-0.9	-3.4	25.2	5.9
2.2	3.2	-1.1	-33.0	4.1	-47.5	Vehicle Hire	15.2	18.5	-3.3	-17.9	20.9	-27.3
5.2	3.1	[ 2.0]	[ 64.1]	4.1	26.2	Accident Cost	23.5	20.1	[ 3.4]	[ 16.8]	22.5	4.2
-1.7	-3.4	[ 1.7]	[ 49.2]	-3.9	-56.0	Capitalized Interest	-18.2	-20.5	[ 2.3]	[ 11.2]	-26.6	-31.5
8.9	18.5	-9.6	-51.9	27.1	-	Miscellaneous	209.2	259.3	-50.1	-19.3	327.5	-
\$ 1,055.3	\$ 1,160.1	\$ -104.8	-9.0	\$ 1,131.9	-6.8	Total Other Operating Expenses	\$ 6,275.1	\$ 6,687.5	\$ -412.4	-6.2	\$ 6,389.1	-1.8

[ ] = Unfavorable variance to budget

Note: Totals may not sum due to rounding.

\*SPLY data may differ from previous reports due to subsequent adjustments.

\*\*Description - As noted on page 6, Headquarters budgets have not yet been allocated to individual units. Only, the transportation and depreciation items have been allocated for Headquarters. All other non-personnel budget categories for Headquarters units are reflected in Supplies and Services. All other lines reflect field budget allocations only.

	February 22, 2002	January 25, 2002	September 30, 2001*
<b>Assets</b>			
<b>Current Assets:</b>			
Cash and cash equivalents _1/	\$ 214	\$ 297	\$ 999
U.S. Government securities, at amortized cost which approximates market	6	6	6
<b>Receivables:</b>			
Foreign countries	430	423	379
U.S. Government	108	132	133
Other	215	223	206
Less allowances	753	778	718
	117	116	110
	636	662	608
Supplies, advances and prepayments	301	301	320
<b>Total Current Assets</b>	<b>1,157</b>	<b>1,266</b>	<b>1,933</b>
Other assets _2/	372	372	372
<b>Property and equipment, at cost:</b>			
Buildings	19,327	19,291	18,808
Equipment	16,080	15,988	15,456
Land	2,751	2,745	2,684
	38,158	38,024	36,948
Less allowances for depreciation	15,497	15,364	14,792
	22,661	22,660	22,156
Construction in progress	1,615	1,662	1,969
Leasehold improvements, net	655	660	638
	24,931	24,982	24,763
Deferred Retirement Costs _3/	33,824	33,998	32,023
<b>Total Assets</b>	<b>\$ 60,284</b>	<b>\$ 60,618</b>	<b>\$ 59,091</b>

\_1/ Includes securities with maturities of 90 days or less in accordance with Statement of Financial Accounting Standards (SFAS) No. 95.

\_2/ Includes \$370 million as of September 30, 2001, January 25, 2002 and February 22, 2002 for appropriation receivable for revenue forgone.

\_3/ Represents the Postal Service's deferred retirement liability to OPM for increases in basic pay and annuants' COLAs. Amounts applicable to future periods are capitalized as deferred retirement costs and amortized over 30 years for basic pay and 15 years for annuants' COLAs.

\* Audited year end data

**STATEMENT OF FINANCIAL POSITION**  
Accounting Periods Ended  
September 30, 2001

	February 22, 2002	January 25, 2002	September 30, 2001*
<b>Liabilities and Equities</b>			
<b>Current Liabilities:</b>			
Compensation and employees' benefits	\$ 6,353	\$ 6,275	\$ 5,810
Estimated prepaid postage	1,614	1,623	1,623
<b>Payables and accrued expenses:</b>			
Foreign countries	585	530	499
U.S. Government	155	187	151
Other	2,909	2,922	956
	3,649	3,639	1,606
Appropriation for free & reduced rate mail	29	33	0
Prepaid permit mail and box rentals	1,486	1,496	1,866
Outstanding postal money orders	863	805	988
Current portion of debt	977	2,566	5,564
<b>Total Current Liabilities</b>	<b>14,971</b>	<b>16,437</b>	<b>17,457</b>
<b>Long-term debt, less current portion</b>	<b>6,950</b>	<b>5,751</b>	<b>5,751</b>
<b>Other Liabilities:</b>			
Amounts payable for retirement benefits <sup>_3/</sup>	32,436	32,436	29,932
Workers' compensation claims	5,619	5,506	5,167
Employees' accumulated leave	1,877	1,875	2,124
Other	1,239	1,228	986
<b>Total Other Liabilities</b>	<b>41,171</b>	<b>41,045</b>	<b>38,209</b>
Capital Contributions of the US Government	3,034	3,034	3,034
Deficit Since Reorganization	-5,842	-5,649	-5,360
Equity/Capital Deficiency	-2,808	-2,615	-2,326
<b>Total Liabilities and Equity</b>	<b>\$ 60,284</b>	<b>\$ 60,618</b>	<b>\$ 59,091</b>

<sup>\_3/</sup> Represents the Postal Service's deferred retirement liability to OPM for increases in basic pay and annuitants' COLAs. Amounts applicable to future periods are capitalized as deferred retirement costs and amortized over 30 years for basic pay and 15 years for annuitants' COLAs.

\* Audited year-end data



MAJOR CATEGORIES	COMMITMENTS			CASH OUTLAYS		
	ACTUAL	PLAN	SPLY	ACTUAL	PLAN	SPLY
CONSTRUCTION AND BUILDING PURCHASE	\$ 11.7	\$ 11.3	\$ 71.0	\$ 122.9	\$ 207.5	\$ 318.7
BUILDING IMPROVEMENTS	34.7	39.7	81.4	95.0	146.5	261.8
MAIL PROCESSING EQUIPMENT	426.7	441.2	157.1	583.0	349.5	393.5
VEHICLES	( -4.0 ]	16.6	23.4	92.0	62.8	134.1
RETAIL EQUIPMENT	8.1	7.0	30.1	29.2	36.7	113.6
POSTAL SUPPORT EQUIPMENT	80.0	97.7	74.2	126.5	141.9	175.6
<b>TOTAL COMMITMENTS/CASH OUTLAYS *</b>	<b>\$ 557.3</b>	<b>\$ 613.4</b>	<b>\$ 437.2</b>	<b>\$ 1,048.6</b>	<b>\$ 944.9</b>	<b>\$ 1,397.3</b>

Note: Totals may not sum due to rounding.

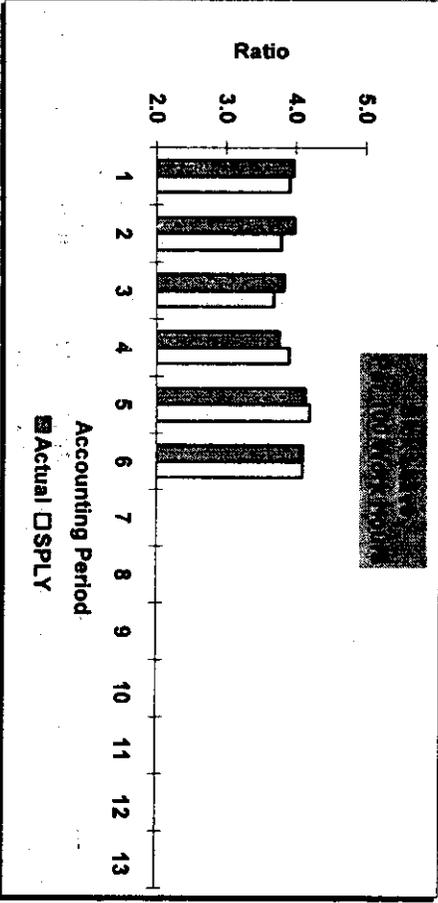
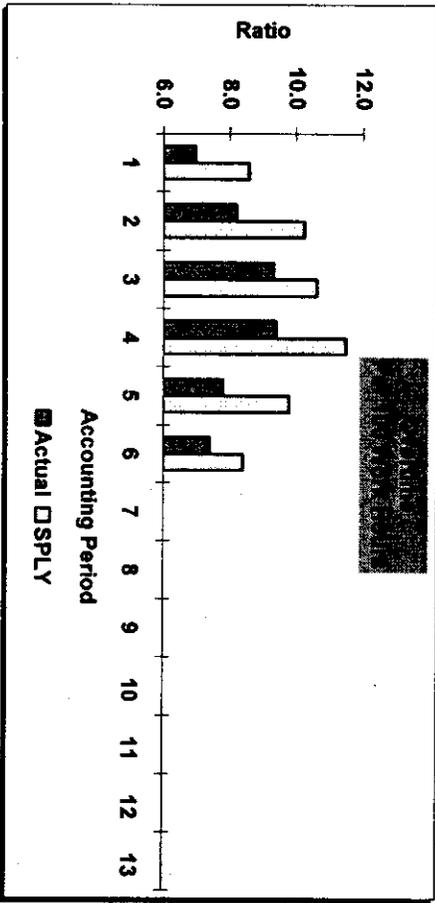
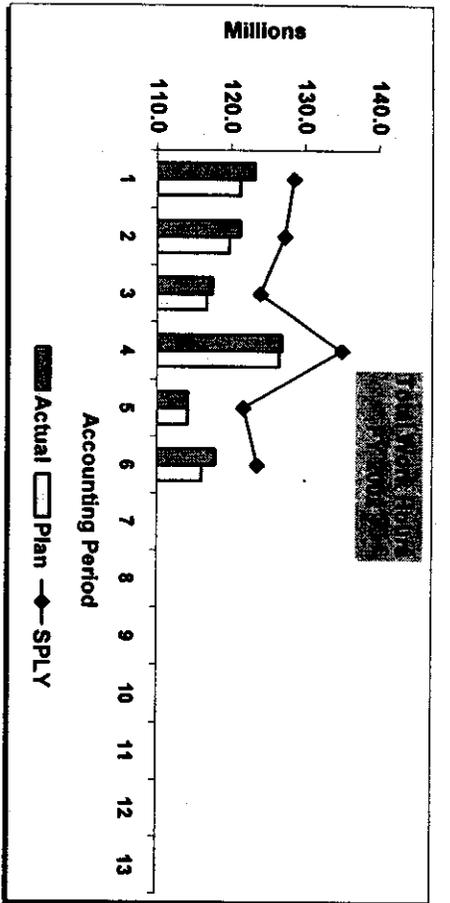
**RESOURCES ON ORDER (Millions)**

MAJOR CATEGORIES	February 22, 2002	September 30, 2001
CONSTRUCTION AND BUILDING PURCHASE	\$ 119.7	\$ 245.8
BUILDING IMPROVEMENTS	126.4	194.1
MAIL PROCESSING EQUIPMENT	955.6	1,115.2
VEHICLES	33.7	137.5
RETAIL EQUIPMENT	50.7	71.8
POSTAL SUPPORT EQUIPMENT	73.6	120.5
INVENTORIES	308.1	308.4
RESEARCH AND DEVELOPMENT	32.8	36.2
MISCELLANEOUS EXPENSE COMMITMENTS	4,361.2	3,359.1
<b>TOTAL RESOURCES ON ORDER</b>	<b>\$ 6,061.9</b>	<b>\$ 5,588.7</b>

Note: Totals may not sum due to rounding.

**STATEMENT OF OPERATIONS**  
**For the Fiscal Year through February 22, 2002**

<b>Cash flows from operating activities:</b>	
Net income/(loss) (Government Fiscal Year Basis)	\$ (482)
Adjustments to reconcile net income/(loss) to net cash provided/(used) by operating activities:	
Depreciation and amortization	923
Increase/(decrease) in other liabilities	253
Increase/(decrease) in employees' accumulated leave	(247)
Increase/(decrease) in non-current workers' compensation claims	452
Increase/(decrease) in retirement, net	703
Changes in current assets and liabilities:	
Increase/(decrease) in accrued compensation and benefits	543
Increase/(decrease) in deferred revenue	(360)
Increase/(decrease) in payables and accrued expenses	2,043
(Increase)/decrease in receivables	(28)
(Increase)/decrease in supplies, advances and prepayments	19
Increase/(decrease) in outstanding postal money orders	(125)
<b>Net cash provided by operating activities</b>	<b>3,694</b>
<b>Cash flows from investing activities:</b>	
Sale/(purchase) of U.S. Government securities, net	0
Purchase of property and equipment, net	(1,091)
<b>Net cash used in investing activities</b>	<b>(1,091)</b>
<b>Cash flows from financing activities:</b>	
Increase/(decrease) in debt	(3,388)
(Increase)/decrease in other non-current assets	0
<b>Net cash used by financing activities</b>	<b>(3,388)</b>
<b>Net (decrease)/increase in cash and cash equivalents</b>	<b>(785)</b>
<b>Cash and cash equivalents at beginning of period</b>	<b>999</b>
<b>Cash and cash equivalents at end of period</b>	<b>\$ 214</b>



**WORK HOURS & OVERTIME/SICK LEAVE RATIO**  
 Accounting Period of FY 2002  
 (Data in thousands)

SUPPORT HRS				Total Work Hours			
Actual	Budget	% Budget	SPLY *	Actual	Budget	% Budget	SPLY *
703	-32	-4.3	763	4,166	-212	-4.9	4,440
29,069	-3	-0.0	31,569	184,098	-961	-0.5	200,301
13,238	[ 52 ]	[ 0.4 ]	13,070	79,043	-76	-0.1	78,861
35,979	[ 296 ]	[ 0.8 ]	37,189	218,412	[ 179 ]	[ 0.1 ]	228,593
2,536	-63	-2.4	2,587	15,395	-303	-1.9	15,655
6,398	-204	-3.1	6,487	38,168	-1,152	-2.9	38,614
18,782	[ 66 ]	[ 0.4 ]	20,063	114,430	-145	-0.1	123,593
569	-113	-16.6	712	3,425	-610	-15.1	4,242
676	-45	-6.2	727	3,997	-294	-6.9	4,302
1,116	[ 39 ]	[ 3.6 ]	1,052	6,162	-250	-3.9	6,292
5,162	[ 94 ]	[ 1.9 ]	5,140	30,245	[ 73 ]	[ 0.2 ]	30,720
114,228	[ 87 ]	[ 0.1 ]	119,359	697,541	-3,751	-0.5	735,613
3,683	-	-	4,158	24,444	-	-	24,838
117,911	-	-	123,517	721,985	-	-	760,451

Overtime				SICK LEAVE			
Actual	Budget	SPLY	Actual	Budget	SPLY		
7.4%	7.9%	8.4%	8.2%	9.0%	9.9%		
Overtime Ratio Per 100 Work Hours			Sick Leave Ratio Per 100 Work Hours				

[ ]=Unfavorable variance to budget  
 Note: Totals may not sum due to rounding.  
 \*SPLY data may differ from previous reports due to subsequent adjustments.  
 \*\*Other - Headquarters budgets have not yet been allocated to individual Headquarters units. Therefore, the Variance to Budget and % Budget entries have been omitted from the Other and Total Work Hours lines.