

BEFORE THE  
POSTAL REGULATORY COMMISSION  
WASHINGTON, D.C. 20268-0001

ANNUAL COMPLIANCE REPORT, 2008

Docket No. ACR2008

REQUEST OF THE UNITED STATES POSTAL SERVICE  
FOR COMMISSION ORDER AMENDING THE ESTABLISHED COSTING  
METHODOLOGIES FOR PURPOSES OF PREPARING THE FY 2008 ANNUAL  
COMPLIANCE REPORT  
(August 11, 2008)

In the Annual Compliance Determination for FY 2007, the Commission indicated its strong preference for an opportunity for interested parties to be able to participate in a process by which nonperfunctory analytic changes are vetted prior to incorporation by the Postal Service into an Annual Compliance Report (ACR). See Annual Compliance Determination, FY 2007 (March 27, 2008), at 9-10. The Commission expressed its intent to allow for such a process in the rules it will be proposing to guide the Postal Service's reporting requirements. *Id.* The Postal Service, however, will relatively shortly begin final preparations for the FY 2008 ACR. Between now and then, it seems unlikely that any such rules could be promulgated and adopted, and even more unlikely that any subsequent proceedings conducted pursuant to such rules could be initiated and completed in time to permit incorporation of the results into the ACR development process.

As an interim measure, therefore, the Postal Service proposes an alternative procedure. Attached to this pleading are descriptions of eight relatively minor changes in costing methodology that the Postal Service proposes to employ in the preparation of

the FY 2008 ACR. Along with these descriptions, the Postal Service is submitting what it believes to be sufficient information for interested parties to develop views either supporting or opposing the adoption of these changes. The Postal Service hopes that most of these proposals, in light of their clear contribution to the goal of more accurate cost ascertainment, will not be controversial. None of them are of sufficient complexity to hinder relatively straightforward evaluation by both the parties and the Commission. Parties, therefore, could provide their input into the process in the form of responses to this motion, either in support or in opposition.<sup>1</sup> Alternatively, parties of the view that some additional procedures are warranted in the instance of these particular changes (or some subset thereof) could identify the additional procedures they are contemplating, and file specific requests accordingly.

Section 3652(a)(1) indicates that the ACR shall be prepared using methodologies prescribed by the Commission. The accepted consensus is that, unless changes are authorized, the methodologies prescribed by the Commission generally constitute those previously employed by the Commission.<sup>2</sup> The pages attached to this pleading describe each of the proposed changes, explain how each proposed methodology would differ from the current methodology, and indicate the approximate expected impact of each change.

---

<sup>1</sup> The Commission, however, may wish to consider extending the period for response to this motion beyond the customary 7-day period specified by Rule 21.

<sup>2</sup> Exceptions include methodologies in which unambiguous errors have been identified. Proposal Eight consists entirely of a needed correction to an error recently identified in a methodology jointly relied upon by the Postal Service and the Commission in the last three proceedings. On that basis, this particular proposal probably does not need to be submitted for approval. It is nonetheless included herein to avoid surprises, and to alert the Commission and the parties of what to expect when the ACR is filed at the end of the year.

In some respects, it would appear beneficial to delay filing this motion until the Postal Service could include all possible proposed changes in ACR methodologies. On the other hand, the attached proposals constitute all of those currently ready for review and comment, and it seems to make more sense to put them on the table now in order to get the process started for these proposals. In particular, since they generally relate to the core CRA process, it is necessary to get feedback on these proposals as early as possible. In contrast, decisions on costing study changes can trail a bit, as those studies cannot be fully completed until inputs are obtained from a finalized CRA. In any event, the Postal Service will file comparable motions for any additional proposed changes as soon as sufficient information becomes available to permit meaningful review.

The Postal Service therefore requests that, for purposes of the preparation of the FY 2008 ACR, the Commission authorize use of the eight methodological changes

discussed in the attached pages, which likewise describe how each differs from the Commission's previous methodology.

Respectfully submitted,

UNITED STATES POSTAL SERVICE

By its attorneys:

R. Andrew German  
Managing Counsel, Legal Policy &  
Ratemaking

Daniel J. Foucheaux, Jr.  
Chief Counsel, Ratemaking

---

Eric P. Koetting

475 L'Enfant Plaza West, S.W.  
Washington, D.C. 20260-1137  
(202) 268-2992, FAX -5402  
August 11, 2008

Proposal One

PROPOSED GROUP SPECIFIC COST CHANGE (COST SEGMENT 18)

**OBJECTIVE:**

A methodology change is proposed for the manner in which headquarters Finance Number (FN) Cost Segment 18 costs are categorized in the FY 2008 Cost & Revenue Analysis (CRA) Report.

**BACKGROUND:**

In FY 2007, and for years before, almost all Cost Segment 18 costs for headquarters Finance Numbers were treated as institutional costs. With the enactment of the Postal Act of 2006, however, there is a need to define a new category of cost -- 'group-specific' cost. Group-specific costs are those costs which cannot be attributed to individual products, but which are caused by either the competitive or market-dominant products as a group. The remaining business sustaining or common fixed costs are 'institutional'. An example of a *competitive product group-specific cost* would be a HQ organization unit that only supports competitive products. Pursuant to Commission Rule 3015.7(a), the Commission is currently using competitive products' attributable costs, supplemented to include causally related, group-specific costs, to test for cross-subsidies.

Competitive products also must cover an 'appropriate share' of institutional cost. In addition to the identification of competitive product group-specific costs, the identification of market-dominant group-specific costs is also important, as the value of

the institutional cost will be the residual of Postal costs that are not attributable to products and are not group-specific to either group. To the extent costs are group-specific costs, the remaining 'institutional cost' will be a smaller amount than it would be otherwise.

## **PROPOSAL:**

The new taxonomy for costs places a new requirement to be able to identify group-specific HQ administrative and program costs for market-dominant and competitive product groups. The Postal Service captures costs for administrative activities and programs using a cost center designation of the "Finance Number". Administrative organization units and programs are assigned a Finance Number and all expenses are charged to the Finance Number. Most Headquarters activities and programs support the entire enterprise or support all products. However, the cost in some Finance Numbers may be associated with either competitive or market-dominant product groups.

To facilitate the identification of group-specific costs in Headquarters, the Postal Service has created a new attribute for Finance Numbers called the *Product Activity Attribute*. The value of the Product Activity Attribute will indicate which of the following describes the activities and costs of the Headquarters Finance Number:

- *Market-Dominant* – Activity in Finance Number only supports Market-Dominant Products
- *Competitive* -- Activity in Finance Number only supports Competitive Products

- *Common/Enterprise Sustaining* – Activity in Finance Number supports both groups of products, or supports the Enterprise as a whole.

In the analysis to support the Annual Compliance Report beginning in FY 2008, the Postal Service proposes to use the value of the Product Activity Attribute for Headquarters Finance Numbers to help identify group-specific costs (and possibly some product-specific costs) for competitive and market-dominant products. That is, expenses in Finance Numbers deemed “Market-Dominant” would be candidates for market-dominant group-specific costs and expenses in Finance Numbers deemed “Competitive” would be candidates for competitive product group-specific costs. Costs in Finance Numbers deemed “Common/Enterprise Sustaining” would be candidates for Institutional Cost. The analysis of group-specific costs by Finance Number would not replace, but rather would supplement, existing volume-variable and product-specific analysis of expenses in Headquarters Finance Numbers.

### **Approach to Determine Value of the Product Activity Attribute**

#### **A. Existing Finance Numbers:**

The Postal Service is conducting a survey of the owners of the Headquarters Finance numbers to obtain information on the type of activity or program performed in the Finance Number. Responses to the survey will be used to help ascertain whether the activity supports a specific product group or is Common/Enterprise Sustaining. The Cost Attribution unit in Corporate Financial Planning will analyze the results of the survey and conduct further research as necessary to determine the appropriate value of

the Product Activity Attribute for each Finance Number. The value of the Product Activity Attribute will be populated in the Finance Number Control Master File.

**B. New Finance Numbers:**

The Postal Service will modify its current business process for the creation of new Finance Numbers to include a step for the requestor of the new Finance Number to respond to the Product Activity Survey Questions. The Cost Attribution unit in Corporate Financial Planning will serve as the gate-keeper for review and approval of the value of the Product Activity Attribute in the official Finance Number Control Master File.

**IMPACT:**

The proposed approach is designed to position the Postal Service to identify group-specific costs as the organization and strategies for Mailing Services (i.e., Market-dominant products) and Shipping Services (i.e., Competitive products) evolve. The Postal Service does not have survey data to estimate the impact of the proposed approach on FY 2007 costs and, because of the substantial amount of HQ organizational restructuring which has taken place this fiscal year, believes that historical information from FY 2007 would have limited value in projecting future group-specific costs. The typical FN at headquarters usually contains several million dollars, however, so depending on the numbers of FNs determined to be Market Dominant or Competitive Product, something between tens of millions to perhaps as much as several hundreds of millions of dollars would be expected to move out of institutional costs and into group specific costs.

## Proposal Two

### PROPOSED GROUP SPECIFIC COST CHANGE (COST SEGMENT 16)

#### **OBJECTIVE:**

A methodology change is proposed for the manner in which advertising costs (Cost Segment 16) for Click-N-Ship and Carrier Pickup are assigned in the FY 2008 Cost & Revenue Analysis (CRA) Report.

#### **BACKGROUND:**

In the FY 2007 CRA, the advertising costs for Click-N-Ship and Carrier Pickup were treated as institutional, even though these costs related to specific products (Express Mail, Priority Mail, International packages, International Express Mail, and International Priority Mail), all of which are Competitive Products.

#### **PROPOSAL:**

In FY 2008, we propose that advertising costs for Click-N-Ship and Carrier pickup be assigned as a group specific cost to competitive products, as the advertising for these services relates specifically to products that are competitive.

#### **IMPACT:**

In FY 2007, approximately \$40 million was spent on advertising for Click-N-Ship and Carrier Pickup, together. Therefore, a similar amount of group specific costs to competitive products might be expected in FY 2008.

## Proposal Three

### PROPOSED IN-OFFICE COST SYSTEM (IOCS) MIXED MAIL CODING CHANGES

#### **OBJECTIVE:**

Changes are proposed to the IOCS coding of mixed mail that better support shape-based costing by the Postal Service.

#### **BACKGROUND:**

Currently, readings observed on employees handling wheeled containers, pallets and empty containers are assigned mixed mail activity codes that depend only on the operation where the sampled employee was assigned. While this approach works well for employees in operations that handle a single shape of mail, it is fairly imprecise for allied operations such as platform.

#### **PROPOSAL:**

For FY2008, we propose to use additional information on the shape (letter, flat or parcel) of the contents in a wheeled container or pallet when assigning IOCS mixed mail codes. If the contents are all of the same shape (for example, all loose letter-shaped mail and letter trays), we propose to assign the mixed mail code to the corresponding shape. For empty equipment, we propose to assign a shape-based mixed mail code that corresponds to the equipment type; for example empty letter trays would be assigned a letter-shape code. Containers that contain multiple shapes or no shape information would continue to be assigned as they are now.

**IMPACT:**

There would be a decrease in the IOCS dollar-weighted tallies associated with IOCS activity codes for mixed mail all shapes and empty equipment of approximately 28 percent, and a corresponding increase in shape-specific mixed mail codes of 86 percent. These changes, when incorporated in the mail processing model, would slightly increase unit costs for parcel-shape mail, slightly decrease them for letter-shape mail, and leave costs for flat-shape almost unchanged.

## Proposal Four

### PROPOSED CITY CARRIER COLLECTION COST CHANGE

#### **OBJECTIVE:**

A change is proposed to identify an additional \$60 million of First-Class Mail product specific cost in collection costs for city delivery carriers.

#### **BACKGROUND:**

In the FY 2007 CRA, the Postal Service attributed the nonvolume variable portion (\$60 million) of the city carrier time, associated with picking up mail in blue collection boxes, to First-Class single piece letters. However, in the Commission's FY 2007 Annual Compliance Determination Report, the Commission rejected this treatment.

#### **PROPOSAL:**

For FY 2008, the Postal Service again proposes that this \$60 million be attributed to First-Class Single piece letters. These costs represent a portion of the labor costs for collecting mail at "blue" collection boxes. The Commission correctly noted in their FY 2007 Annual Compliance Determination that the boxes do not state that their use is solely for the collection of First-Class single-piece letters. Still, over 90 percent of collection box mail is First-Class single piece letters. (Moreover, in the new regime, single-piece letters and single-piece cards are now both components of the same MCS "product" to which these costs will be treated as product-specific, which is a change from the old regime in which cards and letters were separate subclasses.) Collection

boxes are put into service for collecting First-Class Single Piece letters, though a small amount of other products are sometimes deposited there. Furthermore, as of July 2007, the Postal Service prohibited stamped mail over 13 ounces from being deposited in these collection boxes, for security reasons. This would exclude some classes of mail that would have been there previously. Finally, with Carrier Pickup, competitive products such as Express and Priority Mail now have an alternative to using collection boxes. Therefore, the non-volume variable labor costs of sweeping collection boxes are reasonably treated as product specific to First-Class Single Piece letters. Of course, to the limited extent that other types of mail are deposited in collection boxes, they will continue to get a proportionate distribution of the volume-variable costs, based on the existing distribution key.

**IMPACT:**

The impact is \$60 million of attributable cost for First-Class Single Piece letters, which would be institutional otherwise.

## Proposal Five

### PROPOSED EXPRESS MAIL PROCESSING CHANGES

#### **OBJECTIVE:**

The purpose of this document is to propose addressing and implementing the changes recommended in the Commission's FY 2007 Annual Compliance Determination Report for (a) the distribution key for the costs of the mail processing activity called "out of office, delivering Express Mail" and (b) the treatment of the nonvolume variable portion of the cost for the same mail processing activity.

#### **BACKGROUND:**

(a) In the FY 2007 CRA, the distribution key used for the costs of the mail processing activity called "out of office, delivering Express Mail", were the costs of the mail processing activities that the clerks were performing when they were "in office".

However, in the Commission's FY 2007 Annual Compliance Determination Report, the Commission suggested using RPW volumes of domestic and international Express to distribute the "out of office, delivering Express Mail" costs. Thus, we are proposing adoption of the Commission's suggestion.

(b) In the FY 2007 CRA, the nonvolume variable portion (57 percent) of the costs for the "out of office, delivering Express Mail" activity was treated as institutional. In the Commission's FY 2007 Annual Compliance Determination Report, the Commission suggested we review this variability/treatment and return with further suggestions.

**PROPOSAL:**

(a) For FY 2008, we propose adopting the Commission's suggestion to use the relative RPW volumes of domestic and international Express Mail to form the distribution key.

(b) For FY 2008, since we do not have a new study to update the variability, we propose continuing with the 43 percent variability (with the remaining 57 percent non-volume variable), and we also propose to treat the 57 percent non-volume variable amount as Group Specific to Competitive Products, as these costs are solely for domestic and international Express Mail, which are both Competitive Products.

**IMPACT:**

(a ) Using the RPW volume of domestic and international Express Mail shifts about \$4.346 million away from domestic Express Mail and into international Express Mail (using FY 2007 cost information in C/S 3.1 inputs to the spreadsheets).

(b) Treating the 57 percent nonvolume variable costs as Group Specific to Competitive Products shifts about \$33.882 million from Institutional Costs to Attributable Competitive Group Specific (using FY 2007 cost information).

## Proposal Six

### PROPOSED CHANGE TO DISTRIBUTION OF EMPTY EQUIPMENT COSTS

#### **OBJECTIVE:**

For FY 2008, the Postal Service proposes a change in the methodology by which attributable empty equipment Cost Segment 14 (Purchased Transportation) costs are distributed to products.

#### **BACKGROUND:**

Accrued purchased transportation empty equipment costs are contained in two general ledger accounts, 53191 and 53192, for highway and rail empty equipment costs, respectively. Empty equipment costs are generally incurred when empty equipment items, i.e. letter trays, flat tubs, sacks, rolling stock etc, are transported between mail processing facilities and Mail Transport Equipment Service Centers (MTESC), or from MTESC directly to large mailers.

The attributable costs are computed by applying the variability factor to the accrued costs. The variability for transporting empty equipment by highway is the average cost weighted variability from all contracted highway transportation (approximately 80 percent). The variability for transporting empty equipment by rail is equal to the freight rail variability (approximately 99 percent). The Postal Service is not proposing any change in the variability factor applied to either highway or rail accrued empty equipment costs.

Currently, after the highway and rail attributable empty equipment costs are computed, they are distributed to products in the same proportions as the aggregate of all non-amphibious (that is, with the exception of inland and offshore water) cost segment 14 costs, using a simple three-step process. First, all other attributable cost segment 14 costs are distributed to products, based on the distribution keys and distribution factors for the various other cost segment 14 components. Second, based on the results of the first step, the cumulative proportion of all non-amphibious cost segment 14 costs that have been distributed to each product is calculated. Third, each product then receives the same proportion of empty equipment costs as it received of total of all non-amphibious cost segment 14 costs. This methodology has been utilized in PRC versions of the CRA since FY2000.

**PROPOSAL:**

In the second step of the distribution process described above, the Postal Service is proposing to exclude a portion of Cost Segment 14 costs mapped to component 828 (Total International) when calculating the cumulative distribution factors used to distribute highway and rail empty equipment attributable costs to products. Specifically, we propose to exclude costs from accounts 53261, 53262, 53263, and 53268 before calculating the distribution key that attributes empty equipment costs to products. In FY07, those four accounts totaled \$472.4 million.

## **RATIONALE:**

The Postal Service believes the current method of allocating attributable empty equipment costs to products should be refined to compute the distribution factors *after* excluding the portion of costs mapped to component 828 (Total International) that are not transportation related. The accounts recommended to be excluded from the distribution factor calculation are for terminal dues (accounts 53262, 53263, 53268) and for internal conveyance charges (account 53261). These costs are largely the result of settling foreign postal transactions, and are not transportation-related. Since there is no apparent causal relationship between variations in non-transportation component 828 costs and empty equipment costs, these non-transportation costs should be eliminated from the distribution factor calculation.

In the current domestic cost segment 14 model, all component 828 costs are mapped to the International Mail product group. As a result, including all component 828 costs (transportation and non-transportation) in computing the empty equipment distribution factors causes International Products to be assigned an inequitable proportion of empty equipment costs. Computing the distribution factors after excluding the non-transportation related portion of component 828 costs will result in a fairer distribution of highway and rail empty equipment costs to products. Of course, international mail products are sampled as they travel via the various modes of domestic transportation, and they will therefore continue to be assigned an appropriate share of empty equipment costs on that basis.

**IMPACT:**

Attached is a table which shows the impact of the proposed change on products (using FY07 mail categories and costs). The proposed methodology results in International Products receiving \$9 million less in empty equipment costs, while First Class Mail and Priority Mail each receive \$3 million in additional highway and rail empty equipment costs, respectively.

**FY2007**

CLASS, SUBCLASS, OR SPECIAL SERVICE	FY2007 HIGHWAY EMPTY EQUIPMENT COSTS		FY2007 PROPOSED HIGHWAY EMPTY EQUIPMENT COSTS		HIGHWAY DIFFERENCE (PROPOSED-CURRENT)		FY2007 RAIL EMPTY EQUIPMENT COSTS		FY2007 PROPOSED RAIL EMPTY EQUIPMENT COSTS		RAIL DIFFERENCE (PROPOSED-CURRENT)		HIGHWAY + RAIL DIFFERENCE (PROPOSED-CURRENT)	
	FY2007 HIGHWAY EMPTY EQUIPMENT COSTS	FY2007 HIGHWAY EMPTY EQUIPMENT COSTS	FY2007 PROPOSED HIGHWAY EMPTY EQUIPMENT COSTS	FY2007 PROPOSED HIGHWAY EMPTY EQUIPMENT COSTS	HIGHWAY DIFFERENCE (PROPOSED-CURRENT)	HIGHWAY DIFFERENCE (PROPOSED-CURRENT)	FY2007 RAIL EMPTY EQUIPMENT COSTS	FY2007 RAIL EMPTY EQUIPMENT COSTS	FY2007 PROPOSED RAIL EMPTY EQUIPMENT COSTS	FY2007 PROPOSED RAIL EMPTY EQUIPMENT COSTS	RAIL DIFFERENCE (PROPOSED-CURRENT)	RAIL DIFFERENCE (PROPOSED-CURRENT)	HIGHWAY + RAIL DIFFERENCE (PROPOSED-CURRENT)	HIGHWAY + RAIL DIFFERENCE (PROPOSED-CURRENT)
<b>FIRST-CLASS MAIL:</b>														
SINGLE-PIECE LETTERS	10,259	11,193	934	4,839	5,272	433	1,368							
PRESORT LETTERS	9,863	10,750	887	4,676	5,090	414	1,301							
SINGLE-PIECE CARDS	126	137	11	61	66	5	16							
PRESORT CARDS	297	324	27	143	156	13	40							
<b>TOTAL FIRST-CLASS</b>	<b>20,545</b>	<b>22,405</b>	<b>1,860</b>	<b>9,719</b>	<b>10,584</b>	<b>865</b>	<b>2,725</b>							
<b>PRIORITY MAIL</b>	<b>24,157</b>	<b>26,393</b>	<b>2,236</b>	<b>11,156</b>	<b>12,169</b>	<b>1,012</b>	<b>3,248</b>							
<b>EXPRESS MAIL</b>	<b>1,799</b>	<b>1,984</b>	<b>165</b>	<b>837</b>	<b>912</b>	<b>75</b>	<b>240</b>							
IN-COUNTY	2	2	0	1	1	0	0							
OUTSIDE COUNTY	3,633	3,963	330	1,716	1,870	153	483							
<b>TOTAL PERIODICALS</b>	<b>3,635</b>	<b>3,965</b>	<b>330</b>	<b>1,717</b>	<b>1,870</b>	<b>153</b>	<b>484</b>							
ENHANCED CARR RTE	1,361	1,485	124	636	693	57	181							
REGULAR	6,591	7,183	593	3,125	3,402	277	869							
<b>TOTAL STANDARD MAIL</b>	<b>7,951</b>	<b>8,668</b>	<b>717</b>	<b>3,761</b>	<b>4,094</b>	<b>334</b>	<b>1,050</b>							
<b>PACKAGE SERVICES:</b>														
PARCEL POST	5,045	5,508	462	2,355	2,567	212	674							
BOUND PRINTED MATTER	1,197	1,305	108	568	618	50	159							
MEDIA MAIL	1,695	1,849	154	806	878	72	226							
<b>TOTAL PACKAGE SERVICES</b>	<b>7,938</b>	<b>8,662</b>	<b>724</b>	<b>3,729</b>	<b>4,064</b>	<b>334</b>	<b>1,059</b>							
<b>US POSTAL SERVICE</b>	<b>567</b>	<b>620</b>	<b>53</b>	<b>265</b>	<b>289</b>	<b>24</b>	<b>77</b>							
<b>FREE MAIL</b>	<b>79</b>	<b>86</b>	<b>7</b>	<b>38</b>	<b>41</b>	<b>3</b>	<b>10</b>							
<b>INTERNATIONAL MAIL</b>	<b>14,409</b>	<b>8,318</b>	<b>(6,091)</b>	<b>6,732</b>	<b>3,930</b>	<b>(2,802)</b>	<b>(8,893)</b>							
<b>TOTAL VOLUME VARIABLE</b>	<b>81,079</b>	<b>81,079</b>	<b>(0)</b>	<b>37,953</b>	<b>37,953</b>	<b>(0)</b>	<b>(0)</b>							

## Proposal Seven

### PROPOSED CHANGE IN DISTRIBUTION KEY FOR VSD COSTS

#### **OBJECTIVE:**

A methodology change is proposed for FY2008 in the distribution key for Cost Segment 8 (Vehicle Service Drivers) costs.

#### **BACKGROUND:**

Cost Segment 8 includes the salaries, benefits, and related costs of vehicle service driver (VSD) labor. VSD workload involves transporting mail using postal-owned and leased vehicles. Transportation runs are made between post offices, branches, Processing and Distribution Centers/Facilities, Air Mail Centers/Air Mail Facilities, Bulk Mail Centers, depots, and certain customer locations.

The attributable costs are calculated by applying the variability factor of 60.44 percent to the accrued costs (approximately \$660 million in FY2007). The volume variability factor was developed in R97-1 (USPS-T-20, Exhibit 2 Revised, page 22). This proposal does not address changing the volume variability factor. In FY2007, there were approximately \$400 million in VSD attributable costs. Currently, after the attributable costs are calculated, they are distributed to products in the same proportions as cubic feet of originating mail obtained from Revenue, Pieces and Weight (RPW) Statistics.

**PROPOSAL:**

The Postal Service is proposing to distribute the attributable costs to products in the same proportions as the estimated cubic-foot miles of mail sampled on INTRA-SCF routes. The relevant proportions are developed through the Transportation Cost System (TRACS).

**RATIONALE:**

The Postal Service submits that the current method of distributing attributable costs to products incorrectly assigns Vehicle Service Driver labor costs to mail that originates at the Destination Delivery Unit (DDU). Presumably, this mail is entered at the DDU for delivery on routes from that office, and thus avoids VSD costs. The current methodology, however, treats all originating mail, regardless of entry point, as incurring the same amount of these labor costs. Absent a specific VSD distribution key, the Postal Service takes the view that a distribution key consisting of the cubic foot mile proportions on INTRA-SCF runs provides a reasonable proxy for distributing attributable VSD costs to products. Relative proportions of mail transported by Intra-SCF contracts are much more likely to be representative of VSD mail than relative proportions of originating cube, which necessarily include DDU mail that VSD drivers are unlikely to transport. Intra-SCF highway contracts, by definition, provide local transportation and include some trips from mail processing facilities to delivery units.

**IMPACT:**

Attached is a table which shows the impact of the proposed change on products (using FY07 costs).

FY2007		CURRENT				PROPOSED		MINUS		CURRENT		PROPOSED	
CLASS, SUBCLASS, OR SPECIAL SERVICE	INTRASCF HIGHWAY	CUBIC FEET	2007 CS8 COSTS	PROPOSED COSTS USING INTRA-SCF	PROPOSED COSTS	CURRENT COSTS	CURRENT COSTS	CURRENT COSTS	CURRENT COSTS	CURRENT PERCENT	PROPOSED PERCENT	PROPOSED PERCENT	
<b>FIRST-CLASS MAIL:</b>													
SINGLE-PIECE LETTERS	\$ 145,729	109,232	\$ 23,408	\$ 69,963	\$ 46,555			\$ 46,555		5.89%		17.60%	
PRESORT LETTERS	\$ 56,127	129,637	\$ 27,781	\$ 26,946	\$ (835)			\$ (835)		6.99%		6.78%	
SINGLE-PIECE CARDS	\$ 2,718	971	\$ 208	\$ 1,305	\$ 1,097			\$ 1,097		0.05%		0.33%	
PRESORT CARDS	\$ 4,857	2,852	\$ 611	\$ 2,332	\$ 1,721			\$ 1,721		0.15%		0.59%	
<b>TOTAL FIRST-CLASS</b>	<b>\$ 209,431</b>	<b>242,692</b>	<b>\$ 52,008</b>	<b>\$ 100,546</b>	<b>\$ 48,538</b>			<b>\$ 48,538</b>		<b>13.08%</b>		<b>25.29%</b>	
<b>PRIORITY MAIL</b>	<b>\$ 216,478</b>	<b>398,040</b>	<b>\$ 85,298</b>	<b>\$ 103,929</b>	<b>\$ 18,631</b>			<b>\$ 18,631</b>		<b>21.46%</b>		<b>26.15%</b>	
<b>EXPRESS MAIL</b>	<b>\$ 11,041</b>	<b>8,334</b>	<b>\$ 1,786</b>	<b>\$ 5,301</b>	<b>\$ 3,515</b>			<b>\$ 3,515</b>		<b>0.45%</b>		<b>1.33%</b>	
IN-COUNTY	\$ 112	10,277	\$ 2,202	\$ 54	\$ (2,148)			\$ (2,148)		0.55%		0.01%	
REGULAR	\$ 90,696	145,187	\$ 31,113	\$ 43,542	\$ 12,429			\$ 12,429		7.83%		10.95%	
<b>TOTAL PERIODICALS</b>	<b>\$ 90,807</b>	<b>155,464</b>	<b>\$ 33,315</b>	<b>\$ 43,596</b>	<b>\$ 10,281</b>			<b>\$ 10,281</b>		<b>8.38%</b>		<b>10.97%</b>	
ENHANCED CARR RTE	\$ 50,726	226,200	\$ 48,473	\$ 24,353	\$ (24,120)			\$ (24,120)		12.19%		6.13%	
REGULAR	\$ 116,008	263,241	\$ 56,411	\$ 55,694	\$ (717)			\$ (717)		14.19%		14.01%	
<b>TOTAL STANDARD MAIL</b>	<b>\$ 166,734</b>	<b>489,441</b>	<b>\$ 104,884</b>	<b>\$ 80,047</b>	<b>\$ (24,837)</b>			<b>\$ (24,837)</b>		<b>26.39%</b>		<b>20.14%</b>	
<b>PACKAGE SERVICES:</b>													
PARCEL POST	\$ 70,236	302,504	\$ 64,825	\$ 33,720	\$ (31,105)			\$ (31,105)		16.31%		8.48%	
BOUND PRINTED MATTER	\$ 24,648	149,015	\$ 31,933	\$ 11,833	\$ (20,100)			\$ (20,100)		8.03%		2.98%	
MEDIA MAIL	\$ 16,447	47,026	\$ 10,077	\$ 7,896	\$ (2,181)			\$ (2,181)		2.54%		1.99%	
<b>TOTAL PACKAGE SERVICE</b>	<b>\$ 111,331</b>	<b>498,545</b>	<b>\$ 106,835</b>	<b>\$ 53,449</b>	<b>\$ (53,386)</b>			<b>\$ (53,386)</b>		<b>26.88%</b>		<b>13.45%</b>	
<b>US POSTAL SERVICE</b>	<b>\$ 8,352</b>	<b>21,612</b>	<b>\$ 4,631</b>	<b>\$ 4,010</b>	<b>\$ (621)</b>			<b>\$ (621)</b>		<b>1.17%</b>		<b>1.01%</b>	
<b>FREE MAIL</b>	<b>\$ 1,808</b>	<b>3,024</b>	<b>\$ 648</b>	<b>\$ 868</b>	<b>\$ 220</b>			<b>\$ 220</b>		<b>0.16%</b>		<b>0.22%</b>	
<b>INTERNATIONAL MAIL</b>	<b>\$ 11,985</b>	<b>37,770</b>	<b>\$ 8,094</b>	<b>\$ 5,754</b>	<b>\$ (2,340)</b>			<b>\$ (2,340)</b>		<b>2.04%</b>		<b>1.45%</b>	
<b>TOTAL VOLUME VARIABLE</b>	<b>\$ 827,968</b>	<b>1,854,922</b>	<b>\$ 397,499</b>	<b>\$ 397,499</b>	<b>\$ -</b>			<b>\$ -</b>		<b>100.00%</b>		<b>100.00%</b>	

## Proposal Eight

### PROPOSED CHANGES TO FIRST-CLASS MAIL AUTOMATION FLATS MAPPING

#### **OBJECTIVE:**

A change in Mail Characteristics Study methodology is proposed to correct an error in the procedure used to map First-Class Mail Automation flats pieces to rate elements in the FY2007 ACR and the two previous rate cases (Docket Nos. R2006-1 and R2005-1).

#### **BACKGROUND:**

The methodology used for mapping preparation characteristic to rate element for First-Class Mail Automation flats in R2005-1, R2006-1, and the 2007 ACR was incorrect. These previous Mail Characteristics Studies (e.g., in the 2007 ACR, FY07-14) included a scheme to map automation flats pieces from preparation characteristic to rate element that used a container-based mapping. In fact, however, a bundle-based mapping should apply for automation flats. For example, an automation piece in a 5-Digit bundle that is placed in a 3-Digit container is assessed the 5-Digit rate, and not the 3-Digit rate that would be consistent with the presort level of the container. (To give a slightly more complete background, the current container-based mapping scheme was appropriate when designed in anticipation of adoption of a container-based rate structure. The error, so to speak, occurred when the container-based rate structure was never implemented, but, through oversight, the container-based mapped scheme was nonetheless maintained in the spreadsheets, rather than being adapted to a bundle-

based mapping scheme to reflect the actual bundle-based rate structure. The intent of this proposal is to correct that oversight.)

**RATIONALE:**

The bundle-based rates are in effect for automation First-Class Mail flats. Pieces are assessed postage based on the presort level of the bundle, not the presort level of the container.

**IMPACT:**

The correction of the mapping of preparation characteristic does not alter the aggregate volume of pieces by rate element because RPW rate element volumes are used as control values. The correction, however, will alter the distribution of pieces across preparation characteristic within rate elements.

The effect of the correction will increase the modeled cost for all First-Class Mail Automation flats rate elements. The costs for 5-Digit automation pieces increase because the 5-Digit rate element includes pieces in 5-Digit bundles that have been placed in MADC, ADC or 3-Digit tubs and incur additional bundle sorts. In the incorrect versions, the 5-Digit automation rate element only included pieces in 5-Digit trays, which do not incur bundle sorting costs. The costs of 3-Digit automation, ADC automation, and MADC automation pieces increase because these rate elements previously included the relatively lower cost pieces in bundles with a finer bundle presort than the container sort. For example, the 3-Digit automation modeled costs included the

modeled costs of 5-Digit bundles that do not incur as many piece-sorts as pieces in 3-Digit bundles. The increase in the modeled costs for each rate element decreases the CRA adjustment factor. As a result of a decrease in the CRA adjustment factor, the non-auto presort rate category costs go down. The effect on the avoided costs is indeterminate, because the avoided costs depend on the estimated distribution of pieces across preparation characteristic.

## CERTIFICATE OF SERVICE

I hereby certify that I have this date served the foregoing document in accordance with Section 12 of the Rules of Practice and Procedure.

---

Eric P. Koetting

475 L'Enfant Plaza West, S.W.  
Washington, D.C. 20260-1137  
(202) 268-2992, FAX: -5402  
August 11, 2008